



VIHFA
VIRGIN ISLANDS
Housing Finance Authority

CDBG- MIT MONTHLY STATUS REPORT

APRIL 2026

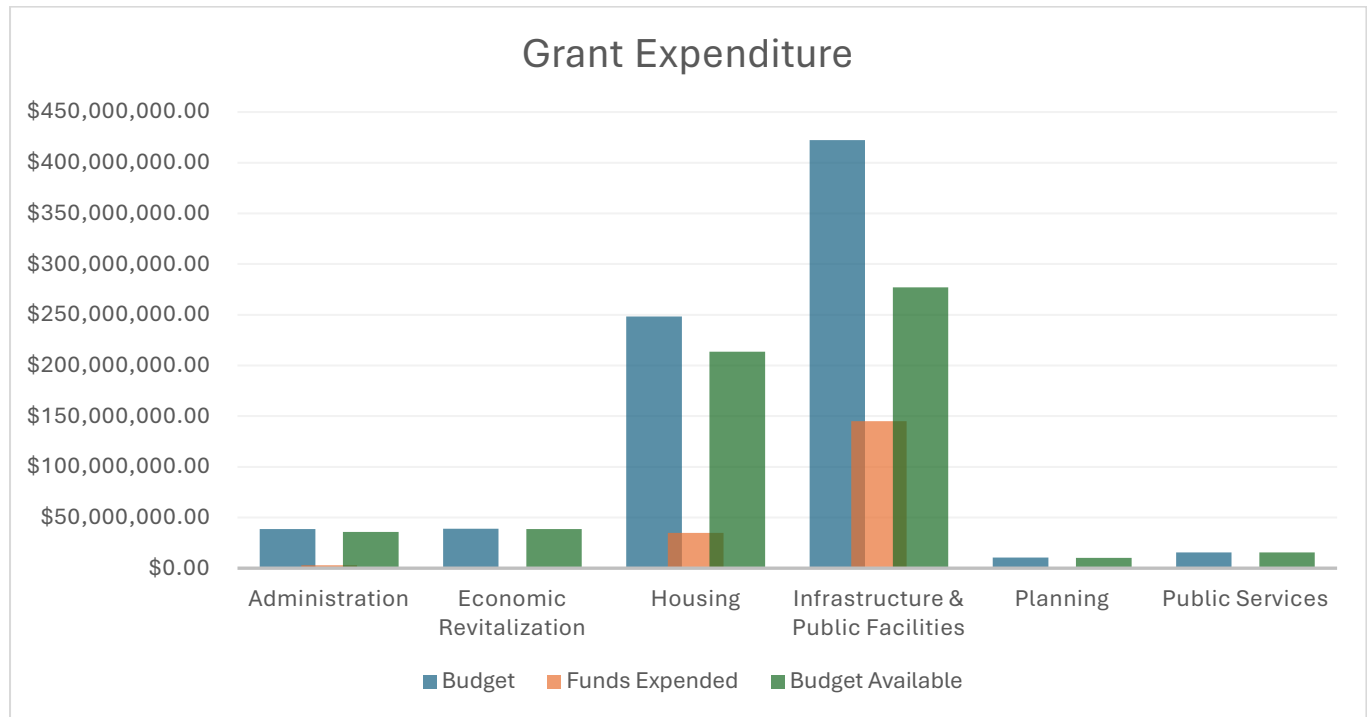
05/05/2026

VIRGIN ISLANDS HOUSING FINANCE AUTHORITY

RECOVERY & RESILIENCE DIVISION

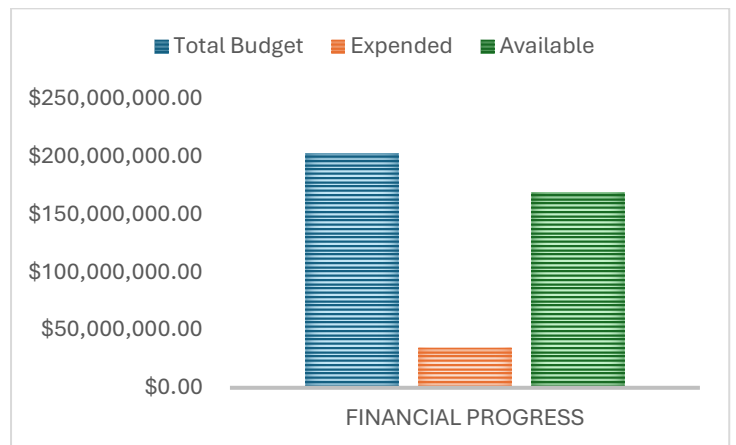
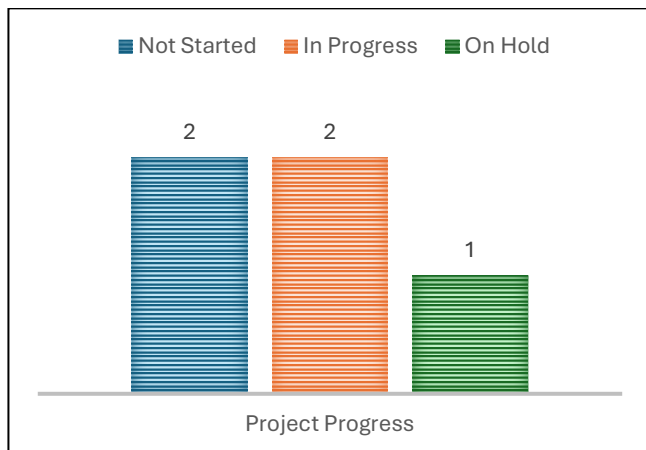
CDBG-MITIGATION EXPENDITURES AT A GLANCE

Budget Expenditure Breakdown



Grant Fund Disbursement	Budget	Funds Expended	Budget Available	% Expended
Administration	\$38,709,400.00	\$3,616,974.64	\$ 35,092,425.36	9%
Economic Revitalization	\$38,870,740.00	\$601,246.90	\$ 38,269,493.10	2%
Housing	\$248,361,126.00	\$35,917,758.59	\$ 212,443,367.41	14%
Infrastructure & Public Facilities	\$422,218,874.00	\$145,118,927.25	\$ 277,099,946.75	34%
Planning	\$10,627,860.00	\$508,429.92	\$ 10,119,430.08	5%
Public Services	\$15,400,000.00	\$9,629.89	\$ 15,390,370.11	0%
Total	\$774,188,000.00	\$183,972,859.84	\$ 590,215,140.16	24%

Housing Dashboard



Project Progress Overview

Application Review	Environmental Review	Capacity Assessment	In Progress	On Hold/Returned
3	0	0	2	0

Project Status Overview

Project	Project Cost	Project Progress	Status
Lovenlund Phase 1	\$20,571,055	In Progress	Active-In Progress
Bellevue & Calabash	\$27,798,987	In Progress	Active-In Progress
The Residences at 340 North	\$17,500,000.00	Application Review	Updated project timeline completed.
Main Street Homes	\$3,994,354.48	Application Review	Updated project timeline completed.

Financial Overview

Project	Project Cost	Expended to Date
Lovenlund Phase 1	\$20,571,055.00	\$15,063,506.74
Bellevue & Calabash	\$27,798,987.00	\$19,834,531.77
Tutu North Senior Housing Multifamily	\$51,278,377.00	\$0.00
Main Street Homes	\$3,694,354.48	\$0.00
Residences at 340 North	\$7,500,000.00	\$0.00

Projects Monthly Update:

Lovenlund Phase 1

Status:	In Progress
Project Description:	This Program will be established to increase homeownership opportunities for residents of low-to moderate income at or below 80%AMI and to provide workforce housing for those with income levels between 80%-120% of AMI. This project also consists of 99 units. Providing a broader income spectrum will have the benefit of decreasing the concentration of poverty and helping to provide work-force housing for those who would otherwise not be able to reach the desire of homeownership.
Period of Performance:	12/19/2024 to 2/23/2028
CDBG-MIT Funded Project Cost:	\$20,571,055.00
Funds Expended This Month:	\$0.00
Funds Expended To Date:	\$15,063,506.74
Progress:	5% Homeownership Conversion 73% of Project Funds Drawn
Monthly Update:	Project Update (Narrative): Based on the April 2026 JDC Monthly Performance Report and KPI submissions, Jackson Development Company reports that rehabilitation activities are actively underway at Lovenlund Phase I across residential buildings, roof scopes, and common areas. <i>Developer-Reported Construction Activities:</i> • Exterior painting applied to multiple residential buildings, including Buildings 1–4 and 6–10. • Window reinstallation approximately 90% complete in four vacant units. • Roof repair activities initiated on Buildings 3, 4, and 5, including gutter removal and roof preparation. • Cistern cleaning and sealing performed at Building 5. • Common area improvements progressed, including exterior painting of shared structures, pool deck repairs (~30% complete), and trash enclosure improvements (~80% complete). 2026 Leadership Monthly Report- Feb 2026 Housing <i>Developer-Reported Progress Indicators:</i> • 10 residential buildings in active rehabilitation. • 7 common area structures in active construction. • 5 common area structures completed. • Developer reports the project is on track, with no material delays identified in the March submission. Last Site Visit: 3/26/2026

Dependencies/Bottlenecks/Delays:

- KPI granularity and reconciliation between physical progress and financial draws.
- Documentation supporting reported construction start and progress milestones, needed for audit and public reporting alignment.
- Shared scope dependencies (e.g., generators and common areas) that require sequencing alignment across phases.

Performance Measures:

Performance Measure	KPI	Monthly Performance Value	To Date Performance
Financial			
Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0	100% of requests approved.
Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0	3 payments returned for corrections and resubmitted/ approved
Performance			
7.5 Buildings (including the community center) in Active Construction by December 2025	3 buildings in active construction complete by Beginning of 1st Qtr 2026	10 Buildings in active construction.	
Completion of 10 buildings by August 31, 2026	4 buildings completed by end 3rd quarter (2026)	0	
	4 buildings completed by end 1st quarter (2026)	0	
	2 buildings completed by end 2nd quarter (February 2026)	0	
10 Completed Roof Retrofitting by 3rd Qtr, 2026	Roof Retrofitting 50% complete by 8/1/2026	0	
Renovation of Wastewater Treatments and Reverse Osmosis upgrade by December 2025	25% Quarterly Completion	0	

Calabash Boom and Bellevue Village

Status: In Progress

Project Description:	These properties will undergo renovations that include property enhancements aimed risk mitigation, reducing damage to and loss of property and resilience against future disaster. Bellevue Village which consists of 72 units and Calabash Boom which consists of 48 units. This Program will be established to increase homeownership opportunities for residents of low-to moderate income at or below 80%AMI and to provide workforce housing for those with income levels between 80%-120% of AMI			
Period of Performance:	12/19/2024 to 2/23/2028			
CDBG-MIT Funded Project Cost:	\$27,798,987			
Funds Expended This Month:	\$0.00			
Funds Expended To Date:	\$19,834,531.77			
Progress:	5% Homeownership Conversion 72% of Project Funds Drawn			
Monthly Update:	Project Update (Narrative): The developer reached a significant milestone marked by visible on-site progress and strengthened tenant engagement efforts. VIHFA facilitated the successful transition into construction through enhanced cross-functional coordination and compliance-driven oversight. Last Site Visit: N/A Dependencies/Bottlenecks/Delays: None Listed			
Performance Measures:	Performance Measure	KPI	Monthly Performance Value	To Date Performance
	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0	100% of requests approved
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0	3 payments returned for corrections and resubmitted/approved.
	Performance			
	7.5 Buildings currently pending Construction. The completion date is undetermined due to previous project issues.	3 buildings in active construction complete by end 4 th Qtr 2025		
		3 buildings in active construction complete by end of 1st Qtr. (2026)		

		2 buildings in active construction complete by end of 3rd Qtr. (2026)		
	10 Completed Roof Retrofitting by 3rd Qtr, 2026	Roof Retrofitting 100% complete by 8/1/2026		
	Renovation of Wastewater Treatments and Reverse Osmosis upgrade by December 2025	25% Quarterly Completion		
	Installation of Generators	100% Generators installed by August 2026		
	Homeownership Conversion	Offer Homeownership opportunity to current tenant and the LMI Community		

Main Street Homes

Status: (in Progress, hold)	Application in Review
Project Description:	9 Rehabilitation units in downtown STT.
Expected Project Outcome(s):	Affordable housing for LMI population.
Period of Performance: (Start and End Date)	10/1/2025-10/31/2027
Grant Funded Project Cost: (include ADC)	\$3,694,354.48
Funds Expended This Month:	\$0
Funds Expended To Date:	\$0
Progress: (%)	0
Monthly Update:	Project Update (Narrative): Project activity during the reporting period remained focused on advancing the environmental review process. Internal environmental review was ongoing and returned to the applicant for additional information, including updated Part 58

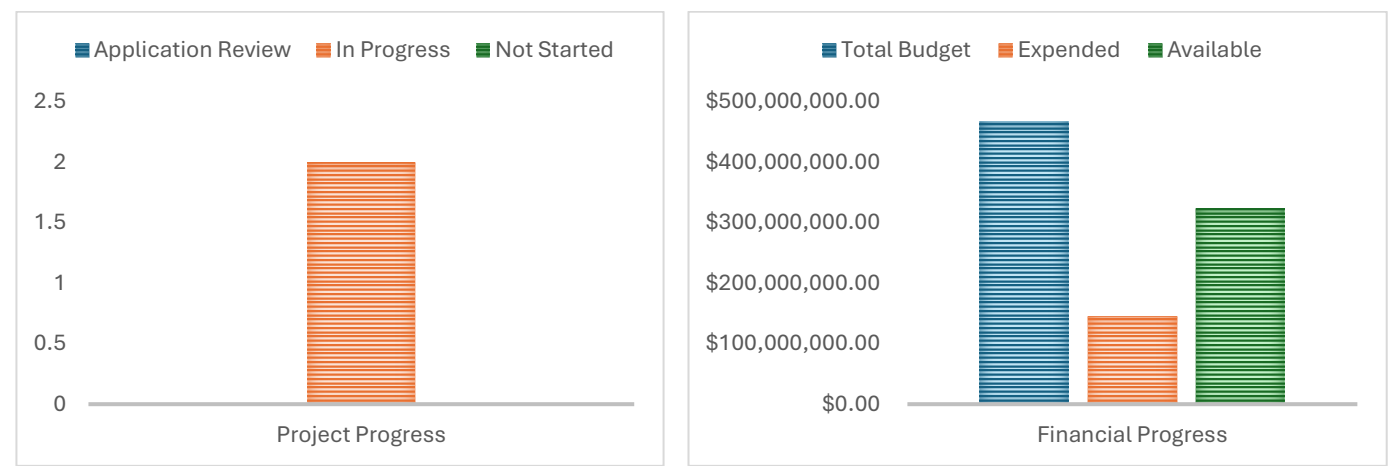
	documentation. The applicant was advised to resubmit the revised environmental materials by April 27, 2026, in order for internal environmental review to resume. A follow-up email was issued on April 28, 2026, requesting outstanding documentation, including environmental revisions, private funding breakdown, and a timeline for floor plans—and establishing a May 4, 2026 deadline, with notice that failure to comply may result in the application being placed on hold. Last Site Visit: 08/2025 Dependencies/Bottlenecks/Delays: Rescheduling and completion of the Historic Preservation Committee review following the issued continuance.
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The Residences at 340 North

Status: (in Progress, hold)	Application review in process			
Project Description:	New Construction/ Homeownership (80 Units- Phase 1: 33 Units)			
Expected Project Outcome(s):	New Construction, broken into phases. Phase 1 will consist of 33 units.			
Period of Performance: (Start and End Date)	10/1/2025-10/31/2027			
Grant Funded Project Cost: (include ADC)	\$7,500,000.00			
Funds Expended This Month:	\$0			
Funds Expended To Date:	\$0			
Progress: (%)	0			
Monthly Update:	Project Update (Narrative): The project achieved several key environmental clearance and pre-agreement milestones during the reporting period. The Part 58 environmental review was completed and signed, followed by public notice postings beginning March 13, 2026, and concluding March 28, 2026. Subsequent documentation was submitted to HUD on April 7, 2026, and the project received its Authority to Use Grant Funds (AUGF) on April 23, 2026. Following receipt of AUGF, procurement documents were reviewed by VIHFA, and feedback was provided to the applicant. The project is currently awaiting completion of developer agreement review and required signage documentation as noted in the comments. Last Site Visit: 4/24/26 Dependencies/Bottlenecks/Delays: None			
Performance Measures:	Performance Measure	KPI	Monthly Performance Value	To Date Performance
	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved		

	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned		
	Performance			

Infrastructure Dashboard



Project Progress Overview

Application Review	Environmental Review	Capacity Assessment	In Progress	Not Started
5 /2 pending official submission	0	0	2	0

Financial Overview

Project	Project Cost	Expended to Date
Propane Supply Infrastructure	\$ 148,625,000.00	\$145,101,303.76
Veterans Drive Mitigation Project Phase 2	\$ 124,400,000.00	\$2,234.07
STX Anguilla Landfill Project- Phase 2 The application was returned to the original submission due to the risks identified, including concerns regarding timely implementation and compliance with the CDBG-DR grant requirements.	\$ 60,000,000.00	\$0.00

Monthly Update

Propane Supply Infrastructure Acquisition	
Status: (in Progress, hold)	In Progress
Project Description:	A covered project to acquire, maintain access to, and use of the USVI Propane Supply Infrastructure. Project activities address the risk to Energy Lifelines as identified in the Mitigation Needs Assessment.

Expected Project Outcome(s):	Acquisition and operational control of the USVI Propane Supply Infrastructure.			
Period of Performance: (Start and End Date)	7/2/2024 to 7/3/2035			
Grant Source: (DR, MIT, EGrid)	MIT			
Total Project Cost: (all funding sources)	\$145,000,000.00			
Grant Funded Project Cost: (include ADC)	\$173,221.937.00 corrected			
Funds Expended This Month:	\$0 per EM Grants			
Funds Expended to Date:	\$145,101,303.76			
Progress: (%)	98% based on expenditure expended/obligated (148,635,000)			
Project Update:	Project Update (Narrative): Project is in compliance. Program is following up on the completion of the GIS support ticket to capture the project into the Environmental GIS. On April 7th, ODR/WAPA/HFA had a joint meeting to discuss the project, deliverables and needs that are affecting the project's ability to close out. Several key deliverables were discussed and schedule made. On April 9, Compliance issued official notice of the Desk top monitoring. It will be conducted May 18 to 22, 2026. With documentation due on or before May 4. None have been identified. The desktop monitoring will be scheduled after the prioritized Envision Program activities. Last Site Visit: • St. Thomas Facility: Conducted on January 13, 2026 • St. Croix Facility: Conducted on January 22, 2026. Dependencies / Bottlenecks / Delays: None have been identified. The desktop monitoring will be scheduled after the prioritized Envision Program activities. .			
Key Performance Indicators: (Based on SRA) <i>Always make sure it aligns with SRA and outcomes</i>	KPI	KPI % of Project	Met, Unmet	56.44%
	Acquisition	50%	Met	50%
	Fuel Reserve Compliance, (17 Months)	25%	Met	3.2%
	Monitoring Compliance (17 Months)	25%	Met	3.2%

Veterans Drive Mitigation Project Phase 2

Status: (in Progress, hold)	In Progress
Project Description:	A covered project to increase resilience to disasters and reduce the long-term risk of loss of life, injury, damage to and loss of property, by providing: (1) management of stormwater improvements to improve water flow, minimize erosion and pollution; (2) modernize drainage infrastructure to exceed design standards to reduce current and future flooding risks; (3) hardened sea wall infrastructure to improve the resiliency of the roadway and waterfront corridor.
Expected Project Outcome(s):	Hardened seawall, modernized drainage, and improved traffic/pedestrian control.
Period of Performance: (Start and End Date)	4/2/25 to 4/30/29
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: (all funding sources)	\$197,400,000/\$124,400,000 MIT
Grant Funded Project Cost: (include ADC)	\$148,996,937.00
Funds Expended This Month:	\$0 Per EM Grants
Funds Expended To Date:	\$2,234.09 per EM Grants
Progress: (%)	7% based on project activity
Project Update	Project Update (Narrative): DPW has not yet submitted the two outstanding required policies. The Program is awaiting Compliance & Monitoring review of the Fraud, Waste and Abuse policy submitted on 3/26/26. The remaining required documents—the Financial/Accounting Policy and the Grant Management Policy—are anticipated to be provided by DPW in mid-April 2026. The Program continues to coordinate with DPW regarding the U.S. Army Corps of Engineers permit, which was anticipated by 4/3/26. DPW has indicated that the C3 procurement package will be shared with HFA for regulatory review. A formal memorandum documenting DPW's 4/2/26 meetings with the U.S. Coast Guard (USCG) remains outstanding. HFA is coordinating with DPW and relevant stakeholders to establish a formal agreement with USCG and/or the Virgin Islands Port Authority (VIPA) to confirm right-of-way and project site permissions related to the USCG pier. Following the 4/16 meeting, the Program

	anticipates reassessing project timelines and advancing an amendment to the Subrecipient Agreement (SRA), supported by an updated project schedule. Last Site Visit: TBD Dependencies / Bottlenecks / Delays: Delays persist across key deliverables. The revised policies remain under DPW's internal audit review. The C3 solicitation package cannot be finalized until the USACE permit is resolved, and the appropriate procurement documentation is submitted. Progress toward securing the USACE permit remains dependent on the resolution of USCG concerns and completion of USCG's internal review. These delays continue to pose risks to project timelines, procurement readiness, and overall grant performance.		
Key Performance Indicators: (Based on SRA) To be updated <i>Always make sure it aligns with SRA and outcomes</i>	# Payment Reimbursements/ Vendor Requests Submitted Approved:	0	
	# Payment Reimbursements/ Vendor Requests Returned:	0	
Key Performance Indicators- Project Specific Performance: (Based on SRA)	Performance Measure	KPI	Monthly Performance Value
	<i>Linear feet of improvement</i>	<i>Pending</i>	<i>Construction Pending</i>
	% of Project Completion	3%	Met
	% of Expenditure	0%	Met

St. Thomas Abattoir Rehabilitation

Status: (in Progress, hold)	In Application
Project Description:	Rehabilitation and build out of the structure of the St. Thomas Abattoir to bring it back into operations.
Expected Project Outcome(s):	A repaired structure that can be used to process federally compliant animal processing.
Period of Performance: (Start and End Date)	To Be Determined
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: (all funding sources)	\$2,518,000.00 (per application)
Grant Funded Project Cost: (include ADC)	Pending application approval
Funds Expended This Month:	\$0
Funds Expended To Date:	\$0

Progress: (%)	0%
Project Update	Project Update (Narrative): Commissioner Petersen submitted the revised application on 4/9/26. A review on 4/10 found that the Department of Agriculture had updated its project descriptions as per the Director's recommendations. A support ticket was issued to correct the workflow direction, in the interim a link to the application was shared with Director Constable. Last Site Visit: TBD Dependencies / Bottlenecks / Delays: Timely response and processing of the application.
Key Performance Indicators: (Based on SRA) To be updated <i>Always make sure it aligns with SRA and outcomes</i>	No SRA for the project yet. TBD
Key Performance Indicators- Project Specific Performance: (Based on SRA)	No SRA for the project yet. TBD

Accessible Resilient Community Infrastructure in the Virgin Islands Planning (ARCIVI Planning)

Status: (in Progress, hold)	In Application
Project Description:	Planning and design of four recreational sites across the territory.
Expected Project Outcome(s):	A long-term planning of four recreational sites in the territory.
Period of Performance: (Start and End Date)	To Be Determined
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: (all funding sources)	\$438,000.00 (per application)
Grant Funded Project Cost: (include ADC)	Pending application approval
Funds Expended This Month:	\$0
Funds Expended To Date:	\$0
Progress: (%)	0%
Project Update	Project Update (Narrative): VIHFA Planning Team has been reminded to review and approve the Planning Application checklist. Last Site Visit: TBD Dependencies / Bottlenecks / Delays: Timely response and processing of the application.

Key Performance Indicators: (Based on SRA) To be updated <i>Always make sure it aligns with SRA and outcomes</i>	No SRA for the project yet. TBD
Key Performance Indicators- Project Specific Performance: (Based on SRA)	No SRA for the project yet. TBD

St. Thomas East End Medical Center REACH USVI Expansion

Status: (in Progress, hold)	Forecasted
Project Description:	Project intends to address healthcare accessibility on St. Thomas during hurricanes using medical transportation vans for patients in need.
Expected Project Outcome(s):	The purchase and customization of 3 mobile medical vans throughout the St. Thomas/St. John District.
Period of Performance: (Start and End Date)	TBD to 7/03/2035
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: (all funding sources)	\$3,468,850.00
Grant Funded Project Cost: (include ADC)	Pending application
Funds Expended This Month:	\$0
Funds Expended To Date:	\$0
Progress: (%)	0%
Project Update	Project Update Narrative The updated application has not yet been submitted, and a follow-up meeting will be scheduled during the month of May. Last Site Visit: TBD Dependencies/Bottlenecks/Delays: Eligible Application submission and timely concurrent review.
Key Performance Indicators: (Based on SRA) To be updated <i>Always make sure it aligns with SRA and outcomes</i>	No SRA for the project yet. TBD
Key Performance Indicators- Project Specific Performance: (Based on SRA)	No SRA for the project yet. TBD

From Crisis to Opportunity - Enhancing Basic Medical Care Available on St. Croix

Status: (in Progress, hold)	Forecasted
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Project Description:	This project addresses the medical and health lifeline by purchasing and installing a fluoroscopy machine. The fluoroscopy machine will provide immediate medical results allowing better medical treatment and lower mortality rate.
Expected Project Outcome(s):	The purchase and installation of one fluoroscopy machine in Juan F. Luis Hospital on St. Croix.
Period of Performance: (Start and End Date)	TBD to 7/03/2035
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: (all funding sources)	\$822,870.20
Grant Funded Project Cost: (include ADC)	Pending obligation
Funds Expended This Month:	\$0
Funds Expended To Date:	\$0
Progress: (%)	0%
Project Update	Project Update Narrative: The updated application has not yet been submitted, and a follow-up meeting will be scheduled during the month of May. Last Site Visit: TBD Dependencies/Bottlenecks/Delays: Eligible Application submission and timely concurrent review.
Key Performance Indicators: (Based on SRA) To be updated <i>Always make sure it aligns with SRA and outcomes</i>	No SRA for the project yet. TBD
Key Performance Indicators- Project Specific Performance: (Based on SRA)	No SRA for the project yet. TBD

Roots and Wings Enhancing Resilience of Children

Status: (in Progress, hold)	Forecasted
Project Description:	The purpose of the project is to create an exhibit to educate the community on hurricane preparedness.
Expected Project Outcome(s):	An educational exhibit about hurricanes specifically targeting residents.

Period of Performance: (Start and End Date)	TBD to 7/03/2035
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: (all funding sources)	\$599,588.00
Grant Funded Project Cost: (include ADC)	\$599,588.00
Funds Expended This Month:	\$0
Funds Expended To Date:	\$0
Progress: (%)	0%
Project Update	Project Update Narrative: The updated application has not yet been submitted, and a follow-up meeting will be scheduled during the month of May. Last Site Visit: TBD Dependencies/Bottlenecks/Delays: Finalize The application with all eligibility changes included and proceed to concurrent review.
Key Performance Indicators: (Based on SRA) To be updated <i>Always make sure it aligns with SRA and outcomes</i>	No SRA for the project yet. TBD
Key Performance Indicators- Project Specific Performance: (Based on SRA)	No SRA for the project yet. TBD

Alexander Theater Shelter & Safe Room: Resilient Disaster Protection

Status: (in Progress, hold)	Forecasted
Project Description:	The project attempts to enhance emergency preparedness by constructing a shelter/safe room in Christiansted, St. Croix. These shelters will be within walking distance of LMI communities where services such as emergency resources, critical communication, and emergency shelter.
Expected Project Outcome(s):	The construction of a FEMA compliant shelter in Christiansted.
Period of Performance: (Start and End Date)	TBD to 7/03/2035
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: (all funding sources)	\$21,311,827.89

Grant Funded Project Cost: (include ADC)	Pending obligation
Funds Expended This Month:	\$0
Funds Expended To Date:	\$0
Progress: (%)	0%
Project Update	Project Update Narrative: The updated application has not yet been submitted, and a follow-up meeting will be scheduled during the month of May. Last Site Visit: TBD Dependencies/Bottlenecks/Delays: Eligible Application submission and timely concurrent review.
Key Performance Indicators: (Based on SRA) To be updated Always make sure it aligns with SRA and outcomes	No SRA for the project yet. TBD
Key Performance Indicators- Project Specific Performance: (Based on SRA)	No SRA for the project yet. TBD

Rita Schuster Resource Center Renovations

Status: (in Progress, hold)	Forecasted
Project Description:	This project intends to provide Catholic Charities VI (CCVI) with the facilities necessary to provide the homeless and underserved population with safe and comfortable shelter during and after storms. The project will be a renovation and improvement of a CCVI facility in Friedenstahl.
Expected Project Outcome(s):	A newly renovated public resource center and shelter available to the underserved community.
Period of Performance: (Start and End Date)	TBD to 7/03/2035
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: (all funding sources)	\$297,500.00
Grant Funded Project Cost: (include ADC)	Pending application
Funds Expended This Month:	\$0
Funds Expended To Date:	\$0
Progress: (%)	0%
Project Update	Project Update Narrative: The updated application has not yet been submitted, and a follow-up meeting will be scheduled during the month of May. Last Site Visit: TBD

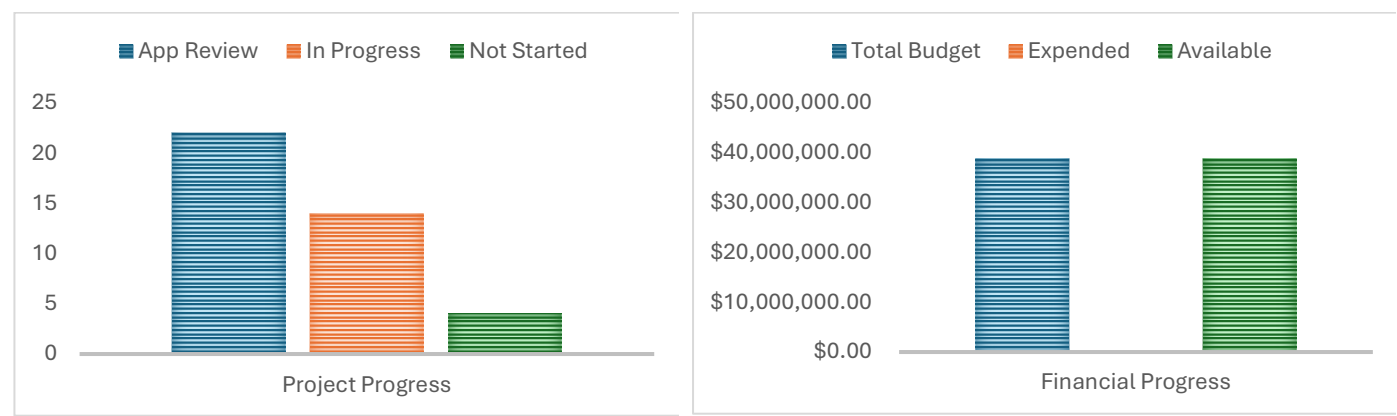
	Dependencies/Bottlenecks/Delays: Eligible Application submission and timely concurrent review.
Key Performance Indicators: (Based on SRA) To be updated <i>Always make sure it aligns with SRA and outcomes</i>	No SRA for project as yet. TBD
Key Performance Indicators- Project Specific Performance: (Based on SRA)	No SRA for project as yet. TBD

Bethlehem Shelter Renovation

Status: (in Progress, hold)	Forecasted
Project Description:	This project intends to provide Catholic Charities VI (CCVI) with the facilities necessary to provide the homeless and underserved population with safe and comfortable shelter during and after storms. The project will be a renovation and improvement of a CCVI facility in Hospital Ground.
Expected Project Outcome(s):	A newly renovated homeless shelter available to the underserved community.
Period of Performance: (Start and End Date)	TBD to 7/03/2035
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: (all funding sources)	\$430,703.52
Grant Funded Project Cost: (include ADC)	\$430,703.52
Funds Expended This Month:	\$0
Funds Expended To Date:	\$0
Progress: (%)	0%
Project Update	Project Update Narrative: The updated application has not yet been submitted, and a follow-up meeting will be scheduled during the month of May. Last Site Visit: TBD Dependencies/Bottlenecks/Delays: Eligible Application submission and timely concurrent review.
Key Performance Indicators: (Based on SRA) To be updated <i>Always make sure it aligns with SRA and outcomes</i>	No SRA for the project yet.

Key Performance Indicators- Project Specific Performance: (Based on SRA)	No SRA for the project yet.
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Economic Revitalization & Resilience Dashboard



Project Status Overview

Total Applications	Concurrent Review	Environmental Review	Capacity Assessment	SRA Execution	Not Started
27	1	23	7	18	25

Financial Overview

Project	Project Cost	Expended to Date
Commercial Hardening & Finance Project	\$ 12,988,935.00	\$285,913.60
Small Business Mitigation Project	\$ 7,863,935.00	\$41,635.67

Monthly Update

St. Croix Women’s Coalition-Crisis Center Only

Status: (in Progress, hold)	In Progress
Project Description:	Exterior Hardening (weatherproofing), Paint exterior of building, gazebo, and property wall with high quality, moisture-resistant paint, Install three (3) new solar light fixtures on the existing poles in the parking. Repair water-damaged exterior buildings, gazebo, and the property wall with high-quality.
Expected Project Outcome(s):	Enhancing the facility's ability to offer continuous, high-quality service to vulnerable populations seeking assistance.
Period of Performance: (Start and End Date)	April 1 st – December 31 st , 2025
Grant Source: (DR, MIT, EGrid)	MIT

Total Project Cost: (all funding sources)	\$151,108.00			
Grant Funded Project Cost: (include ADC)	\$			
Funds Expended This Month:	\$24,169.74			
Funds Expended to Date:	\$51,967.94			
Progress: (%)	10%			
Project Update:	Project Update (Narrative): In March 2026, final vendor payment made to contractor North Shore Partners \$24,196.74. The subrecipient has submitted monthly reports for program staff review. Last Site Visit: January 21st, 2026 Dependencies/Bottlenecks/Delays: Environmental Review pending for Women's Coalition of St. Croix Shelter Project.			
Key Performance Indicators: (Based on SRA)	Performance Measure	KPI	Monthly Performance Value	To Date Performance
<i>Always make sure it aligns with SRA and outcomes</i>	Financial			
	Payment Reimbursements/ Vendor Requests Approved	95% of requests submitted approved	Reimbursement and invoice payment request	Program staff is reviewing payment requests and supporting documents.
	Payment Reimbursements/ Vendor Requests Approved	Less than 5% of requests returned	Less than 5% of request returned	Less than 5% of request returned
	Performance			
	Bids & Contracts Finalization	Finalize bids and execute contracts	100% Project Completion	95 % Project Completion
	Exterior Repairs & Installations	Paint exterior and install exterior solar lighting fixtures	85% Project Completion	95 % Project Completion
	Final Inspection & Payment	Complete inspection and issue final payment	95% Project Completion	Project not at stage for complete inspection or issuance of final payment
	Project Closeout	Complete final inspections and close out	95% Project Completion	Program staff and Regulatory Compliance will commence the project close-out

			once the project is completed. Which includes payments, monthly reports, and other required documents.
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Royale Systems, LLC

Status: (in Progress, hold)	In Progress
Project Description:	Exterior Hardening (weatherproofing), LMR Network & Communication, Emergency Power solar energy, and Commercial Standby Generator
Expected Project Outcome(s):	Ensuring business resilience and continuity of essential services during emergencies.
Period of Performance: (Start and End Date)	April 3 rd – September 31 st , 2025
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: <i>(all funding sources)</i>	\$2,247,797.00
Grant Funded Project Cost: <i>(include ADC)</i>	\$
Funds Expended This Month:	\$
Funds Expended to Date:	\$422,405.04.00 towards project, \$9,000.00 remitted for Gross Receipts
Progress: (%)	10%
Project Update:	Project Update (Narrative): United Resources has successfully completed its contractual obligations related to the architectural design for mitigation improvements at the facility. These improvements have been specifically developed to ensure compliance with local environmental regulations. Work by sub-contractors remains ongoing. Prime Commercial Generator is actively engaged in providing drafting services. Additionally, A View ITS is pending installation of the UPS system. Last Site Visit: January 21, March (informal), 2026 and no scheduled site visits occurred in April.

	Dependencies/Bottlenecks/Delays: Procurement Selection for Fuel Tanks.			
Key Performance Indicators: (Based on SRA) Always make sure it aligns with SRA and outcomes	Performance Measure	KPI	Monthly Performance Value	To Date Performance
	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	95% of completed payment of vendors	All pending vendor payments are completed.
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	No Payment Reimbursements/Vendor Request for this period	No outstanding Payment Reimbursements/Vendor Request for this period
	Performance			
	Material Ordering & Receiving	Approve quotes and order materials	10% Project Completion	5% Project Completion
	Site Preparation	Finalize site plans and obtain permits	30% Project Completion	0% Project Completion
	Equipment Mobilization	Mobilize crane and verify schedule adherence	50% Project Completion	0% Project Completion
	Installation of Equipment	Install tank, switch, generator, solar panels	70% Project Completion	0% Project Completion
	Inspection & Certification	Certify system installations	85% Project Completion	0% Project Completion
	Training	Conduct personnel training sessions	90% Project Completion	0% Project Completion
	Project Closure	Complete final inspections and close out	100% Project Completion	0% Project Completion

Our Town Frederiksted

Status: (in Progress, hold)	In Progress - environmental review
Project Description:	Exterior Hardening (weatherproofing), installation of exterior storm windows and doors, emergency power solar energy for commercial facilities
Expected Project Outcome(s):	This revitalization project will contribute to economic development by creating job opportunities for LMI households within the area, stimulating local businesses, and attracting investment. By fostering economic growth and diversification, the project will also provide emergency power during natural or man-made disasters, provide communications and security resilience
Period of Performance: (Start and End Date)	August 1st, 2025-May 31 st , 2027- period of performance shall be adjusted based on completion of environmental assessment
Grant Source: (DR, MIT, EGrid)	MIT

Total Project Cost: (all funding sources)	\$3,500,000.00			
Grant Funded Project Cost: (include ADC)	\$			
Funds Expended This Month:	\$0.00			
Funds Expended to Date:	\$0.00			
Progress: (%)	0			
Project Update:	Project Update (Narrative): No new project update, as mentioned in previous reports, the project is pending completion of solicitation for environmental services. Last Site Visit: January 29, 2026 Dependencies/Bottlenecks/Delays: Pending Environmental Review Solicitation.			
Key Performance Indicators: (Based on SRA)	Performance Measure	KPI	Monthly Performance Value	To Date Performance
Always make sure it aligns with SRA and outcomes	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0% of request submitted approved	0%
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0% of request submitted approved	0%
	Performance			
	Solicitation Process	Finalize project scope and issue solicitation package	0% Project Completion	0% Project Completion
	Initial Assessment & Site Preparation	Conduct site assessments and initiate prep work	10% Project Completion	0% Project Completion
	Architectural & Environmental Review	Complete architectural design and environmental assessment	30% Project Completion	0% Project Completion
	Permitting & Approvals	Submit permit applications and obtain approvals	50% Project Completion	0% Project Completion
	Construction Start - Property 1	Begin hardening and renovation	70% Project Completion	0% Project Completion

		work on first property		
	Construction Progress – Subsequent Properties	Continue construction across remaining properties	80% Project Completion	0% Project Completion
	Final Installations & Compliance	Complete installations, inspections, and finalize compliance	100% Project Completion	0% Project Completion

VI Aqua Farm

Status: (in Progress, hold)	In Progress
Project Description:	Installation of security fencing to secure crops and resources, food security.
Expected Project Outcome(s):	Provide a safe environment for producing high-quality produce, eggs, and livestock, for the local community
Period of Performance: (Start and End Date)	April 1st- November 28 th , 2025- period of performance shall be adjusted based on completion of environmental assessment
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: (all funding sources)	\$192,000.00
Grant Funded Project Cost: (include ADC)	\$
Funds Expended This Month:	\$0.00
Funds Expended to Date:	\$0.00
Progress: (%)	0%
Project Update:	Project Update (Narrative): Contracts executed with Reich, LLC and SR General Maintenance. Their responsibilities include earth clearance and mulching of vegetation to prepare the soil for upcoming crop cultivation and construction of security fencing around the project to protect the area and maintain site integrity during ongoing operations, respectively. Last Site Visit: September 2025

	Dependencies/Bottlenecks/Delays: Completion of contract for services.			
Key Performance Indicators: (Based on SRA) Always make sure it aligns with SRA and outcomes	Performance Measure	KPI	Monthly Performance Value	To Date Performance
	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0% of request submitted approved	0%
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0% of request submitted approved	0%
	Performance			
	Purchase Fencing Materials	Procure fencing supplies	15% Project Completion	0% Project Completion
	Ship Materials to VI	Coordinate shipment logistics	25% Project Completion	0% Project Completion
	Deliver to Job Site	Transport materials to installation site	50% Project Completion	0% Project Completion
	Remove Old Fencing	Remove fencing across pastures 1–4	75% Project Completion	0% Project Completion
	Install New Fencing	Complete fencing installation (pastures 1–4)	100% Project Completion	0% Project Completion

Sunset Laundromat

Status: (in Progress, hold)	In Progress
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Project Description:	Exterior Hardening (weatherproofing), installation of exterior storm windows and doors, emergency power solar energy for commercial facilities			
Expected Project Outcome(s):	The amended application project scope of work: Emergency power solar energy installation and installation of building signage.			
Period of Performance: (Start and End Date)	April 1st, 2025 to October 25th, 2025; an updated project schedule timeline will be determined upon receipt of AUGF and the Notice to Proceed is transmitted to the applicant.			
Grant Source: (DR, MIT, EGrid)	MIT			
Total Project Cost: (all funding sources)	\$406,280.00-Total project cost to be amended on final approval of amended application			
Grant Funded Project Cost: (include ADC)				
Funds Expended This Month:	\$0.00			
Funds Expended to Date:	\$0.00			
Progress: (%)	0%			
Project Update:	Project Update (Narrative): Technical assistance was conducted involving VIHFA, ODR, and the subrecipient to facilitate amendment of the DR application. The primary objective of this conversation was to move the project forward toward approval. Currently, the MIT project is pending the completion of the necessary environmental assessment. Last Site Visit: No project site visit scheduled Dependencies/Bottlenecks/Delays: DR application approval.			
Key Performance Indicators: (Based on SRA)	Performance Measure	KPI	Monthly Performance Value	To Date Performance
Always make sure it aligns with SRA and outcomes	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0% of request submitted approved	0%
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0% of request submitted approved	0%
	Performance			
	Permitting & Project Start	Execute contract and secure Historic Preservation approval	10% Project Completion	0% Project Completion

	Vendor Selection	Select vendors for removal, installation, and painting	20% Project Completion	0% Project Completion
	Construction & Installation	Complete painting, windows/doors, and solar installation	85% Project Completion	0% Project Completion
	Final Inspection & Project Closeout	Conduct final inspection and close out project	100% Project Completion	0% Project Completion

Galleon House

Status: (in Progress, hold)	In Progress
Project Description:	Exterior Hardening (weatherproofing), installation of exterior storm windows and doors, Emergency Power solar energy, and Commercial Standby Generator.
Expected Project Outcome(s):	Completion of weatherproofing, installation of exterior storm windows and doors, emergency power solar energy and EGU installation and commissioning
Period of Performance: (Start and End Date)	April 5th, 2025 – March 31st, 2026; an updated project schedule timeline will be determined upon receipt of AUGF and the Notice to Proceed is transmitted to the applicant.
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: <i>(all funding sources)</i>	\$194,000.00
Grant Funded Project Cost: <i>(include ADC)</i>	
Funds Expended This Month:	\$0.00
Funds Expended to Date:	\$0.00
Progress: (%)	0%
Project Update:	Project Update (Narrative): No new update; awaiting completion of Phase I Environmental Site Assessment, Noise Abatement and Control, and Wetlands

Protection testing. The project awaits VIHFA's solicitation of the project's environmental services.

Last Site Visit: August 2025

Dependencies/Bottlenecks/Delays: Environmental review and subsequent assessment.

Key Performance Indicators: (Based on SRA)

Always make sure it aligns with SRA and outcomes

Performance Measure	KPI	Monthly Performance Value	To Date Performance
Financial			
Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0% of request submitted approved	0%
Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0% of request submitted approved	0%
Performance			
Replace Windows, Doors & Shutters	Install weather-resistant doors, windows, shutters	10% Project Completion	0% Project Completion
Drainage & Downspout Replacement	Upgrade roof drainage and replace downspouts	25% Project Completion	0% Project Completion
Weatherize, Repair & Plaster Exterior	Weatherproof and plaster exterior walls	40% Project Completion	0% Project Completion
Repair Concrete Walls	Repair and reinforce exterior concrete walls	55% Project Completion	0% Project Completion
Repair Retaining Walls Roadside	Repair roadside retaining walls and walkways	65% Project Completion	0% Project Completion

Hotel 1829	
Status: (in Progress, hold)	In Progress
Project Description:	Exterior Hardening light-masonry repair, weatherization painting, installation of exterior storm windows and doors, Emergency Power solar energy, and Commercial Standby Generator.
Expected Project Outcome(s):	Completion of exterior hardening, installation of storm window, solar power and EGU commissioning.
Period of Performance: (Start and End Date)	May 1st, 2025 - May 31st, 2026
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: <i>(all funding sources)</i>	\$1,100,000.00
Grant Funded Project Cost: <i>(include ADC)</i>	
Funds Expended This Month:	\$0.00
Funds Expended to Date:	\$0.00
Progress: (%)	0%
Project Update:	Project Update (Narrative): No new update; awaiting solicitation of environmental services. Last Site Visit: No site visits scheduled. Dependencies/Bottlenecks/Delays: Environmental review and subsequent assessment.

Key Performance Indicators: (Based on SRA) Always make sure it aligns with SRA and outcomes	Performance Measure	KPI	Monthly Performance Value	To Date Performance
	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0% of request submitted approved	0% of request submitted approved
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0% of request submitted approved	0% of request submitted approved
	Performance			
	Initiate Solicitation Process	Finalize and issue project solicitation package	10% Project Completion	0% Project Completion
	Exterior Painting & Minor Repairs	Paint exterior and repair cracks and gaps	20% Project Completion	0% Project Completion
	Repair/Replace Doors and Windows	Repair and weatherproof doors and windows	40% Project Completion	0% Project Completion
	Roof Painting	Apply weatherproof reflective roof paint	60% Project Completion	0% Project Completion
	Internet & Security System Installation	Install internet routers and security cameras	80% Project Completion	0% Project Completion

HSR Communications

Status: (in Progress, hold)	In Progress
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Project Description:	Installation of solar energy, commercial standby generator, and reinforcing telecommunication tower			
Expected Project Outcome(s):	Solar energy and EGU installation and commissioning. Completion of telecommunication tower reinforcement			
Period of Performance: (Start and End Date)	December 1st, 2024 to August 1st, 2027			
Grant Source: (DR, MIT, EGrid)	MIT			
Total Project Cost: (all funding sources)	\$321,300.00			
Grant Funded Project Cost: (include ADC)				
Funds Expended This Month:	\$0.00			
Funds Expended to Date:	\$0.00			
Progress: (%)	0%			
Project Update:	Project Update (Narrative): Coordination with Cadastral has been initiated to confirm the building's year of construction, which is necessary to assess the need for asbestos testing and to conclude draft Part 58 Environmental Assessment. Additional reviews, including Coastal Zone Management (CZM) and Endangered Species consultations, remain pending. Last Site Visit: no site visit scheduled for this project. Dependencies/Bottlenecks/Delays: Solicitation of Environmental Services.			
Key Performance Indicators: (Based on SRA)	Performance Measure	KPI	Monthly Performance Value	To Date Performance
Always make sure it aligns with SRA and outcomes	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0% of request submitted approved	0% of request submitted approved
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0% of request submitted approved	0% of request submitted approved

Performance			
Hiring Employees	Hire two LMI employees	20% Project Completion	0% Project Completion
Procurement of Supplies & Equipment	Procure materials and equipment	35% Project Completion	0% Project Completion
Reinforcement of Towers	Assemble and reinforce towers	50% Project Completion	0% Project Completion
Backup Power Installation	Install generators and solar systems	65% Project Completion	0% Project Completion
Communications System Installation	Install real-time monitoring Smart/Digital Tower	80% Project Completion	0% Project Completion
Redundant Communication Networks	Establish redundant communication infrastructure	90% Project Completion	0% Project Completion
Preparedness Plan Development	Develop and train staff on preparedness plan	100% Project Completion	0% Project Completion

St. Thomas Rescue

Status: (in Progress, hold)	In Progress
Project Description:	Exterior weatherization hardening, hurricane impact-resistant doors and windows, and security fencing. Including the installation of a 60KW generator and a 19.4-28.6 KW solar system for emergency power, a 25ft building communications tower, and a 4k security system.
Expected Project Outcome(s):	Completion of weatherizing, installation of door, windows and security fencing. Installation and commissioning of EGU, solar system, communication tower and security system.

Period of Performance: (Start and End Date)	May 1st, 2025, to November 31st, 2025, period of performance shall be adjusted based on completion of environmental assessment
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: <i>(all funding sources)</i>	\$787,408.00
Grant Funded Project Cost: <i>(include ADC)</i>	
Funds Expended This Month:	\$0.00
Funds Expended to Date:	\$0.00
Progress: (%)	0%
Project Update:	Project Update (Narrative): Additional detail technical assistance was provided to the applicant for the submittal of an amended application to include the transmittal of a revised ICE and supporting documentation. Last Site Visit: January 16, 2026 Dependencies/Bottlenecks/Delays: Submittal of revised ICE and documentation.

Key Performance Indicators: (Based on SRA) Always make sure it aligns with SRA and outcomes	Performance Measure	KPI	Monthly Performance Value	To Date Performance
	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0% of request submitted approved	0% of request submitted approved
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0% of request submitted approved	0% of request submitted approved
	Performance			
	Quotes & Procurement	Obtain quotes and prepare procurement documentation	15% Project Completion	0% Project Completion
	Exterior Hardening & Window Installation	Strengthen building exterior; install hurricane-resistant windows/doors	30% Project Completion	0% Project Completion
	Generator Installation	Purchase and install 60KW generator for emergency power	45% Project Completion	0% Project Completion
	RoIP / VoIP Disaster Recovery Setup	Install and configure disaster communication system	50% Project Completion	0% Project Completion
	Network Resilience Installation	Deploy and configure network resilience equipment	100% Project Completion	0% Project Completion

Lunmus Baptist: Seed to Soul Farm

Status: (in Progress, hold)	In Progress
Project Description:	Installation of security fencing.
Expected Project Outcome(s):	Procurement and installation of security fencing
Period of Performance: (Start and End Date)	April 1st, 2025 – May 31st, 2025 an updated project schedule timeline will be determined upon completion of environmental review
Grant Source: (DR, MIT, EGrid)	MIT

Total Project Cost: <i>(all funding sources)</i>	\$159,098.00			
Grant Funded Project Cost: <i>(include ADC)</i>				
Funds Expended This Month:	\$0.00			
Funds Expended to Date:	\$0.00			
Progress: (%)	0%			
Project Update:	Project Update (Narrative): No new update; project is pending completion of Phase I Environmental Site Assessment, Federal Flood Risk Management Standard, Wetlands Protection testing are pending. VIHFA anticipates the completion of the project's environmental review during the period of Q2-2026. Last Site Visit: N/A Dependencies/Bottlenecks/Delays: Completion of environmental assessment.			
Key Performance Indicators: (Based on SRA)	Performance Measure	KPI	Monthly Performance Value	To Date Performance
Always make sure it aligns with SRA and outcomes	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0% of request submitted approved	0% of request submitted approved
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0% of request submitted approved	0% of request submitted approved
	Performance			
	Ordering & Receiving Materials	Procure and receive fencing materials	30% Project Completion	0% Project Completion
	Removal of Old Fencing	Clear and remove fencing across identified areas	40% Project Completion	0% Project Completion
	Installation of New Fencing	Install new fencing in pasture #1	80% Project Completion	0% Project Completion
	Completion & Verification	Finalize all installations and verify completion	100% Project Completion	0% Project Completion

G& D Seafood

Status: (in Progress, hold)	In Progress			
Project Description:	Installation of a solar energy solution and a commercial standby generator.			
Expected Project Outcome(s):	Installation and commissioning of solar and EGU			
Period of Performance: (Start and End Date)	April 1st, 2025 – September 30th, 2025, an updated project schedule timeline will be determined upon completion of environmental review			
Grant Source: (DR, MIT, EGrid)	MIT			
Total Project Cost: (all funding sources)				
Grant Funded Project Cost: (include ADC)	\$252,110.00			
Funds Expended This Month:	\$0.00			
Funds Expended to Date:	\$0.00			
Progress: (%)	0%			
Project Update:	Project Update (Narrative): No new update; solicitation of the project's environmental review anticipated during the period of Q2-2026. Last Site Visit: There are no scheduled site visits. Dependencies/Bottlenecks/Delays: Solicitation of Environmental Services.			
Key Performance Indicators: (Based on SRA)	Performance Measure	KPI	Monthly Performance Value	To Date Performance
Always make sure it aligns with SRA and outcomes	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0% of request submitted approved	0% of request submitted approved
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0% of request submitted approved	0% of request submitted approved
	Performance			
	Procurement Phase	Procure solar PV system, generator, tank, batteries,	10% Project Completion	0% Project Completion

		inverters, switches, conduits		
	Installation Phase	Install roof-mount PV, diesel generator, fuel tank, and ancillary systems	62% Project Completion	0% Project Completion
	Testing & Commissioning Phase	Test PV system, generator, tank integration and functionality	77% Project Completion	0% Project Completion
	Operational Phase	Maintain and monitor power systems for reliability	100% Project Completion	0% Project Completion

Rockmart Food Wholesaler

Status: (in Progress, hold)	In Progress
Project Description:	Purchase and installation of backup power generation, perishable and dry storage capacity, and satellite internet capabilities.
Expected Project Outcome(s):	Installation and commissioning of EGU and satellite internet service
Period of Performance: (Start and End Date)	May 1st, 2025 – June 30th, 2025, an updated project schedule timeline will be determined upon completion of environmental review.
Grant Source: (DR, MIT, EGrid)	MIT
Total Project Cost: <i>(all funding sources)</i>	\$67,655.00
Grant Funded Project Cost: <i>(include ADC)</i>	
Funds Expended This Month:	\$0.00
Funds Expended to Date:	\$0.00
Progress: (%)	0%

Project Update:	Project Update (Narrative): DOB analysis completed, amended application required based on findings. Last Site Visit: N/A Dependencies/Bottlenecks/Delays: N/A			
Key Performance Indicators: (Based on SRA)	Performance Measure	KPI	Monthly Performance Value	To Date Performance
Always make sure it aligns with SRA and outcomes	Financial			
	Payment Reimbursements/Vendor Requests Approved	95% of requests submitted approved	0% of request submitted approved	0%
	Payment Reimbursements/Vendor Requests Approved	Less than 5% of requests returned	0% of request submitted approved	0%
	Performance			
	Solicitation Process	Finalize project scope and issue solicitation package	0% Project Completion	0% Project Completion
	Initial Assessment & Site Preparation	Conduct site assessments and initiate prep work	10% Project Completion	0% Project Completion
	Architectural & Environmental Review	Complete architectural design and environmental assessment	30% Project Completion	0% Project Completion
	Permitting & Approvals	Submit permit applications and obtain approvals	50% Project Completion	0% Project Completion
	Construction Start – Property 1	Begin hardening and renovation work on first property	70% Project Completion	0% Project Completion
	Construction Progress – Subsequent Properties	Continue construction across remaining properties	80% Project Completion	0% Project Completion
	Final Installations & Compliance	Complete installations, inspections, and finalize compliance	100% Project Completion	0% Project Completion