# UNITED STATES VIRGIN ISLANDS HOUSING FINANCE AUTHORITY

# HOMEOWNER RECONSTRUCTION AND REHABILITATION PROGRAM POLICIES AND PROCEDURES

VERSION: 2.5 July 26, 2021

Prepared by:

Virgin Islands Housing Finance Authority – CDBG-DR Program Division



The policies stated in this manual are current as of July 26, 2021. This Manual represents the current version of the Virgin Islands Housing Finance Authority's (VIHFA) policies, which shall provide general guidance for the operation of the Homeowner Rehabilitation and Reconstruction Programs. All manuals will be reviewed periodically and will be updated. Therefore, you are strongly urged to visit our website www.vihfa.gov/disaster-recovery to ensure that you have the latest version.

SUBJECT:		
Version Number	2.5	
Revised Date	July 26, 2021	
Effective Date	July 26, 2021	
APPROVAL:  Antoinette Fleming, CDBG DR Director VIHFA		

**Table 1: Homeowner Reconstruction and Repair Program Version Control** 

<b>VERSION NUMBER</b>	DATE REVISED	DESCRIPTION		
1.0 (DRAFT)	1/24/2019	Version 1 Draft of Program Policies		
1.1	6/6/2019	Homeowner Reconstruction and Rehabilitation Program Policy and Procedures – FINAL Version 1.0		
2.0	8/26/19	Clarification of procedures, addressing outstanding policy questions  Restructured sections to make more consistent  Updated Duplication of Benefits language per new guidance Section 2.0 - Clarified LMI language Section 2.2.1 changed definition of Reconstruction and included language regarding demolishing Section 2.2.2 Changed definition of Rehabilitation and increased cap to \$75,000.00 Section 2.3 Added language stating that Assistance will be within the total solution cap and removed reimbursement for lost rental income Sections 3.5 and 3.6 - Clarified floodplain requirement from Federal Register notices Section 4.0 - Added requirement for all applicants to sign 4506-T Request for Transcript for Tax Returns Section 4.2 - W-2 wage statements as alternative income documentation and requirement for applicants with no income to execute a Certification of Non-Taxable Income Verification Section 4.3 - Added requirement to provide current tax statement Section 4.3.1 - Updated the requirements to prove ownership		

- Section 4.3.2.1.5 Added documentation requiring proof of Legal interest for Death of Eligible Owner Occupant and Heirship
- Section 4.4 Added Mortgage Loan and Property Tax Documentation requirement
- Section 4.5 Removed utility bills, voter registration, and vehicle registration as proof of Primary Residency. Added "Other documentation will be reviewed on a case by case basis"
- Section 4.8 Removed triplexes from eligible structure types
- Section 7.4.4. Added Special Case Panel definition and process
- Section 8.4 Removed two (2) or more consecutive failed attempts to visit the home
- Section 8.8 Edited Priority Verification to allow applicants in subsequent rounds to stay in applicant queue
- Section 9.2 Added as proof of Contractor Fraud complaint filed with Department of Licensing and Consumer Affairs
- Section 9.13.2 Added contractors will be procured thorough a mini bid process
- Section 9.9 Added Tiered Environmental Review including 'stop work' requirement for prospective work
- Section 10.1 Clarified Contractor Pool qualification process
- Section 11.1 Revised the Closing Process
- Section 11.1.1 Revised VIHFA Escrow process
- Section 11.1.3 Added Escrow Account process
- Section 12.1 Revised Inspection Process
- Section 12.2 Revised Draw Request process
- Section 14 Defined Three-Year Occupancy and Recapture Period
- Section 16.1 Added Fair Housing / Civil Rights

		• Section 16.2 – Added Prevention of Fraud, Waste, and Abuse language
		• Removed Homeowner Self-Managed option
2.1		<ul> <li>Removed Section 2.2.2.2 Homeowner Selected Contractor Option</li> <li>Removed Section 13.0 Construction Process: Rehabilitation Homeowner</li> </ul>
2.2	1/24/2020	<ul> <li>Section 1.3 – Added definition of Special Case Panel</li> <li>Section 2.2 – Removed reference to rounds of funding</li> <li>Section 2.2.1 – Defined feasibility for reconstruction</li> <li>Section 2.2.2 – Removed program cap for rehabilitation, defined feasibility</li> <li>Section 4.0 – Added fraud language from Federal Register Notice</li> <li>Section 4.2 – Added US Rural Development Disaster Loans</li> <li>Section 4.3 – Added program initially restricted to income eligible LMI households</li> <li>Removed Section 4.4.5 Transfer of ownership back to eligible owner occupant</li> <li>Section 4.9.4 – Added additional requirements for condominiums</li> <li>Section 6.1 – Increased award cap for rehabilitation to \$250,000 based on feasibility.</li> <li>Section 8.6 – Shortened timeline for homeowner approval and grant signing</li> <li>Section 9.8 – Edited timing for delivery of "stop work notification."</li> <li>Section 9.10 – Added language to clarify how "cost reasonableness will be initially</li> </ul>
2.3	8/20/2020	<ul> <li>determined using RAND formula.</li> <li>Section 1.3- Removed VIHA from Acronym list</li> <li>Section 2.3-Revised Optional Relocation Assistance</li> </ul>

- process Work process Proceed
  - Section 4.6 Documents necessary to establish residency is changed two (2) forms of documentation to one (1)
  - Section 4.9.3-Added language to include Triplexes for owner occupied applicants
  - Section 7.3- Revised Grant Signing Agreement procedures
  - Section 7.4.1 Statement of Explanation of Facts has been added to the Appeals process to document unforeseen circumstances.
  - Section 7.4.3 Revised Construction Complaint and Grievance process
  - Section 10.0 Added review of Scope of Work
  - Section 11.2 Updated Review of Scope and removed prototype plans
  - 11.2.1 Removed model selections
  - 11.4 Add Construction Contractor Project Selection Process
  - Section 12.1 -Revised the Closing process
  - Section 12.2- Removed Builder's Risk Policy requirement
  - Section 12.2.1- Removed Builder's Risk Insurance policy reflecting VIHFA as Additionally insured
  - Section 13.2 Revised to reflect work beginning within 15 days of Notice to Proceed
  - 13.2 Updated Draw Request Process
  - 13.3 Add Change Order Notification language
  - Senior Construction Manager title is changed to Planning and Construction Assistant Director
  - Housing Senior Manager title is changed to Homeowner Senior Manager
  - Section 3.5 Corrected Ineligible Activity to voluntary mortgage payoff
  - Renumbered Section 3.5 Requirements for Disaster Assistance to Owners Remaining in Floodplains to 3.6, with relevant subsections.

2.4

2/23/2021

2.5	07/26/2021

Section 11.1 Selection of Contractors updated to reflect all selection processes outlined in the VIHFA Procurement Policy and Procedures

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## 1.0 CONTENT

## 1.1 Version History

#### 1.1.1 Version Policy

Version history and dates of publication are tracked in the above table above. Substantive changes that reflect a policy change will result in the issuance of a new Version with a new primary version number, future policy changes and publications will result in additional revision Versions.

Non-substantive changes, such as minor wording and editing or clarification of existing policy that does not affect the interpretation or applicability of the policy, will be included in minor Version updates; such changes will result in a sub-Version numbers, such as 2.1, 2.2, etc.

#### 1.1.2 Policy Change Control Board

Policy changes for the U.S. Virgin Islands Housing Recovery Program are considered through a change control process, which includes a Policy Change Control Board (PCCB). The PCCB is composed of the CDBG-DR Legal Counsel, the Senior Policy Manager, the Case Management Manager, at least one Subject Matter Expert, and other program staff members representing Program leadership, as needed.

When policy clarifications, additions, or deletions are needed to more precisely define the rules by which the Program will operate, Program staff will submit a Policy Change Request Form or a Request for Decision Form for internal review by the PCCB. Within the PCCB, two members will separately perform a review to verify that all relevant information and any supporting documentation are included in the request. Upon PCCB concurrence by these two members that the request raises a policy issue, rather than a process issue, the Policy Change Request Form or Request for Decision is forwarded to the Policy Change Control Board for consideration. The requests are compiled and brought before the entire PCCB for a final policy change determination.

The PCCB meets bi-weekly, as needed, to consider all pending requests but may meet as frequently as necessary to consider critical policy decisions. The schedule for PCCB meetings is expected to move to a lower frequency as the Program matures.

## 1.2 Agencies and Acronyms

ACOP Admissions and Continued Occupancy Policy
ADDH Affidavit of Death, Domicile and Heirship

**AMI** Area Median Income

**CDBG** Community Development Block Grant

**CDBG-DR** Community Development Block Grant Disaster Recovery

CFR Code of Federal Regulations COFR Change Order Request Form

**CPD** Community Planning and Development **DBRA** Davis-Bacon and the Related Acts

DOB Duplication of BenefitsDOL Department of Labor

**DPNR** Department of Planning and Natural Resources

**ECR** Estimated Cost or Repair

**FEMA** Federal Emergency Management Agency **HCDA** Housing and Community Development Act

HCV Housing Choice Vouchers
HQS Housing Quality Standards

HUD Housing and Urban DevelopmentIMM Individual Mitigation Measures

LAP Language Access Plan
LEP Limited English Proficiency

**LIHEAP** Low-Income Energy Assistance Program

LIHTC Low Income Housing Tax Credits
 LLC Limited Liability Corporation
 LMA Low- and Moderate-Income Area
 LMH Low- and Moderate-Income Housing

**LMI** Low- and Moderate Income

LMJ Low- and Moderate-Income JobsMBE Minority-owned Business Enterprise

**MWBE** Minority- and Women-owned Business Enterprises

NEPA National Environmental Policy Act NFIP National Flood Insurance Program

**NTP** Notice to Proceed

OMB Office of Management and Budget PCCB Policy Change Control Board

**POA** Power of Attorney

PII Personally Identifiable Information

RFI Request for Information
RFP Request for Proposals
RFQ Request for Qualifications
SFHA Special Flood Hazard Area

UN Urgent Need

URA Uniform Relocation Act
USC United States Code

**USVI** United States Virgin Islands

**WBE** Women-owned Business Enterprise

**VIHFA** Virgin Islands Housing Finance Authority

#### 1.3 Definitions

**Adjusted Gross Income (AGI):** AGI is an individual's total gross income minus specific deductions, based on the Internal Revenue Service (IRS) Form 1040. Adjusted gross income is derived by subtracting any of the five allowed deductions that apply to household from the household's annual (gross) income. For elderly or disabled households, deductions for the type of household, dependent childcare, medical and disability assistance expenses are allowed; family households may deduct dependent, childcare and disability assistance expenses).

**Area Median Income (AMI):** Calculated annual limits based on HUD-estimated median family income with adjustments based on family size used for demonstrating LMI beneficiaries in the program. May also be referred to as Area Median Family Income (AMFI) in other program documents.

**Beneficiary:** An individual, person, family or household receiving advantage or assistance from the CDBG-DR funding.

**Builder/Contractor:** (Used interchangeably) A person who contracts to reconstruct or repair houses and or supervise building operations.

**Building Construction Standards**: Homes reconstructed must be built to meet the USVI building codes. The guidance document, *Construction Information for a Stronger Home, 4<sup>th</sup> Edition April 2018*, was developed by referencing the updated 2018 International Building Code, the 2018 International Residential Code, and the American Society of Civil Engineers, and is a guide only. Construction will comply with Green Building Standards as adopted by VIHFA to conform to needs of tropical climates.

Case Management: The collaborative process of providing services that include assessment, planning, facilitation, coordination and advocacy for reconstruction or rehabilitation to individual homeowner applicants to ensure they fully understand the Program's housing solutions, resulting in clear and transparent determination of eligibility, reconstruction or rehabilitation options, assistance award amounts, the construction management process, documentation and ongoing compliance requirements. Program Counselors will work to decrease barriers for homeowners to participate in the program wherever possible. Program Counselors will explain the Program's Solutions and provide information on the Reconstruction/Rehabilitation process in standardized formats.

**Common Area Under Roof:** The total area under the common roof is primarily interior, conditioned spaces and, for single-story homes is equal to the footprint of the house. The term is also synonymous with the eligible area. Exterior spaces such as detached porches and garages are considered *ineligible* areas.

**Damage Assessment:** A report resulting in a physical inspection of the housing unit to document damage from the event. The assessment must be conducted by a certified or licensed inspector and is required to specifically and clearly document storm-related property damage via photographic evidence and detailed narratives. Damage assessments must include a final estimated cost of repairs according to local code, an assessment of cost-effectiveness of each recommended activity (reconstruction or rehabilitation), lead, asbestos and mold remediation and the total amount of assistance needed to bring the home up to code at completion.

**Demolition:** The clearance and proper disposal of dilapidated building and improvements materials.

**Duplication of Benefits:** The amount determined by the Program that would represent financial assistance covering costs that have been received from another source. The Robert T. Stafford Disaster Assistance and Emergency Relief Act (Stafford Act) prohibits any person, business concern, or other entity from receiving financial assistance from CDBG-DR funding with respect to any part of a loss resulting from a major disaster as to which he/she has already received financial assistance under any other program or from insurance or any other source. A Duplication of Benefit amount determined by the Program would result in the reduction of an award amount.

**Environmental Review:** All qualified projects must undergo an environmental review process. This process ensures that the activities comply with National Environmental Policy Act (NEPA) and other applicable federal and territorial laws. 24 CFR Part 58 Environmental Review Procedures for Entities Assuming HUD Environmental Responsibilities as well as Related Federal Laws and Authorities Listings under 24 CFR 50.4 and 58.6 will be followed.

**Estimated Cost of Repair (ECR):** The report resulting from a damage assessment detailing the estimated project costs necessary to repair/or reconstruct the home to the US Virgin Islands Building Codes, and costs for mitigation and elevation efforts to reduce the impact of future storms.

**Federal Emergency Management Agency (FEMA):** The agency of the United States Department of Homeland Security with the primary purpose of coordinating the response to a disaster that has occurred within the United States and that overwhelms the resources of local authorities.

**FEMA-Designated High-Risk Area:** Areas designated by FEMA as vulnerable to significant wind and/or storm surge damage and areas located in the 100-year flood zones. These areas will be identified during the environmental review process for each participating jurisdiction.

**Flood Hazard Area:** The land area covered by the floodwaters of the base flood is the Special Flood Hazard Area (SFHA) on NFIP maps. The SFHA is the area where the National Flood Insurance Program's (NFIP's) floodplain management regulations must be enforced and the area where the mandatory purchase of flood insurance applies. The SFHA includes Zones A, AO, AH, A1-30, AE, A99, AR, AR/A1-30, AR/AE, AR/AO, AR/AH, AR/A, VO, V1-30, VE, and V.

**Flood Insurance:** The Flood Disaster Protection Act of 1973 (42 U.S.C. 4012a) requires that projects receiving federal assistance and located in an area identified by FEMA as being within a Special Flood Hazard Areas (SFHA) be covered by flood insurance under the National Flood

Insurance Program (NFIP). For property owners to be able to purchase flood insurance, the community must be participating in the NFIP. If the community is not participating in the NFIP, federal assistance cannot be used in those areas.

**Floodplain:** FEMA designates floodplains as geographic zones subject to varying levels of flood risk. Each zone reflects the severity or type of potential flooding in the area.

"100-year floodplain" – the geographical area defined by FEMA as having one percent chance of being inundated by a flooding event in any given year.

"500-year floodplain" – the geographical area defined by FEMA as having a 0.2 percent change of being inundated by a flooding event in any given year.

**Household:** A household is defined as all persons occupying the same housing unit, regardless of their relationship to each other. The occupants could consist of a single family (including a family that consists of a single individual), two or more families living together, or any other group of related or unrelated persons who share living arrangements. For housing activities, the test of meeting the LMI National Objective is based on the combined income of the household.

**Individual Mitigation Measures (IMM):** Activities designed to mitigate and/or reduce risk beyond the pre-disaster condition of a housing unit when the activities are beyond federal, state, or local units and the payment of flood insurance are not IMM activities. Examples of IMM activities include elevation above the base flood elevation level, or the addition of storm shutters, disaster proof windows, roof straps, etc. as long as those improvements are not required to comply with local code requirements and did not exist on the housing unit prior to the disaster damage.

**Low- to Moderate-Income (LMI) National Objective:** Activities which benefit households whose total annual gross income does not exceed 80% of Area Median Income (AMI), adjusted for family size. The most current CDBG income limits, published annually by HUD, shall be used to verify the income eligibility of each household applying for assistance at the time assistance is provided.

**Major or Severe Damages:** \$8,000 or more of real property damage resulting from Hurricane Irma or Maria, or 1 foot or more of flood water on the first floor, as reported in a FEMA inspection. Inspection documentation must be maintained in the project file (a copy of the FEMA inspection, and date stamped photographic evidence of the floodwater damage).

**Manufactured Housing Unit (MHU):** A structure, transportable in one or more sections which in the traveling mode is 8 body-feet or more in width, and 40 body-feet or more in length, or when erected on site, is at least 320 square feet, and which is built on a permanent chassis designed to be used as a dwelling with or without a permanent foundation when connected to the required utilities, and includes the plumbing, heating, air-conditioning, and electrical systems contained therein.

**Minimum Housing Standards:** Assisted properties will meet the following standards upon project completion: each living unit will used and maintained individually, having access such that it is unnecessary to pass through any other living unit, will include utilities and a water supply and

will meet the USVI building codes in place at the time of assistance. Fixtures and finishes will be of "standard" and not "luxury" quality.

**Mitigation:** Improvements made to a property specifically to reduce the possibility of future property damage, personal and commercial hardship, as well as long lasting monetary burdens. For example, creating a flood mitigation program such as an acquisition of at-risk flood-prone property/housing, and elevation of housing in high-risk floodplains are two visible and effective mitigation projects that can be taken to make residents and communities safe in the face of natural disasters.

**Modular Home:** A home built in sections in a factory to meet state, local, or regional building codes. Once assembled, the modular unit becomes permanently fixed to one site.

**National Flood Insurance Program (NFIP):** The National Flood Insurance Program aims to reduce the impact of flooding on private and public structures by providing affordable insurance to property owners, renters and businesses and by encouraging communities to adopt and enforce floodplain management regulations.

**New Construction:** The site preparation for, and the construction of, an entirely new residential structure in a location that did not previously contain a residential structure.

**Program Inspector:** A program inspector will conduct periodic inspections of work in progress.

**Reconstruction:** Demolition and rebuilding of a residential structure, including a modular housing unit, on the same lot and in substantially the same footprint and manner as the previous housing unit (whether demolished with CDBG-DR assistance, or demolished prior to Program application). This activity also includes replacing an existing substandard site-built, modular housing, or manufactured housing unit (MHU). The number of units may not be increased, and the total square footage of the reconstructed structure may not be substantially increased beyond the original principal residence square footage. However, the number of rooms within a unit may be increased or decreased based on the applicant's current household size.

**Rehabilitation:** Repair or restoration of a storm-damaged housing unit to applicable USVI building and construction codes, and minimum property standards for a residential dwelling.

**Single Family Home:** A single unit containing any group of rooms located within a dwelling and forming a single habitable unit with facilities that are used or intended to be used for living, sleeping and cooking. A single-family home may be detached or attached to another single unit.

**Special Case Panel:** This panel will review any project where a determination regarding rehab versus reconstruction is in question, due to cost or other factors; or when the homeowner has objection to the determination. The decision of this team can be appealed through the program's appeal process.

**Subrogation Agreement:** An agreement executed by the homeowner beneficiary agreeing to repay any duplicative assistance if the homeowner beneficiary later receives other disaster assistance for the same purpose as disaster recovery funds already received.

**Substantial Damage:** Storm damage sustained by a structure whereby the cost of restoring the structure to its pre-storm damaged condition would equal or exceed 50 percent of the market value of the structure before the damage occurred (44 CFR 59.1). Substantial damage includes properties that were fully destroyed by the storm events. A substantial damage determination may be issued in the form of a letter, or the determination may be made by the CDBG-DR Program based on the Estimated Cost to Repair.

Uniform Relocation Assistance and Real Property Acquisitions Polices Act of 1970, as amended (Title 49 CFR Part 24) (42 U.S.C. 4601 et seq.) (URA): URA applies to all acquisitions of real property or displacements of persons resulting from federal or federally assisted program projects. The objective of the URA is to provide uniform, fair, and equitable treatment of persons whose real property is acquired or who are displaced in connection with federally funded projects. For the purposes of these guidelines, URA mostly applies to involuntary displacements from residential units (49 CFR Subpart B) and acquisition or reconstruction of multifamily damaged/occupied units that require the relocation of tenants.

**Urgent Need National Objective:** An activity that addresses an urgent need, defined as a situation where existing conditions pose serious and immediate threat to the health or welfare of the community and are recent or recently became urgent. The Territory, along with any and all subrecipient(s), must document no funds are available and costs cannot be financed for the activities. The CDBG certification requirements set forth in 24 CFR 570.208(c) and 570.489(d) have been waived per 83 FR 5844. The Territory and the subrecipients must document how each activity, program, and/or project funded under this National Objective category responds to a disaster-related impact. (See 24 CFR 570.208(c) and applicable Federal Register Notices that are 83 FR 5844 and 83 FR 40314.)

United States Virgin Islands (USVI): The Virgin Islands of the United States is an unincorporated and official territory of the United States.

## 2.0 PROGRAM DESCRIPTION

The Virgin Islands Housing Finance Authority (VIHFA) has developed a Reconstruction and Rehabilitation program to assist eligible homeowners whose primary residence were damaged by Hurricanes Irma and/or Maria. This Program is designed to create a habitable living environment for homeowners whose primary residence was fully destroyed, or sustained substantial, major or severe damage.

The program will consist of two (2) Solutions:

- Homeowner Reconstruction and
- Homeowner Rehabilitation.

It is anticipated that there will be more eligible applicants than can be served with the available funds. However, these solutions were designed to assist homeowners who were deemed federal Low-to-Moderate Income (LMI), whose households' total annual gross income cannot exceed 80% of Area Median Income (AMI) based on HUD's most recent income limits, adjusted for family size for the area where the primary residence is located. Upon the availability of funds, additional program phases (rounds) will be created to support additional LMI individuals as well as the urgent needs of non-LMI applicants with incomes between 81% and 120% of AMI.

Homeowners who applied for FEMA or its designated program, Sheltering and Temporary Essential Power (STEP), and were rejected or whose homes were not fully repaired may also apply.

VIHFA has procured contractors to provide program related Case Management services, which includes but are not limited to program outreach to potentially eligible homeowners, application intake, program eligibility verification (both for the household and property), Duplication of Benefits review, Verification of Benefits analysis, award calculation, and document execution. Program Counselors will also conduct Quality Assurance/Quality Control (QA/QC) of application intake and processing by presenting quality reviews at essential milestones in the grant management and construction process. Homeowners will also be afforded guidance on program guidelines and requirements. VIHFA will also conduct QA/QC review of program files to ensure compliance with program guidelines and federal requirements.

VIHFA Program staff will provide oversight to the Construction Management Services firm in both the Reconstruction Solution and Rehabilitation Solution and has procured a pool of qualified homebuilder construction contractors to be available to homeowners participating in the program.

To assist the maximum number of households, reconstruction and/or rehabilitation work and materials will be limited to those items necessary to make the home livable and code-compliant, and not be restored to pre-storm conditions where luxury materials may have been used.

#### 2.2 Program Solutions

The Virgin Islands Housing Finance Authority (VIHFA) Homeowner Reconstruction and Rehabilitation Program will offer homeowners two (2) solutions, Reconstruction or Rehabilitation. Based on the level of construction required, homeowners will be assigned to the respective Solution determined by the Program's Policy.

#### 2.2.1 Reconstruction Solution

Projects eligible for the Reconstruction Solution are those low- and moderate-income homeowners' residences that were destroyed or substantially damaged, and the extent of damage and/or cost of rehabilitation results in reconstruction being best alternative. This determination will be made following inspection by Program staff in consultation with the homeowner.

A Special Case Panel will review any instances where the homeowner is not in agreement with the recommendation of the inspector and Program Staff. To be eligible for the Reconstruction Solution, the homeowner must meet all eligibility requirements.

Additionally, applicants that have already demolished their storm-damaged homes must also provide documentation evidencing the pre-storm structure type, total square footage, and that the damage to the home was caused by the storm. Applicants must also provide notices of condemnation, substantial damage notifications, or other notices requiring the property be demolished.

VIHFA Homeowner Reconstruction and Rehabilitation Program staff, Program Counselors and Construction Managers will act on behalf of the homeowner to manage the reconstruction process. Homeowners will be offered the most appropriate and cost- effective options to develop building plans for a structure that will fit within the foundation footprint for the reconstruction of their home. For fixed price reconstruction or replacement projects, the Program may fund necessary demolition at the lowest possible rate available in the in the fixed pricelist.

If a homeowners' roof was not built to Virgin Islands Code and damage exceeds 50% of the roof area, a demolition of a roof membrane may be required by the Department of Planning and Natural Resources (DPNR). However, sound portions of masonry walls shall be retained.

The estimated cost to reconstruct the home to the minimum housing reconstruction standards will be established after the design plans have been completed.

Under the Reconstruction Solution, the Program with input from the Construction Management will select the homebuilder construction contractor through a mini-bid process and Program staff will execute the contract for the reconstruction of the storm-damaged house.

The Program will disburse grant proceeds directly to the homebuilder construction contractor in progress payments for work that has been completed, as documented in Progress Inspections.

#### 2.2.2 Rehabilitation Solution

Projects eligible for the Rehabilitation Solution will commence in tandem with the Reconstruction projects.

All Rehabilitation Solution applications will require documentation to support household and property eligibility. Program staff working with the Construction Management firm will assign a qualified construction contractor from the approved pool following a mini-bid process and manage the construction process from start through completion,

Program Counselors, Construction Mangers, and VIHFA staff will, on behalf of the homeowner, coordinate the initial property inspection; develop the project budget, scope of work, and estimated cost to repair; select the contractor and have the contract executed; coordinate with the contractor and homeowner; and manage the rehabilitation construction, inspections and payment process through project completion.

In the Program Managed Rehabilitation, the payments will be made directly to the construction contractor based on progress inspections.

#### 2.3 Relocation Assistance

#### 2.3.1 Temporary Voluntary Relocation

Pursuant to 24 CFR Part 570.606(d) Federal funds may be used to provide temporary voluntary relocation assistance payments to persons who voluntarily relocate while their home is under construction or rehabilitation. These persons are not subject to the Displaced Person requirements found at 24 CFR Part 570.606.

The Program has determined that certain types of projects will result in the need for voluntary displacement of owner- occupant households. Examples include:

- Reconstruction of a home,
- Abatement of hazardous materials such as lead or asbestos,
- Projects that require the interruption of gas, water or electric service,
- The detection of hazardous conditions in a home that pose a risk to occupants, or
- Elevation of a home.

The homeowner may qualify and receive assistance, if the homeowner:

- Is required to relocate because of Program construction for greater than 30 days.
- Occupied the home as their primary residence **and**:
- Homeowner's total monthly housing costs are 30% or more of their gross monthly income.

Optional relocation assistance may be made available to eligible homeowners if need is demonstrated and funds are available. For further details, refer to the United States Virgin Islands Housing Finance Authority Uniform Relocation Assistance and Optional Relocation Policies and Procedures.

#### The total amount of assistance will be included in the total Solution award cap.

Due to the nature of some projects, many do not require relocation while construction is underway. Relocation assistance may be provided based on health and safety considerations, as well as, the type of rehabilitation being conducted. Relocation assistance may be provided to applicants that voluntarily relocate from their homes because of the presence of dangerous conditions, or to facilitate a construction project that will occur in the future.

Hence, to be eligible for relocation assistance, the Program must determine that the household will be required to vacate their home for more than 30 days.

Accordingly, the relocation start date may precede the actual start of construction to ensure that the Program can begin construction when permits are approved, and contractors become available. In certain cases, the relocation end date may extend past the completion of construction to ensure that all work is inspected and approved prior to occupancy.

Relocation Assistance will begin only when there is a signed grant agreement. Assistance will only be provided during the time of relocation due to construction and if the applicant is paying temporary housing costs. The total payment amount will consider any remaining temporary housing benefits the applicant has received previously or any future benefits.

Benefits provided may include:

- Reimbursement for expenses incurred to rent replacement housing (apartments, rental homes, hotels and other temporary lodging arrangements). Reimbursement will **NOT** include payments for broker's fees, security deposits, and pet fees.
- Reimbursement for basic utility expenses (electricity, hot water, heat, gas) incurred will only be reimbursed if the cost of utilities is included in the cost of the rental. If utility costs are not included in the rental lease, the Program will **NOT** reimburse applicants for utility costs incurred. Utility costs are subject to the cap on rental expenses as stated above.

#### 2.3.2 Relocation Assistance (Temporary and Permanent) for Tenants

Refer to the United States Virgin Islands Housing Finance Authority Uniform Relocation Assistance and Optional Relocation Policies and Procedures for details.

## 2.4 Supportive Services

Supportive services may include funding assistance to eligible service providers who provide critical resources necessary for housing recovery, including but not limited to legal services to

assist LMI homeowners in overcoming legal obstacles, obtaining necessary recovery assistance, and housing and financial counseling. VIHFA anticipates entering into an agreement with a Legal service entity to provide assistance to low-to-moderate homeowners.

The Program will also work to incorporate available housing assistance resources.

## 3.0 PROGRAM REQUIREMENTS

#### 3.1 Program Administration

The Virgin Islands Housing Finance Authority (VIHFA) has solicited through competitive bidding processes a Case Management provider, a Construction Management Services firm and a pool of licensed, qualified contractors to assist the Territory in implementing the Program.

#### **3.2** Program Allocation

CDBG-DR program funding allocations, including funding for the Homeowner Reconstruction and Rehabilitation Program, are outlined in the Action Plan and Action Plan Amendments, located on the Authority's website at: (<a href="https://www.vihfa.gov/disaster-recovery/action-plan">https://www.vihfa.gov/disaster-recovery/action-plan</a>).

#### **3.3** National Objective

The Homeowner Reconstruction and Rehabilitation Program will replace or rehabilitate permanent residential structures that were owner-occupied, primary residences at the time of the storms. Eligible properties are those occupied by Low- to Moderate-Income households defined as families and individuals whose incomes are at or below 80 percent of the median income of the area. The LMI National Objective sub-code is represented as Low- to Moderate-Income or LMI.

Additional definitions and information about CDBG National Objectives are documented in the VIHFA General Administrative Policy and Procedures Manual.

## **3.4** Eligible Activities

The following Housing and Community Development Act of 1974 (HCDA) activities are eligible for CBDG-DR assistance under the Homeowner Reconstruction and Rehabilitation Program: Clearance, Rehabilitation, Reconstruction and Construction of Buildings (including Housing) (HCDA Section 105(a)(4)); Public Services (HCDA Section 105(a)(8)); Financial Assistance to Homeowners (HCDA Section 105 (a) (24)), Housing Counseling (HCDA Section 105 (a) (20)), and Relocation (HCDA Section 105 (a) (11)).

The applicant and the property must meet all eligibility requirements as specified in Section 4.0 of this manual.

#### 3.5 Ineligible Activities

The following activities are *ineligible* and CDBG-DR grant funds *cannot* be used for any portion:

- Assistance for homeowners whose home was in a flood hazard zone and previously received federal flood disaster assistance and failed to maintain the required flood insurance.
- According to Federal Register Notice 6066-N-01, HUD precludes assistance for homeowners living in a floodplain for which "(a) the combined household income is

greater than 120% AMI or the national median, (b) whose property sustained damage in the hurricanes and was located in a floodplain at the time of the disaster, **and** (c) the owner did <u>not</u> maintain flood insurance on the damaged property, even if the property owner was not required to obtain and maintain such flood insurance";

- Voluntary mortgage payoffs;
- SBA home/business loan payoffs;
- Funding for second homes;
- Compensation payments.

# 3.6 Requirements for Disaster Assistance to Owners Remaining in Floodplains

**3.6.1** Recipients of Federal Disaster Relief Assistance prior to Hurricane Irma or Maria Section 582 of the National Flood Insurance Reform Act of 1994, as amended, **prohibits** flood disaster assistance in certain circumstances. In general, it provides that no federal disaster relief assistance (neither loans nor grants) can be used to repair, replace or restore residential property if the property is located in a flood disaster area and the property owner ever received federal flood disaster assistance that was conditioned on first having obtained flood insurance and subsequently failed to obtain or maintain the required food insurance. This prohibition is enforced for the Homeowner Reconstruction and Rehabilitation Program.

#### 3.6.2 Assistance Provisions for Properties Located Within a Floodplain

In accordance with the Stafford Act, applicants who are owners of property located in a flood hazard area, and who previously received any federal flood disaster recovery assistance after September 14, 1994, are required to obtain and maintain adequate and necessary flood insurance coverage.

Prior to executing a grant award, Program Counselors must verify whether a homeowner has received prior disaster recovery assistance, obtained and maintained flood insurance, if required.

Any homeowner who is assisted by the program and whose property is located in a floodplain will be required to obtain and maintain flood insurance for the duration of the loan period. VIHFA will ensure this requirement is enforced by filing a covenant on the property, thus informing any subsequent owners of the requirement.

## 4.0 PROGRAM ELIGIBILITY

Individual homeowners who meet income qualification requirements, owned and occupied a property as their primary residence prior to the storm, and sustained damage during the storms, may be eligible for the Homeowner Reconstruction and Rehabilitation Program. Applicants will be required to provide complete and accurate information regarding their household composition, household income, and housing situation. Applicants must maintain the home as their primary residence throughout the program process.

Applicants may be required to make full restitution to VIHFA if it is found that documentation or information submitted was inaccurate or incomplete to meet eligibility requirements. Each application will be reviewed for the following eligibility:

- Ownership
- Primary Residency
- Occupancy at time of the storm
- Citizenship and residency status
- Property Structure/Type
- Property Location
- Disaster Damage
- Income
- Additional benefits received (FEMA, SBA, private insurance, nonprofit assistance)
- Property Tax Status

Conflicts between information submitted by homeowners and received from validation sources/services must be resolved. Program Counselors will work with household applicants and VIHFA Program staff, on a case- by-case basis, to determine the necessary resolution. Failure to disclose accurate and complete information may affect applicant eligibility. Some of the information submitted by applicants will be validated through third-party sources during the eligibility process.

Applicants to the Homeowner Reconstruction and Rehabilitation Program must meet all Program eligibility criteria, which includes income limits.

## 4.1 Applicant Eligibility Criteria

The applicant qualifying for the Homeowner Reconstruction and Rehabilitation Program must have been the owner and occupant of the subject property at the time of the storm, which either was destroyed or sustained substantial or major and severe storm damage. Applicants will be required to submit documentation to verify identity, citizenship and residency status, income qualifications, ownership and primary residence, sustained storm damage from Hurricanes Irma and Maria, and the structure must be an eligible property type (single family, double unit, mobile home or condominium). Program Counselors will verify households meet the Program requirements prior to receiving assistance.

#### **4.2** Damage Tie to the Storms

The home must have sustained Major or Severe damage, as a direct result of one of the 2017 Severe storm events, which took place on September 6, 2017 and September 20, 2017. Information provided by FEMA and SBA or insurance assessments may be used to verify disaster-related levels of damage. If the information provided by FEMA or SBA is unclear or if the information is not available, a Program Inspector from Construction Management or a VIHFA staff person will attempt to confirm whether a home experienced damage within the structure. Applicants lacking FEMA or SBA verification can provide supporting photos (date stamped), other documents to verify storm damage or reports from building officials to support the tie to the storm.

Disaster damage is defined as rain, wind, and/or flood damage received as a direct result of the disaster to the damaged property plus subsequent damage related to the original disaster damage.

Applicants will provide reasonable confirmation of damage to their property from the disaster at the application stage. Verification of a benefit paid to the applicant for damage to their property will be attempted using third Party data to expedite the determination process. A data search for information will be conducted, but not limited to, the following items:

- FEMA (third party data match will suffice to prove damage, no other documentation needed).
- SBA (third party data match will suffice to prove damage, no other documentation needed).
- NFIP (third party data match will suffice to prove damage, no other documentation needed).

If no match is identified through the displayed data searches, applicants may submit documentation that verifies their home received damage from the disaster. This documentation may include, but is not limited to, one of the following items:

- FEMA letter documenting any storm damage
- SBA Loan documentation or denial
- NFIP Claim
- Private Insurance Claim or denial for storm damage
- Litigation payment resulting from a denied Insurance Claim or potential payment due to pending litigation
- Photos (date stamped) submitted by the applicant, and attested to as disaster-damage, as part of the application
- Results of inspection by local government entity

The purpose of this Damage Validation is to reasonably confirm applicant eligibility in advance of the On-Site Damage Inspection.

In the absence of any of the above referenced items, a qualified Program inspector will perform a damage assessment complete with photos and written assessment of the damage to confirm the

presence of disaster related damage to the property, if existent. If disaster related damage to the property cannot be confirmed by the damage assessment and the applicant is unable to provide documentation to confirm damage, the property will be deemed ineligible for assistance.

If the home has been demolished, the applicant must provide sufficient documentation from the listed items OR supply alternate documentation, such as private, certified third party property inspection completed prior to the demolition of the structure.

#### 4.3 Income Requirements

Homeowner Reconstruction and Rehabilitation Program requires owner-occupied applicant households to meet the Low- to Moderate-Income (LMI) National Objective. If additional funding is available once all LMI households qualifying for the program have been served, households with incomes from at 81% AMI to at or below 120% AMI may be served under the Urgent Need national objective.

Prior to receiving assistance, applicants will be screened for household income eligibility through submission of specific required income documentation or third party data sources. The Program will use the most recent Internal Revenue Service (IRS) Form 1040 as the primary source of verification of income. Form 1040 will be utilized as the definition of income, as set forth in HUD regulations, for determining all applicants' eligibility for this CDBG-DR funded Program. The IRS Form 1040 method of calculating income is often referred to as the Adjusted Gross Income or AGI method.

A household is defined as all persons occupying the same housing unit, regardless of their relationship to each other. The occupants could consist of a single family, two or more families living together, or any other group of related or unrelated persons who share living arrangements. Household members are all persons (minors and adults) who were living in the damaged home at the time of the disaster. For housing activities, the test of meeting the low to moderate income objective is based on the total adjusted gross income of all of household members.

Information on HUD's most recent income limits may be found at:

#### www.huduser.gov/portal/datasets/il.html

The Program will use the following rules to determine the household income of household members to be included in the household income calculation:

Minors: unearned income attributable to a minor is included in the household income calculation (Examples include payments from trusts, stocks, bonds, etc. if the payments are taxable at the Federal level). Earned income of minors, including foster children (under 18) is not counted.

The income of temporarily absent family members is counted in the annual income, regardless of the amount the absent member contributes to the household. Temporarily absent family members are also counted as a member of the household when determining the household size.

In situations where family members are permanently absent such as when a spouse is in a nursing home, the head of household has the choice of excluding the individual in the household composition, as well as any taxable income they receive. However, if the absent family member

is included in the household composition, the taxable income must also be included in the total household income calculation.

Under the following special circumstances, the income of the referenced individuals will be excluded from the total household income calculation:

- Persons who are temporarily living with the applicant.
- Persons who are employed by the household as a live-in aide and/or are a child of that aide. Note: A live-in aide/caregiver that is related does not qualify. In such cases, their income will be included in the total household income calculation and the live-in aide and any child of the aide will be included in the total household composition.

If an applicant is married and their spouse is absent from the household, the income absent spouse will not be included in the total household income if verifiable documentation of a separate residence for the absent spouse is provided. These verifiable documents must meet the same standards as documentation provided for participation in the Program.

The Program will allow use of the previous tax year's tax return in determining household AGI and no other documentation will be required. (For example, an applicant applying for disaster recovery assistance on May 1, 2019, will provide 2018 tax returns).

There may be situations where a household member may have had no obligation to file a return, have not yet filed it, or filed an extension. If any household member did not file a prior year income tax return, the household member is required to submit current documentation that reflects their current income. The following income documentation will be required for each applicable household member only if a prior year income tax return is not available.

If the household member does not have IRS Form 1040 then they may utilize the following documentation, along with an executed Request Tax Transcript (4506-T):

#### Wages:

- All paystubs from most recent 90-day period prior to date of application.
- W-2 Wage statements for all income.

#### Retirement/Social Security:

- Current Social Security Benefits letter (including benefits paid to minors)
- Current Pension/Retirement Benefit letter (if applicable), or prior year 1099
- Current Annuity Payment letter (if applicable), or prior year 1099

#### Self-Employment Income:

- Most recent tax return (1040 or 1040 A)
- Current year profit and loss statement
- Two most recent year's tax returns including Schedule C

#### Rental Income:

• Current lease agreements

**Unemployment Benefits:** 

• Current benefit letter with gross benefit amount

Court Ordered Alimony/Spousal Maintenance:

• Copy of court order documentation

Taxable Interest and Dividends (including amounts received by, or on behalf of minors):

• Most recent statement or prior year 1099

#### No Income:

• Certification of Non-Taxable Income Verification (required for anyone residing in the household over the age of 18 not receiving Social Security benefits who has no income.)

Documentation for other less common types of income that may be taxable at the federal level and will be assessed by the Program based on type of income reported. IRS Form 4506-T must be signed at the time of application for all household members over the age of eighteen (18).

## 4.4 Ownership

To be eligible for the Homeowner Reconstruction and Rehabilitation Program, applicants must have owned and occupied the property as their primary residence at the time Hurricanes Irma and Maria occurred; and must be maintaining the home as their current primary residence. Prior to receiving assistance, homeowners must provide evidence that all property taxes are current with a copy of a current tax statement. If taxes are not current, prior to assistance, the homeowners must have entered into a payment plan and will be required to provide evidence of current taxes throughout the Recapture period.

All applicants must sign the initial applications and certifications. An individual Power of Attorney (POA) can be used to execute the initial application documents; and a POA may be used for the execution of grant documentation.

#### 4.4.1 Ownership Verification

Program Counselor will validate pre-storm property ownership by comparing the documentation submitted by applicants with property information obtained through third-party services. Property taxes are assessed on an annual basis; current tax records include property owners' names, physical and mailing addresses. Ownership is established when the applicants' names and property address information match and the tax rolls show ownership at on or before September 2017. If necessary, applicants may supply supplemental documentation to the Program Counselors. If household applications contain more than one applicant name, only one owner occupant name is required to be matched.

A third-party title search will be required if applicant cannot produce one of the following documents to confirm proof of ownership:

• Deed or official ownership record for the home,

- Mortgage loan documents,
- Property tax receipts or tax bill.

Validation of ownership of the damaged property will include the use of recorder of deeds or legal firms, which will access the Office of the Recorder of Deeds. To expedite applicant processing and minimize costs to the program, ownership will be validated through the following searches:

- Name match on tax records AND evidence of Homestead Exemption,
- Ownership, encumbrances, tax information and sale or transfer history,
- Abbreviated title search to include ownership, tax and property liens, mortgage history, and recorded covenants or restrictions.

Alternative forms of ownership documentation may be considered:

- Life Estate Deed: must show the applicant as "grantee" (if property ownership was transferred upon the death of another, a certified copy of the death certificate of prior owner is required);
- Probated Will, Court Order, or judgment granting applicant an ownership interest in the damaged property (copy of the appropriate documents must be submitted);
- Divorce Decree: if ownership was obtained as result of divorce, the copy of the final divorce decree property settlement agreement must specify the property was granted to the applicant;
- Deed (Sale or Lease/Rent to Own): If the applicant purchased the property in a private owner sale via sales or purchase contract for deed, or a lease or rent to own contract, the contract must be satisfied and a warranty deed granting the property to the applicant must be recorded with the Office of the Recorder of Deeds.
- Other documentation that will be reviewed and considered on a case-by-case basis.

If an applicant owned a damaged structure, such as a mobile home unit, as of the date of disaster, but did not own the land where the structure is/was located, the applicant may still be considered eligible. The owner occupant must present evidence, such as a title, that they owned or had an ownership interest in the damaged structure.

#### 4.4.2 Special Ownership Circumstances

Applicants with special ownership circumstances related to the damaged property may be considered on a case-by-case basis. The following special ownership circumstances have been identified:

#### 4.4.2.1 Property owned by a Limited Liability Corporation

Properties owned by a Limited Liability Corporation (LLC) at the time of the disaster event are only eligible when at least one member of the LLC occupied the property as his/her primary residence at the time of the storm and the date of application.

Applicants who transferred their damaged property to an LLC by sale or act of donation after the disaster event and that meet all eligibility criteria, including proof that they occupied the damaged property as their primary residence at the time of the storm, can transfer the title back to original pre-disaster ownership so that they can receive Program benefits if one of the following conditions is met:

- The applicants transferred property to an LLC that is held in their name.
- The applicants transferred property to an LLC that is held by an immediate family member (mother, father, son, daughter, or spouses).
- The applicant must continue to maintain the home as their primary residence after the transfer returning ownership to the applicant.

Other properties owned in an LLC are NOT eligible.

#### 4.4.2.1.1 Property Secured by a Reverse Mortgage

Applicants whose property is encumbered with a reverse mortgage at the time of the storm event are eligible to apply, provided the borrowers were occupying the property as their primary residence at the time of the storms.

#### 4.4.2.1.2 Purchase or Sales Contracts in Effect at the Time of Hurricanes Irma and Maria

Applicants who are buyers in a purchase contract will still be required to provide proof of occupancy of the damaged property as their primary residency at the time of the storm to be eligible for the Program.

- Bond for deed
- Contract (Purchase or Sales) for deed
- Lease to own contract
- Rent to own contract
- 1. Proof that a contract has been completed and title conveyed to the purchaser is provided by one of the following:
  - a. A notarized, executed conveyance document from the seller to the contract purchaser
  - b. Evidence of recordation of the title in the name of the applicant in the Clerk of Courts Office for the Territory

#### 4.4.2.1.3 Trust

A property held in Trust refers to a real estate asset that has been placed into a fiduciary relationship between a trustor and a trustee for a designated beneficiary. An applicant may be eligible for Program assistance if at least one of the occupants at the time of the storm was the owner of the Trust or a current beneficiary of the Trust. The trustee's powers must include control of the damaged property. If the trustee's powers do not include the ability to affect the damaged property,

the beneficiaries with an interest in the damaged property must sign the grant agreement documents along with the Trustee.

The following documentation is required to confirm eligibility:

- The applicant must provide a copy of the trust document.
- Copy of the Deed stating that the property is in the Trust's name.
- The trust document or an abstract or extract of the trust must be recorded in the Office of the Recorder of Deeds of the Territory in which the damaged property is located. This recordation in the Office of the Recorder of Deeds may be recorded post-storm if necessary.
- The applicable grant agreement and/or covenants must be executed by trustees unless the trust distributes the property to a beneficiary, in which event the beneficiary receiving the property will execute the applicable grant agreement and/or covenants.

If the property was not serving as the primary residence for the current beneficiaries or trustee, the applicant is not eligible for assistance.

#### **4.4.2.1.4 Foreclosure or Seizure of Property**

Applicants whose property is in the foreclosure process or has been foreclosed and is still in redemption will not be eligible to receive program benefits. An applicant will only be deemed eligible if they can provide documentation recorded in the Office of the Recorder of Deeds showing that the Foreclosure has been discontinued, and evidence all mortgage debts are current at the time of application, and at grant agreement execution.

#### 4.4.2.1.5 Death of Eligible Owner Occupant and Heirship

In the event of the death of an applicant that has been determined as eligible but prior to grant execution, the heirs who are able to document that they were occupants of the residence at the time of the disaster and can prove current ownership through heirship will be eligible to apply for Program assistance.

If the applicant's heir wishes to continue with application process after the owner of record died, the applicant may be eligible for assistance if they can demonstrate they have an ownership interest in the damaged property AND document the damaged property was their primary residence at the time of the disaster. The applicant must submit one of the following items:

- (a) deceased applicant lists heir as a co- applicant or household member on the application, and
- (b) heir submits a recorded will or trust which states that they are potential heir to the damaged property. The recorder Will or Trust must grant the property to the applicant heir in the administration.

Documentation required will include a copy of the death certificate with a power of attorney and legal interest; neither a will nor payment of property tax will be accepted as proof of legal interest.

Heirs who were not occupants at the time of either disaster event are not eligible for Program assistance.

## **4.4.3** Incapacity of Infirmity of Applicant

After completing the application process, if a homeowner applicant is incapacitated due to illness or other infirmity, someone that has the legal right to make decisions for the homeowner applicant, with a power of attorney, may execute grant documents on behalf of the applicant.

#### 4.4.4 Active Military Duty

Active duty military personnel who own a primary residence that was damaged in the storms and were assigned to duty away from the USVI at the time of the disaster are eligible to apply, even if they are currently assigned to duty away from home.

#### 4.4.5 Transfer of ownership back to eligible owner occupant

The applicant must have continued to maintain the home as their primary residence from the date of the storm until date of application.

#### 4.4.6 Site-built homes on leased land

An applicant's ownership requirement may be fulfilled if they are the lessor on a lease of the real property which has a term equal to requirements in the covenant. Applicants whose site-built home is located on leased land must provide a copy of a document showing ownership that was recorded in the Office of the Recorder of Deeds prior to the disaster event and which states the applicant owns the site-built home. Examples of such documents include:

Lease for land on which site-built home is located which includes reference to fact that the applicant owns the site-built home (recorded prior to disaster event)

- Title found in the land records for the manufactured home
- Copy of lease
- Approval from owner of land to replace a manufactured home.
- Notarized documentation from the landowner giving permission to erect a stick-built home on the property.
- Written transfer of the home (recorded prior to disaster event)
- Notarized bill of sale which provides ownership to applicant of the site-built home (recorded prior to disaster event)
- 2017 tax record for the site-built home on leased land

Signed affidavit from the applicant stating they were owner of the site-built home at the time of the disaster event AND two of the following as supporting ownership documentation from the time of the disaster event:

- Insurance policy in name of applicant insuring the structure,
- Territory tax assessment for the structure,
- Unrecorded lease agreement for the land, beginning prior to the disaster event and with a term of 99 years or longer.

#### **4.4.7** Manufactured Housing Unit (MHU)

The owner occupant must present evidence of ownership interest in the MHU damaged by one of the storms. Ownership documentation for MHUs may include, but are not limited to, one the following items:

- Property title or mobile home Certificate of Title
- Bill of Sale dated prior to the disaster showing applicant name as owner
- Title found in the land records for the manufactured home
- Territory issued Manufactured Certificate of Origin dated prior to the disaster showing the name of applicant as owner
- Other forms of MHU ownership, which may be considered on a case-by-case basis.

#### 4.4.8 Manufactured Homes on Leased Land

Applicants of manufactured homes on leased land must provide the following ownership documentation, including one of the following dated pre-storm events:

- Title from the Department of Motor Vehicles
- Title found in the land records for the manufactured home
- Notarized bill of sale which provides ownership of the manufactured home
- 2017 tax record for the manufactured home on leased land
- Copy of lease
- Notarized documentation from the landowner giving approval to the lease holder to erect a manufactured home on the property.

## 4.5 Mortgage Loan and Property Tax Documentation

Applicants of homes with mortgage loans secured against the property must provide a copy of their most recent loan statement. Mortgage accounts must be current; account cannot be delinquent or in foreclosure. Lenders will be provided with a Lender Notification informing them that the applicant has been approved for the program.

Applicants must provide evidence that property taxes are current; the most recent property tax statement, showing no delinquent taxes due is required. If an applicant's taxes are not current, the applicant has 30 days to provide proof they have entered into a payment plan to bring the taxes current. If the applicant is unable to provide proof of a payment plan within the 30 days, the applicant will be notified their application has been placed in "inactive" status.

## 4.6 Occupancy and Primary Residency

Applicants must have occupied the damaged property as their primary residence on the date of one of the storms (Hurricane Irma September 5, 2017; Hurricane Maria September 16, 2017). Second

homes, vacation homes, and rental properties are not eligible for the Homeowner Reconstruction and Rehabilitation Program.

Primary residency will be determined through review of the following data sources and documentation:

Occupancy will be primarily verified through public records. The Program looks for a homestead exemption in the 2017 property tax records provided by the Territory from the time of the storm event. If the tax records have established ownership and the Territory has granted a homestead exemption, the property is considered the occupied primary residency for the applicant.

In the absence of a homestead exemption, the Program uses one of the following to establish occupancy and primary residency (all occupancy documentation must be from the time of the storm event):

- 2017 federal income tax return listing the damaged property address as the filer's residence.
- 2017 US Virgin Islands income tax return listing the damaged property address as the filer's residence.
- FEMA Individual Assistance award letter for damaged property address.
- SBA Disaster Home Loan award letter for damaged property address.
- Driver's license or state-issued identification card showing the damaged property, issued prior to and expiring after the disaster.
- Insurance documentation, such as a homeowner's endorsement, indicating the property as primary residence and for the period of the storms.
- Employment statements, including paystubs or notices of payment, for the period immediately preceding the storms, indicating the property address as the employee's address.
- Title search results that yield proof of homestead exemption.
- Receipt of government benefits received for at least one month between the three months before or after the qualifying storm showing applicant's name and damaged property address. (Social Security, Medicare, Medicaid, WIC, Unemployment, Low-Income Energy Assistance Program (LIHEAP)
- Other documentation that will be reviewed and considered on a case-by-case basis.

Applicants will be required to execute a grant agreement certifying that the applicant was the owner occupant at the time of the disaster event.

#### **4.6.1 Primary Residency Verification Procedures**

All documentation will be reviewed to ensure the documents include the applicant's name, the damaged property address, and is dated at the time of the disaster (if applicable) to reasonably substantiate the damaged property was the applicant's principal place of residence at the time of the disaster.

#### **4.6.2 Primary Residency Exceptions**

Exceptions to this Policy include the following:

An owner occupant that is/was in the United States military and was deployed outside of the Territory may still qualify for an award if he or she was not renting the property.

An owner occupant was temporarily living (on or off island) in a nursing or rehabilitation home, assisted living facility or other medical facility.

## 4.7 Legal Residency/Identity Status

It is the intent of the Program to ensure household compliance with the Low-to-Moderate Income National Objective. The Program will confirm the legal residency status of all applicants using nationally recognized-third-party data may be used to validate Program eligibility. The Program on a case-by-case basis will review any event of conflicting information.

All applicants will be required to submit documentation to prove their identity. This documentation may include, but is not limited to, the following:

- Government Issued Photo Identification (Federal, State or Territory issued)
- Driver's License
- Passport
- Military ID Card
- Certificate of Naturalization
- Permanent Resident Card

For proof of legal status, one of the following is required:

- Government Issued Photo Identification
- Driver's License
- Passport
- Military ID Card
- Certificate of Naturalization
- Permanent Resident Card
- Birth Certificate
- Proof of receipt of social security benefits

**NOTE:** Applicants are required to submit proof of birth verification for all household members for identification purposes. Examples include birth certificate, passport, driver's license, vaccination/medical records, school records, and tax forms.

# 4.8 Special Flood Hazard Area (SFHA)

The Territory establishes elevation requirements. The Program will abide by the decisions of the Territory's building code regarding elevation requirements.

A Special Flood Hazard Area, or 100-year floodplain, is shown on a Flood Hazard Boundary Map or a Flood Insurance Rate Map as Zone A, AO, A1- A30, AE, A99, AH, AR, AR/A, AR/AE, AR/AH, AR/AO, AR/A1-A30, V1-V30, VE, or V.

# **4.9 Eligible Structure Types**

To qualify as a Program-eligible structure type, the impacted home must be a single-family dwelling, duplex, manufactured home, or condominium. Eligible structures with verified ownership will be considered eligible, regardless of whether the applicant owns the land on which the housing structure is situated. Structure type will be verified during the property damage assessment or inspection process. Any applicants with damaged properties on leased land will be required to provide a copy of an executed lease indicating they have permission for rebuilding on the land, and that the property met all zoning and building requirements of the Territory (it was not an illegal structure prior to the storm). Recreational vehicles (RVs), houseboats, and campers are not eligible, even if the applicant occupied one of these as a primary residence.

To be eligible, the damaged property must be in the United States Virgin Islands.

#### 4.9.1 Single Family (Detached)

A stand-alone house (also called a single-detached dwelling, detached residence or detached house) that is a freestanding residential building.

#### 4.9.2 Duplexes

Single Owner: Applicants who own and occupy one unit of a duplex and rent the other unit are eligible to apply to the Program. Applicants will be allowed to use grant funds to repair both units. Duplexes where both units are used for rental purposes, and the owner is not an occupant of at least one of the housing units, are *not eligible* for this program.

Tenants: Applicants are prohibited from evicting existing tenants to apply for assistance. Any applicant found to have evicted a tenant to participate in the Program will be ineligible for assistance and is responsible for any damages sustained by the evicted tenant, including, but not limited to any relocation costs. Applicants will be required to affirm in their application whether there was a tenant on the date of the storm. Any applicant who had a tenant in residence will be referred to the Relocation Unit for follow up Uniform Relocation Act and Stafford Act 414 compliance. (See VIHFA's Administrative Guide's Relocation Policy for additional information and requirements.) Eligible owner occupants can receive assistance for both units as long as they occupy one unit.

*Multiple Owners*: Duplex structures that have joint owners who occupy separate units, each unit is treated as a separate unit and each owner occupant is eligible to apply to the Program.

#### 4.9.3 Triplexes

Triplexes are not eligible. However, in the event that the Rental Rehabilitation & Reconstruction Program closes, the program may assist homeowner applicants. If this occurs, only the owner-occupied unit will be allowed to be rehabilitated. Other owner-occupied triplexes will be referred to the Rental Rehabilitation and Reconstruction Program under this program.

#### **4.9.4 Manufactured Homes**

Owners of manufactured home owned by the applicant, whether located in a mobile home park (rented space), on leased land, or on land owned by the applicant can apply to the program. The applicant must have occupied the home as their primary residence at the time of the storms. The Program will treat all Manufactured Homes that are feasible as either a stick-built reconstruction or modular home.

#### 4.9.5 Condominiums

Condominium owners who occupy the unit as their principle residence may apply for assistance. Demonstrable progress of completion of the common area items to decent, safe, and secure standards must have taken place. Applicants must provide copy of master condo insurance policy and written permission from the homeowner's association.

# 5.0 PRIORITIZATION CRITERIA

The Territory has developed priority criteria to determine the order in which applicants will receive assistance under the Program.

The Program will first fund eligible low- and moderate-income homeowners. Future phases for Reconstruction or Rehabilitation of damaged homes owned by non-LMI homeowners whose income is between 81% AMI and 120% AMI may be added if additional funding is available.

Guidance will be provided to homeowners on the requirements of this program. All those applying for reconstruction/rehabilitation assistance during the open application period will be processed and, if eligible, served based on the availability of funds. Priority will be given to households meeting the federal low-to-moderate income (LMI) requirements using HUD's most recent income limits, which is updated annually based on HUD's income threshold publication. The program is further prioritized by:

# **6.0 LEVEL AND TERMS OF ASSISTANCE**

The Homeowner Reconstruction and Rehabilitation Program is designed to be delivered in multiple rounds, with awards prioritized to assist the LMI community with the largest recovery needs.

# **6.1** Eligible Award Cap and Structure

The maximum award is \$250,000 for reconstruction. Rehabilitation will be considered if it is determined to be feasible and more cost effective than reconstruction. In no event will the grant

for repair costs exceed \$250,000. Reconstruction and rehabilitation activities will run concurrently, allowing the maximum number of homeowners to be served with currently available funds.

The maximum award will be determined by (a) an assessment of work completed at the time of application to the program, and/or (b) an assessment of work remaining to be completed to return the home to a habitable state, less any duplication of benefits. Both assessments are based on economy/standard grade building materials as calculated by the program. Further, the maximum award provided will be adjusted based on any Duplication of Benefits.

#### **6.2** Award Structure

Potential awards will be calculated based on cost to reconstruct or rehabilitate the home, reduced by any Duplication of Benefits.

# 6.3 Replacement of Manufactured and Mobile Homes

Manufactured and mobile homes are eligible for the Reconstruction Solution only, on their existing site. As a default, the Program will treat all Manufactured Homes that are feasible as either a stickbuilt reconstruction or modular home.

# 6.4 Upgrades to Program Scope of Work

Because of limited resources and the prioritization of applicants with the least amount of resources, the Program will not offer upgrades.

# 6.5 Recapture

An applicant may be required to repay all, or a portion of the funds received. The reasons for recapture include but are not limited to the following:

- Providing false or misleading information to the Program;
- Any instance of fraud;
- Withdrawal from the program prior to completion of the project;
- Does not complete construction;
- Non-compliance with the approved scope of work in a manner that would make the home ineligible (e.g. did not comply with lead paint abatement requirements) and/or
- Failure to report the receipt of additional insurance, SBA, FEMA, non-profit assistance and/or any other duplication of benefits received after award.
- Voluntary or involuntary relinquishment of ownership in the property prior to successful completion of a final inspection and issuance of a Certificate of Occupancy.
- Non-compliance with the three-year occupancy period required after assistance.

See Section 14 Three-Year Occupancy and Recapture Requirements for details.

# 7.0 GRANT AND COVENANT EXECUTION

The Program staff meet in person with applicants and review all Program requirements. Prior to receipt of federal grant funds, applicants will execute grant agreements, along with a covenant (when required). This covenant will be recorded in the Office of the Recorder of Deeds to satisfy the Program requirement to notify subsequent purchasers of the requirement to maintain flood insurance. The covenant will also include the provisions of the three-year occupancy requirement. The Program will accept a properly executed Power of Attorney to assist owners who cannot attend the grant execution. Sample grant agreement documentation is included in Appendix A.

#### 7.1 Pre-Award Verifications

Applicants are responsible for providing truthful, accurate and complete applications to the Program. However, prior to making an award, the Program is responsible for reviewing each applicant file to verify all information is complete, applicant eligibility is verified, and all benefit calculations are completed correctly. The Program Counselor will conduct the initial financial analysis and grant award determination with verification by the Program Manager and Homeowner Senior Manager.

#### 7.2 Homeowner Notification

The homeowner will be notified by the Program Manager once the following steps have been successfully completed and initial eligibility determined:

- Completed application
- Submission of all required documents
- Duplication of benefit analysis completed

Following eligibility determination, the following steps are completed prior to computing grant award:

- Tier 2 environmental review completed
- Property inspected, and scope of work determined
- Program Counselor conducts final duplication of benefits analysis

The Program Manager and homeowner are notified. The homeowner is notified with information about their potential eligible award, award calculation, their damage assessment documentation, explanation of scope of work to be completed, and the appeals process. It also identifies any funding gap that must be filled by the homeowner prior to grant execution and initiation of construction and establishes the day and time for the grant signing appointment.

Should the homeowner have questions regarding the award calculation, damage assessment and/or proposed scope of work, the Program Counselor will arrange for a meeting with the applicant and relevant program staff (e.g. construction inspectors) to answer these questions.

When an applicant is deemed ineligible, they will receive a letter stating the reason and outlining the appeal process detailed in Section 7.4.

# 7.3 Grant Signing Appointment

With the notification of award, the homeowner is given a day and time to come to the Recovery Center to sign the grant agreement and other required documents.

Prior to receiving an executing the grant agreement, applicants will:

- a. The Scope of Work will be reviewed and approved by the Applicant with the Program Counselor and the Construction Management team.
- b. Have the grant agreement reviewed and explained by the Program Counselor.
- c. Have an affirmative obligation to notify the Program if they receive notice of default or seizure after receipt of award from the Program.
- d. Have the covenant, occupancy requirements, and all other program requirements explained to them in detail.

Applicants will also resolve all open appeals issues:

- 1. Provide a copy of current flood insurance declaration page or declination letter.
- 2. Execute a subrogation agreement.

Applicants, who do not sign their grant awards at the grant signing appointment, must sign the Notification of Grant Signing Deadline. Applicants will be given 15-calendar days from their initial grant appointment to return to the Recovery Center and sign the grant award.

Program Counselors should explain the following to the applicant:

- o Provide specific date for homeowner by which grant award must be signed (15 days from date of appointment).
- Failure to meet this 15-day deadline will result in application being moved to the waitlist, so that the VIHFA may continue to serve additional homeowners waiting in the program.
- This may result in funding not being available for your application when moved to the waitlist and that this action is not appealable.
- Encourage applicants to schedule an appointment within the next two weeks to return to sign the grant award.

# 7.4 Appeals and Construction Grievance Resolution

#### **7.4.1 Appeals**

The Program will implement a thorough process for homeowner appeals. The appeals process will be documented and posted on the CDBG-DR Housing Recovery website at https://vistormrecovery.com/. Program Counselors will provide an Appeal Form and detailed instructions on how to file an appeal to all homeowners as part of their initial discussions of the program. The appeal process will also be detailed in all award letters or letters communicating ineligibility.

Applicants can file an appeal for one or more of the following reasons:

- Program Eligibility Determination
- Determination of rehabilitation versus reconstruction
- Scope of Work
- Duplication of Benefits components

Applicants may not appeal policies that have been approved and incorporated by the Program, such as the Program's process for assessing the value of materials eligible under the Program. In addition, applicants may not appeal the award amount after grant agreement execution. Furthermore, statutory and regulatory requirements and guidelines may not be appealed.

When an appeal is filed, the entire file will undergo a review. At times, an appeal provides new evidence in the file that will be reviewed by auditors that has proven to change eligibility or the amount of the award. The new evidence will be required to be addressed on the Statement and Explanation of Facts form. Thus, the review will not be limited to the issue for which the appeal was filed. This may result in a positive or negative change to the status of the file or amount of the award.

Applicants may file an appeal by completing the Appeal Form from their Program Counselor. The Program Counselor can assist if the applicant in completing the form.

# 7.4.2 Appeals Timeline

An applicant must submit a formal Appeal Form within one of the following time limits:

• 30 days from the date of the award notification or Ineligibility Letter

The appeals team will log all appeals received including date received and reason for the appeal. The appeal form, and all supporting documentation will be uploaded into the System of Record.

The Appeals Committee will review the appeal and provide a determination within 90 days of their receipt of the formal Appeal Form. After the Appeal Committee reviews the case, a letter with the Final Determination will be issued to the applicant. If the determination is in their favor and an award has been increased, then a new award letter will be sent to the applicant.

The Appeals Committee will be made up of Program staff and will include Homeowner Program Manager, the Senior Policy Manager and representation from the Program Legal Department and other staff as designated by the Homeowner Senior Manager. The decision of the Appeals Committee is final.

#### 7.4.3 Construction Complaint and Grievance Resolution

Applicants may file a complaint or grievance if they have issues with the construction contractor; the reconstruction/rehabilitation work is not following the approved scope or if there is an issue with the quality of the workmanship. Construction complaints and grievances should be submitted in a timely manner in order to correct problem early in the construction process and to not slow down completion of the project. Applicants may not file a grievance after sign-off of final

construction payments. Grievances can be submitted to either the Construction Manager or Program Counselor.

The federal statute that governs CDBG-DR programs requires for local governments, as part of its citizen's participation, to "[p]provide citizens the address, phone number, and times for submitting complaints and grievances, and provide timely written answers to written complaints and grievances, within fifteen (15) working days where practicable." 24 C.F.R. § 91.115(h). Federal Register Vol. 83 No. 28 (February 9, 2018), 83 FR 5844 introduces citizen participation waiver (which include the aforementioned statute) and alternative requirements; it, however, keeps the fifteen (15) days language: "[t]he grantee will provide a timely written response to every citizen complaint. The response must be provided within fifteen (15) working days of the receipt of the complaint." 83 FR 5844.

Grievances must be filed in writing with the Program Counselor and should include the following information in order to expedite resolution:

- applicant name; and
- contact information.
- Detailed explanation of grievance;
- if applicable, date stamped photos of work
- damaged property address;
- desired remedy requested;
- Previously contacted individuals concerning complaint;
- Any supporting evidence.

Upon the receipt of a complaint, a timely, substantive written response will be provided within the established period of fifteen (15) working days, as per 24 C.F.R. § 91.115(h). Depending on the type of complaint filed and the requested remedy, the CDBG-DR Program Manager may follow different approaches to produce a timely and substantive written response.

On a case-by-case basis, any complaint could be referred to the corresponding program area or department for consideration when reviewing the complaint, as applicable, as to provide applicable data for the response. Examples of these referrals may be:

- Complaints pertaining to procurement will be referred to the Procurement & Contracting Manager
- Complaints pertaining to a Program Applicant will be referred to the specific Program
- Complaints pertaining to Construction will be referred to the Construction Management Vendor and Assistant Director of Planning and Construction
- All complaints received will be documented, processed, and filed in compliance with the this Policy.

#### 7.4.4 Special Case Panel

The Program will consider and respond to citizen concerns, suggestions, requests and other issues pertaining to its Homeowner Reconstruction and Rehabilitation Program by utilizing a Special Case Panel (SCP). The SCP will consist of the Planning and Construction Assistant Director (Chair), Director of CDBG-DR, Homeowner Senior Manager, Legal Counsel, Homeowner Rehabilitation and Reconstruction Manager, and any other subject matter expert deemed necessary.

An Applicant can submit a written request with corresponding evidence to the Program. The SCP will review circumstances such as:

- demonstrable hardship requests that may prevent an applicant from complying with program policies
- proposed construction in excess of established program pricing guidelines;
- requests for assistance type changes from rehabilitation to reconstruction or from reconstruction to rehabilitation;
- priority or eligibility appeals as requested by the Planning and Construction Assistant Director.

#### 7.5 Conflict of Interest

All Program staff and contractors are required to make a full disclosure to their Team Lead of any interests, relationships, and holdings, which could potentially result in a conflict of interest. Potential conflicts of interest may include relationships with neighbors, acquaintances, friends, family members, and other members of the community. As soon as a project team member is aware, they have a current or prior relationship or familiarity with a potential applicant they are required to immediately notify their Team Lead. Team Leads will ensure project team members do not process or interact with applications where the potential conflicts of interest exist.

This separation of responsibility will ensure an unbiased approach to the processing of all applications and final eligibility determinations. The goal is for every citizen to have confidence their application is being processed with expedient efficiency and integrity. In the event a potential or actual conflict is reported, the Program Manager will review the circumstances in depth and be responsible for determining the course of action to be taken if a conflict is found to exist. If a team member has any doubt as to whether a current or prior relationship poses a potential conflict of interest, they should escalate the matter to their Team Lead for guidance.

Given the size of the Territory, all VIHFA staff and all hired contracted Case Management and Construction Management staff will be required to attend Conflict of Interest and Personally Identifiable Information (PII) training, and to complete a certification stating they attended the training and understand the ramification and consequences of not complying with the requirements of the Conflict of Interest and PII policies. These certifications will be maintained in the personnel records.

# 8.0 OPERATING PROCEDURES

# 8.1 Outreach Plan

The Territory and VIHFA are committed to affirmatively furthering fair housing through established affirmative marketing and outreach activities. VIHFA's General Administrative Guide includes the Authority's overarching Affirmative Marketing and Outreach policies for all programs.

For the Homeowner Reconstruction and Rehabilitation Program, the Case Management Provider is tasked with implementing a detailed outreach plan to ensure that outreach and communications efforts reach eligible survivors from all racial, ethnic, national origin, religious, familial status, the disabled, "special needs," and gender groups and that they are given the opportunity to reconstruct or rehabilitate their primary residence that sustained damages due to the disaster. VIHFA's program staff will oversee the Case Management Provider's efforts in developing and implementing the Outreach Plan and will participate in outreach and marketing activities as needed.

The Case Management Provider will leverage existing information provided by VIHFA such as FEMA data, EHRVI data, and similar to identify potential candidates that may be eligible for the program. The Program will utilize data from FEMA and STEP registrations and denials to identify potential applicants with remaining unmet needs.

Because the Program design prioritizes LMI homeowners, it is critical that the outreach activities reach the LMI community. Outreach activities may include door-to-door canvassing, and special efforts to communicate with hard to reach populations such as seniors, persons with severe disabilities or persons with ESL. Special outreach activities will be directed to finding and communicating with LMI homeowners who may have had to temporarily relocate out of the Territory such as elderly homeowners who may have gone to stay with family outside of the Territory.

The Case Management provider will execute targeted strategies outlined below with non-profit organizations to encourage participation and ensure equal access to programmatic information about the CDBG-DR funding by all citizens. Strategies will have a focus for low and moderate-income residents, and those living in areas identified for recovery through CDBG-DR.

The Case Management Provider will engage the participation of both regional, island-wide institutions, such as civic groups, the educational community, professional associations, governmental agencies and non-governmental organizations (NGO), non-profit entities in working to extend useful information to all stakeholders and citizens of Virgin Islands. This outreach plan will also provide an overview of VIHFA's communications goals and strategies.

Marketing will be conducted through widely available media outlets and tasks may include:

- Advertisement in local media outlets, including newspapers and broadcast media, that
  provide unique access for persons who are considered members of a protected class under
  the Fair Housing Act
- Coordination with public and/or non-profit organizations

- Attendance at fairs and festivals
- Outreach at government offices, churches, grocery stores, senior centers, etc.
- Door hangers in neighborhoods across the three islands
- Use of social media when appropriate

Measures will be taken to make the Program accessible to persons who are considered members of a protected class under the Fair Housing Act by holding community meetings as well as all advisory meetings in buildings that are compliant with the Americans with Disabilities Act (ADA) providing sign language assistance when requested and providing special assistance for those who are visually impaired when requested. Translation services will be available for all community meetings as well as advisory services.

Program marketing materials and ads will be presented in English, Spanish and French Creole, the prevailing languages in the Territory in accordance with Title VI of the Civil Rights Act of 1964. Program marketing materials will also be developed to meet the needs of persons with disabilities.

The detailed Program Outreach Plan includes a methodology for evaluating the effectiveness of the outreach activities based on applications received. The Program reviews information about where and how people heard about the program and have developed a 'heat map' to map locations of outreach and contract. This information will be reviewed regularly in the early launch phase of the Program to allow for resources to be shifted and focused in the most effective methodologies.

In addition to marketing the program during the launch and application intake period, outreach efforts will be utilized during periods prior to specific Program deadlines to ensure that Program applicants are always informed and able to respond appropriately.

#### 8.1.1 Deadlines

Deadlines will relate to the dates upon which the application period will close, grant agreements must be executed, and construction activities must be completed. Additional deadlines for other Program activities not included in this list may also be established. This manual will be updated as those deadlines are established.

# **8.2** Application Intake

Program Counselors will be available to help applicants to complete applications at Recovery Centers or Applicants can complete the application by phone, website, mobile application or at an in-person home visit. Other reasonable accommodations may be available as needed.

Once a person has completed an application, he or she will then be an applicant to the program. From that point forward, applicants must abide by all Program policies and procedures outlined in this manual.

The Applicant must sign the Program's Consent and Release, Fraud Acknowledgement, Income Tax releases, Authorization for release of personal information, release of liability and subrogation agreement, property access and cooperation, consent and release, and fraud acknowledgement and other program-related documents as needed, in each applicant's situation. All required

documentation may be submitted either electronically or in person during an appointment with a Program Counselor.

The applicant must sign all program forms. Applicants who are not occupants are not required to sign any program forms or provide any income or other documentation but will be required to sign the Grant Agreement and Covenant. The Program is not liable for any dispute arising between owner occupants and non-occupant owners.

# **8.3** Applicant Communications

The Program will ensure that all applicants have updated information regarding the status of their application and award. The Program will use various methods of communication including but not limited to the following:

- Phone calls
- Written correspondence (e-mail, direct mailings or texts as defined appropriate by program)
- Fax
- In-person meetings
- Mobile-friendly website
- Web App
- Applicants requiring special accommodations at the Recovery Centers or wish to inquire about accommodations at the Recovery Centers, please contact the Recovery Center.

#### **8.3.1** Limited English Proficiency (LEP)

Applicants whose primary language is Spanish and French Creole will be provided Program documents (e.g. brochures and any relevant forms) as well as other tools for guidance in Spanish and French Creole. By translating and receiving Program documents in their native tongue, such applicants are given reasonable opportunity to understand Program requirements. A Spanish speaking Customer Service Representative will be available by phone as needed and a French Creole translator will be available through an interpretation service. VIHFA monitoring staff will oversee and monitor the implementation of the Language Access Plan by VIHFA and its contractors. Applicants whose primary language is other than English, Spanish or French Creole will be provided translation services.

#### **8.3.2** Special Needs Applicants

Necessary accommodations will be made to ensure that eligible elderly persons and persons with special needs can successfully participate in the program. These accommodations could include the use of American Sign Language, oral presentation of documents, and home visits by the Program Counselors if the applicant is unable to come to the Recovery Center. All Recovery Centers will provide barrier-free access and accommodations for persons with disabilities. The rehabilitation or reconstruction of homes of special needs applicants will include any necessary physical adaptations.

# **8.4** Applicant Responsibilities

Applicants are advised that additional information may be required for the Program to properly calculate the Grant Amount and that applicants should maintain all records, receipts, invoices, and other documentation related to any rehabilitation, construction, or clean-up of the damaged home. The Program reserves the right to request additional documentation and the applicant is obligated to be responsive to these requests and produce such documentation, when requested. This obligation continues even after reconstruction and rehabilitation has been completed and all award funds have been distributed to the applicant.

Persons applying to the Program for assistance have the responsibility to keep the Program informed of current contact information and to update their records if their income situation changes. Applicants are expected to respond to Program Counselor requests in a timely manner. Program Counselors will contact applicants to obtain or review documentation, schedule damage assessments or to execute grant or other program documents. Applicants are responsible for actively participating in the process and providing access to their property for damage assessments, lead-based paint testing, and construction progress inspections. Applicants that miss appointments or do not respond or provide requested documentation will be notified that their continued participation in the Program may be in jeopardy. The Program will make every attempt to remain in contact with each applicant via phone, e-mail, and U.S. Postal Service written correspondence.

If applicants show a demonstrated pattern of unresponsiveness, the Program will institute a communication due diligence procedure, after which applicants will be notified that their continued participation in the program may be in jeopardy. The due diligence procedure includes all of the following:

- Three consecutive unreturned phone calls;
- E-mail notification of attempted phone calls; and
- request for applicant contact U.S. Postal Service notification via certified mail with return receipt required.

If after the full succession of these communication attempts an applicant still fails to contact the program within 30 days of the U.S. Postal Service notification mail date, the applicant will be placed on an inactive status. The applicant will be notified by e-mail and certified mail that they are on an inactive status. If the applicant does not contact the program within 30 days of notification of inactive status, the applicant's file will be closed (and the online application will be updated to reflect such), and re-activation to active status will only be considered on a case by case basis, allowing the limited grant funds to be provided as quickly as possible to responsive and participative applicants.

Applicants agree not to transfer the damaged home or any interest in the damaged home, whether voluntarily or involuntarily, until the rehabilitation or reconstruction to be performed under the program has been completed.

# **8.5 Application Process**

Households whose principal residence was destroyed or sustained significant, major or severe damage will be required to complete information through the website at https://vistormrecovery.com/. Prospective applicants may also visit one of the Recovery Centers or may schedule an appointment by calling 888-239-3387.

See Appendix E for the Application questions and documentation needs.

# 8.6 Application Processing, Case Management and Eligibility Determination

Program Counselors will review inquiries and applications received from homeowners, provide guidance and technical assistance to applicants about the process, requirements and progress, and ensure the system has the most up to date information daily, allowing applicants to check their application status via the online web system. Program Counselors will verify that all required documentation is present for the application.

Program Counselors will review and validate residency and income documentation for all adults residing in the property provided by the applicant, will access third-party resources and will establish the qualifying household income. The total household income will be compared to the HUD Income Limits to ensure total household income does not exceed 80% AMI.

Program Counselors will review all property ownership documentation provided by the applicants, as well as verifications from third-party resources, to ensure that the properties were the applicant's primary residence at the time of the storms.

After the Program Counselor determines the application file contains all required documentation and has completed the review process, the Program Counselor will submit the file for a Case Management Team Lead (Team Lead) to review and approval. The Team Lead will validate the application file contains all required documentation and will verify completeness and confirm the initial eligibility determination (approval, denial, or if there is needed documentation or clarification.). Case Management firm QA/QC Team conducts second application review to confirm the eligibility determination. If approved, a damage assessment will be scheduled and conducted by the Construction Management team.

Once the Team Lead finalizes their validation process, the first Duplication of Benefits process will be conducted to ensure the CDBG-DR funds will not be used for costs provided by other resources. Application documentation, as well as third-party documentation, will be reviewed prior to determining the assistance a household is eligible to receive. Duplication of Benefits will be re-verified before the addendum to grant agreement with the final grant amount is executed.

Following the property damage assessment inspection conducted by the Construction Management Services firm, the Construction Management firm will develop a scope and budget for the required repairs or reconstruction costs. This assessment will be provided to VIHFA's Planning and Construction Assistant Director. VIHFA Construction Managers will review damage information provided, to both ensure the damage was due to the storms and to assess the level of damage (destroyed, substantial, major or severe) to determine which Solution is appropriate for the project.

Final eligibility and QA/QC will be conducted by the Program Manager once all components of the process have been completed.

A grant agreement must be executed within 90 days of the date of eligibility for reconstruction, and rehabilitation. If a grant agreement is not signed within these periods, income documentation must be resubmitted and reviewed for approval, and the estimated costs of repair/reconstruction must be reviewed to determine if estimates are still valid.

The scope of work will be provided to a subset of approved contractors through a mini-bid process. The outcome of that process will determine the selected contractor and a price for the approved Scope of Work. These decisions will be made by the Construction Management contractor and VIHFA's Planning and Construction Assistant Director.

# 8.7 Priority Verification

Once applicants complete their application, the Program will collect and review the supporting documentation provided by the applicant to verify whether the applicant is eligible for the program. All information provided by the applicant on the application will be verified during the application process. If it is determined that any information provided on the application must be modified, based upon the application verification, the result could be a priority change for that applicant and/or the application could be placed on hold. The income information verified during the application process will be the final source for determining the priority for the applicant. Should a priority change be necessary, the applicant may be required to wait until their new priority is open for application before further proceeding in the process.

#### **8.8 Grant Amount Determination**

The Program Counselor will determine the grant amount by calculating the estimated cost of repair damages and/or total repairs needed based on the property inspection less the duplication of benefits an applicant has received or will be receiving for the same purpose. The Program Manager and Senior Program Manager will verify the award calculation. For those applicants who are disabled, a review and analysis of the cost reasonableness of any potential special accommodations, over the standard repair estimate, will be made. Upon completion of the review, if necessary, the applicant can be granted an exception to the cap to provide for needed accommodations.

# 8.9 Damage Assessments and Standard Grade Materials

The Program will use standard grade fixtures and materials to determine the value of total repairs needed for each property. The Program will not provide additional funding for costs related to the use of higher-grade materials. The Program will use standard grade materials for the rehabilitation or reconstruction of an eligible home.

# 8.10 Duplication of Benefits

Under the requirements of "The Robert T. Stafford Disaster Assistance and Emergency Relief Act" (42 U.S.C. 5121, et seq.), as interpreted and applied by HUD, the Program must consider certain aid received by applicants in determining the amount of assistance which can be granted. Federal regulations require the USVI to conduct a Duplication of Benefits (DOB) analysis to ensure that

(1) applicants do not receive more Federal funds than needed, and (2) Program funds are used to meet a need that still exists after considering other funds received.

A Duplication of Benefits (DOB) occurs when all the following occur:

- A beneficiary receives assistance that comes from one or multiple sources (examples: private insurance, FEMA, NFIP, non-profits, etc.).
- The total assistance amount exceeds the need for a specific recovery purpose.

The requirements and process for Duplication of Benefits are defined below. HUD issued new guidance on Duplication of Benefits on June 17, 2019, that describes the requirements to prevent duplication of benefits applicable to Community Development Block Grant disaster recovery (CDBG-DR) grants received in response to a disaster declared between 2015 and 2021. It updates existing duplication of benefits requirements to reflect recent CDBG-DR supplemental appropriations acts and amendments to the Robert T. Stafford Disaster Relief and Emergency Assistance Act impacting certain grantees. The notice also includes minor clarifications regarding the duplication of benefits calculation.

VIHFA's policies and procedures are being updated to reflect changes to the duplication of benefits provision as outlined in section 312 of the Stafford Act, as amended by section 1210 of the Disaster Recovery Reform Act of 2018 (DRRA) (division D of Public Law 1 15-254), and the related provisions of the 2019 DOB Notice. These updates will be published in subsequent versions of the Homeowner Program manual and other documents as required by the guidance.

The following are sources of funding assistance provided for structural damage and loss that may be considered a DOB and under federal law must be deducted from the assistance provided:

- FEMA Individual Assistance for permanent Structure Repairs (IA)
- FEMA National Flood Insurance Program (NFIP) and/or Increased Cost of Compliance (ICC)
- Private Insurance
- Small Business Administration (SBA) for structure repairs
- Charity
- Any other funding source that may duplicate assistance

Program applicants must report all third-party assistance they have received towards repairing the damages to their homes. This includes proceeds from both flood and homeowner's insurance, Increased Cost of Compliance (ICC), Federal Emergency Management (FEMA) assistance, loans from the Small Business Administration (SBA), and any assistance from other government or private non-profit sources. Any funds applicants received from these sources for repairs to the damaged residence must be considered when the amount of the Program grant is determined. At the time of grant reconciliation and closeout, an additional DOB analysis will be conducted. A DOB analysis will be conducted after the Mini Bid process, which determines the grant amount. If the applicant receives DOB funds after their grant award signing, another DOB analysis will be conducted and may result in funds being subrogated back to the Program.

Program Counselors will review all applications for assistance for possible duplication of benefits (DOB), which occur when:

- A beneficiary receives assistance;
- The assistance is from multiple sources; and
- The assistance amount exceeds the need for a particular recovery activity.

#### **8.10.1** Calculating Potential Duplication of Benefits

If an applicant is receiving an award, then the full duplication of benefits will be accounted for at the time of the rehabilitation award calculation. The duplication of benefits review will be completed prior to the signing of the construction contract and again prior to the processing of the final draw of funds.

All unexpended duplication of benefits funding must be accounted for prior to the applicant receiving a Program award. Applicants participating in the Program must utilize all duplication of benefits funding prior to accessing grant funding.

The first step in calculating DOB is to determine the amount of assistance needed and the amount of funds previously received or expected for a disaster recovery activity. All sources of recovery assistance must be disclosed and verified during the application process using third party information and verification procedures. Other sources of funding include Federal Emergency Management Agency (FEMA), Small Business Administration (SBA), the National Flood Insurance Program (NFIP), private insurance, local and state funds, other federal programs, and private and nonprofit organizations. In accordance with the Stafford Act, Program Counselors will use the following framework to assure that any funds provided by the Program are not a DOB:

- Step 1: Identify the total need for assistance prior to any assistance being provided.
- Step 2: Identify all potentially duplicative assistance received or to be received.
- Step 3: Deduct assistance determined to be duplicative.
- Step 4: Determine the maximum eligible award (Step 1 minus Step 3).
- Step 5: Determine the Program cap (if applicable).
- Step 6: Determine a final Program award (cannot exceed the program cap).

Examples of DOB calculations for Reconstruction and Rehabilitation are provided in Appendix B.

Program Counselors will also identify assistance not available for the activity such as forced mortgage payoff, funds from private loans not guaranteed by the SBA (forgivable loans are duplicative) and any other asset or line of credit available to the applicant such as checking and savings accounts, stocks, etc. These funds are not considered duplicative and may be excluded as a duplication of benefit.

A Quality Assurance/Quality Control (QA/QC) review will be conducted to ensure all applications are complete and DOB calculations are correct before executing a grant agreement. When the grant award is made, the grant agreement (either subrogation or cooperative endeavor agreement) will include a requirement that any additional assistance received for the same purpose as CDBG-DR funds must be returned to the Program.

Note: A person receiving Federal assistance for a major disaster or emergency shall be liable to the United States to the extent that such assistance duplicate benefits available to the person for the same purpose from another source.

A final duplication of benefit review will be conducted prior to close out of the project file. Any identified duplications of benefit must be recaptured; the amount must be repaid to VIHFA.

VIHFA's Compliance and Monitoring staff will review regular updates of project information for duplicative assistance and will alert Program Counselors if actions are required on an applicant file. Any duplicative assistance will require an adjustment on the calculation and either a reduction in award or grant recapture carried out in accordance with the program subrogation agreement.

#### **FEMA Individual Assistance (FEMA IA)**

The Program will verify the FEMA IA amount provided by the FEMA database. If an applicant can provide documentation demonstrating that the FEMA IA amount provided by the FEMA database includes non-structural related amounts, the documentation provided by the applicant will be used to adjust the FEMA IA payout amount. Most FEMA repairs are considered to be "temporary" to enable the household to shelter in place until longer-term recovery dollars are available. The STEP program may be an exception to this as some of the repairs completed under that program are considered permanent.

# National Flood Insurance Program (NFIP) and Increased National Cost of Compliance (ICC) Payments

The Program will verify if an NFIP claim payment was provided to an applicant using third party data. In the event of a match, the verified amount paid will be used to determine if a DOB exists and may be deducted from the amount the applicant is eligible to receive. Payments for contents or other expenses that are not related to structural loss are not deducted from the applicant's award. If the applicant is to receive ICC, fifty percent of ICC payments are made upon production of an elevation certificate after construction is complete. Anticipation of this additional payment will be taken into consideration at final grant reconciliation.

#### **Private Insurance and Wind Insurance**

All private insurance settlement amounts for loss to dwellings are considered a DOB and may reduce the amount of disaster assistance for which an applicant may be eligible. Private insurance payments for anything other than the damaged structure (contents, fences, storage sheds, etc.) are not deducted from the applicant's award.

Private Insurance and Wind Insurance Required Documentation:

Validated external data-source information,

Insurance Policy Declarations page, and Insurance award or claims letter (if applicable) and Insurance/Benefit Certification.

Private Insurance and Wind Insurance Verification Procedures:

Insurance proceeds are determined and verified by the Program by contacting the insurance company and verifying proceeds if confirmed data is unavailable from a third-party data source. If the Program is unable to obtain a response from the insurance company within two weeks, it will use the amount provided by the applicant on the insurance/benefit certification, after documenting efforts to verify with the carrier.

#### **Small Business Administration (SBA)**

Federal regulations deem Small Business Administration (SBA) loans for repair to be a duplication of benefit for federally funded repair programs. As noted above, new guidance from HUD on Duplication of Benefits affects the way a grantee handles declined loans (including SBA loans). If the homeowner is approved for, but declines an SBA loan, it is not considered a duplication of benefits. If the homeowner is approved for an SBA loan and partially draws down the loan, but does not intend to draw down the remaining balance, VIHFA may take steps with the homeowner and SBA to cancel the remaining portion of the loan, so it would not be considered a DOB.

Prior to the newly released guidance, if an applicant has executed a loan from the SBA to cover the cost of repairs, the total amount of the approved loan is considered a duplication of benefits. The entire SBA approved loan amount counts as a duplication of benefits even if an applicant has declined the loan or requested a reduction after SBA approval. Further, the entire SBA approved amount counts as a duplication of benefits even if an applicant has not drawn down any funds from the approved loan.

Further, pursuant to Federal Register 6066-N-01, February 9, 2018, if an applicant was approved for an SBA loan but did not draw down any of the loan, the loan may be considered exempt from the duplication of benefits calculation, but steps must be taken to cancel the loan. If any amount has been drawn, the entire loan amount must be counted in the duplication of benefits calculation.

According to the new guidance, homeowners who declined or cancelled approved SBA loans will no longer have the amount they did not draw down counted as a Duplication of Benefits for their award, regardless of income.

VIHFA's policies and procedures and Action Plan will be updated to reflect changes to the duplication of benefits provision of the DRRA and guidance from HUD.

SBA required documentation (if applicable) includes the following:

SBA third-party data set SBA award letter (if applicable)

SBA Verification Procedures:

SBA awards will be determined and verified by the Program through the SBA database. See SBA Hardship section for details on benefit calculation. If it is not possible to verify the SBA qualifying loan amount through the SBA database, the Program will use the qualified loan amount provided by the applicant at the time of application. If an applicant can provide documentation demonstrating the amount provided the SBA database includes amounts not loaned to cover structural loss, the Program will use the documentation provided by the applicant to adjust the SBA loan amount. The documentation provided by the applicant must come from SBA.

#### Charity

Charity required documentation (if applicable) includes the following:

- Documentation provided by a nonprofit organization.
- Cancelled check from charity or receipt for funds

#### Charity Verification Procedures:

The Program will contact the charity agency and verify the value of any assistance provided for structural repairs. The applicant self-certifies information about charity received and is required to provide the program with a "Release of Information" to assist the program in securing documentation from the charity. If an applicant can provide documentation demonstrating the amount provided by the nonprofit agency, the Program will use the amount provided by the applicant.

# 9.0 ALLOWABLE ACTIVITIES

Any portion of DOB funds that has been determined to have been spent by the applicant on Allowable Activities, as defined below, will reduce the amount considered to be a DOB. The applicant will be responsible for accurately reporting the specific amounts spent on the Allowable Activities. Such activities include:

- Repair expenses, including emergency repairs, as evidenced by dated receipts
- Contractor fraud
- Forced mortgage payoffs, as evidenced through mortgage company correspondence
- Legal fees, supported by dated receipts
- Temporary living expenses, supported by dated receipts reflecting dates of occupancy

# 9.1 Rehabilitation Expenses

Applicants will be able to deduct from their DOB, insurance, SBA, and FEMA amounts spent to repair their home due to damage by the Disaster with copies of dated receipts.

Examples of potentially allowable eligible repair expenses include the following:

• Structural repairs (roof, foundation, electrical, plumbing, and windows)

- Limited debris removal
- Mold remediation
- Labor, material, and equipment rental to permanently or temporarily repair the damaged residence (carpeting, cabinetry, appliances, flooring, fixtures, doors, walls, and ceilings)
- Demolition costs
- Installation of wells, cisterns, septic tanks, cisterns, electricity, HVAC, and plumbing
- Grading or leveling of property
- Rental of disposal and removal equipment (backhoes and dumpsters)
- Other costs or expenses associated with repairing, stabilizing, or reconstructing the property
- Tree/shrub removal if tree/scrub blocked access to the home or presented a safety hazard

The following more specific examples considered to be allowable activities:

- Tarps
- Building supplies
- Siding
- Sewer/septic
- Paint
- Weather head
- Water heater

Required repair expenses documentation may include the following:

- Receipts, dated (if applicable)
- Paid invoices
- Validation by Construction Inspector

#### 9.1.1 Repair Expenses Verification Procedures

A Program inspector must determine with reasonable assurance that any repairs claimed for DOB offset were made after the date of the event and will document confirmed repairs with a written assessment, cost estimate and photographs.

Copies of dated receipts that support repairs to the home may be provided to the Program to document eligible expenditures in support of the inspection. All receipts will be reviewed for fraud and/or post-dating. Invalid receipts will not be included in cost of repairs. Applicants will be

required to document repairs made to the home if a construction inspector is unable to validate the repairs on site.

#### 9.2 Contractor Fraud

If an applicant was a victim of contractor fraud, the amount paid to the contractor will not be counted as a DOB. All of the following documentation is required to allow the Program to determine if any amount paid to a Contractor can be excluded in the DOB calculation:

- Police report or complaint dated before the date of the application OR
- Complaint filed with Department of Licensing and Consumer Affairs before the date of the application
- Proof of cancelled check (if applicable)
- Bank payment reflecting payment (if applicable)
- Contract between applicant and contractor (if applicable)

Reported Contractor fraud will be verified through review of the police report and complaint or Department of Licensing and Consumer affairs complaint. If no amount is included in the complaint, the applicant will complete an affidavit to accompany the complaint that lists an amount to reduce the DOB. In scenarios where a police report, complaint, or contract, are not available, information provided by the applicant will be reviewed on a case-by-case basis.

# 9.3 Forced Mortgage Payoff

In the event an applicant's mortgage requires any insurance proceeds to be applied to reduce the lien balance, the mortgage holder (not the homeowner) is considered to have legal control over those funds making the homeowner legally obligated to use insurance proceeds for that purpose. Under these circumstances, the amount of the insurance proceeds required by the mortgage company to be applied to the mortgage balance will be excluded from the DOB calculation.

To be considered for exclusion, the applicant must provide a copy of the correspondence or letter from the mortgage company on company letterhead and signed by an authorized representative stating the applicant was required to use the disaster assistance funds for this purpose. This will demonstrate they were required to apply the insurance proceeds to their mortgage balance.

# 9.3 Legal Fees

Legal fees/expenses incurred by the applicant due to litigation related to an Insurance policy claim for the named disaster will be excluded from the DOB calculation. To be considered for exclusion, an applicant must submit at least one of the following documentation:

- Evidence of payment to a legal firm (Attorney Fee and Expense Statement)
- Settlement agreement (if applicable)

The Program will review submitted documentation and verify if the amount paid to the Attorney can be excluded and reduce the DOB.

# **9.4 Temporary Living Expenses**

Funds spent by an applicant for temporary housing from the date of the storm, which can be established by the Program can be deducted from the DOB total.

#### **Temporary Living Expenses Required Documentation:**

Required documentation includes hotel dated receipts, apartment leases, rental agreements, rental receipts reflecting the dates of occupancy, and/or proof of payment for other temporary living arrangements.

#### **Temporary Living Expenses Verification Procedures:**

A calculation of all monthly payments made by the applicant may be necessary. If sufficient documentation for Temporary Living Expenses is provided, the DOB total will be reduced.

# 9.5 Requirement to Maintain Flood Insurance

If the damaged home, reconstructed home or replacement home is located in a Special Flood Hazard Area, any insurable structure on any part of the property shall, always, be insured under a policy of flood insurance in the amount of the lesser of: (i) the full insurable value of the structure as determined by the applicable property insurer, or (ii) the maximum amount available for the structure under the National Flood Insurance Program, or a successor program. Failure to maintain insurance may result in applicants being ineligible for future disaster relief. Upon the sale or transfer of the property, applicants will, on or before the date of such transfer, and as part of the documents evidencing such transfer, notify all transferees in writing of the continuing obligation to maintain flood insurance on the property. If the applicants fail to provide such notice, applicants may be liable to the United States for future disaster assistance related to the property. All program applicants will be required to execute a covenant that will be recorded in the public records in the Office of the Recorder of Deeds and will attach to the property.

Evidence that the damaged home (or reconstructed home) is covered by any required flood insurance must be provided at the Grant Agreement Execution and again before the final disbursement of grant funding. A declaration sheet describing the coverage from the Applicant's insurance company will be sufficient evidence to satisfy this requirement. If flood coverage is required, but not available due to the disrepair of the damaged home, applicants must submit a declination letter from the insurer at the Grant Agreement Execution. The applicant must also provide proof that he or she obtained flood insurance once construction has been completed, prior to final payment of grant dollars.

#### 9.6 Award Calculation

The formula below is how the Program will calculate an applicant's award.

- 1. Identify the total need for assistance prior to any assistance being provided
- 2. Identify eligible cost of work completed prior to application, Work in Place (WIP)
- 3. Identify all potentially duplicative assistance to be deducted out of completed work.
- 4. Deduct assistance determined to be duplicative
- 5. Identify eligible repair costs/need for prospective work.

6. Determine maximum allowable CDBG-DR award (Lesser of Cap or cost of remaining work).

The Homeowner Reconstruction and Rehabilitation Program Award Calculation Template is provided in Appendix C.

#### 9.6.1 Eligible Repair Costs/Need

The Program will determine an eligible estimated cost of repair (ECR) using information from the inspection. The repair estimate will be valued based on standard-grade materials and industry-standard labor costs.

# 9.7 Subrogation

All duplicative funding received must be remitted to the Program, regardless of when it is received. If applicants receive additional funding for the same purpose as the Program award (permanent repair to storm damaged home) after the Program award is executed, the applicant is required to remit the additional funding to the Program. By accepting the award, applicants agree that they will remit any duplicative funds to the Program, whenever received. A copy of the Program's subrogation agreement can be found in Appendix D.

#### 9.8 Tiered Environmental Review

All activities funded by CDBG-DR are subject to the provisions of the National Environmental Policy Act of 1969 (NEPA), as well as to the HUD environmental review regulations at 24 CFR Part 58. The primary purpose of this Act is to protect and enhance the quality of our natural environment. The HUD environmental review process and all necessary consultations must be completed before any funds are committed and disbursed for eligible expenses. Thus, prior to funding reconstruction or rehabilitation, the Program will conduct an environmental review on each property, which includes a site inspection.

24 CFR Part 58 states that the Responsible Entity (RE), in this case VIHFA CDBG-DR Program may tier its environmental reviews and assessments to eliminate repetitive discussions of the same issues at subsequent levels of review. Tiering is appropriate when there is a requirement to evaluate a policy or proposal in the early stages of development or when site-specific analysis or mitigation is not currently feasible, and a narrower or focused analysis is better done later.

The Program will follow a tiered Environmental Review process that allows for an initial "broad" review of all environmental factors that will be shared by properties in a given geographic area. Based on this broad review, the funds will be released for the program activity contingent upon completing a "site specific" review once a potential property is identified and determined eligible. Site-specific Environmental Reviews will identify any above ground hazards, flood plains, historic properties, and noise issues when applicable.

A site-specific Tier II must be completed for each property prior to project bidding or taking any choice limiting actions on the proposed project site. Site-specific Tier II reviews will identify any above ground hazards, flood plains, and historic properties, if applicable.

Applicants will be given a "stop-work" notification from the Program prior to the damage assessment. This requirement will be referred to as the "stop-work requirement." Any applicant subject to the stop-work requirement will be notified by their Program Counselor and the applicant will sign an acknowledgement of the stop-work order. All ongoing work shall cease under this order.

# 9.9 Damage Assessment and Inspections

The purpose of the Damage Assessment and Initial Site Inspection is to confirm existing site conditions and to collect information about the project site to be utilized in making property eligibility determinations and in performing Tier 2 environmental reviews. Data collected will be used to recommend a preliminary feasibility determination whether the project is to be a rehabilitation or reconstruction.

This section outlines the policy and procedures used when performing an initial site inspection, including Substantial Damage Data Collection, development of cost estimates for work incurred prior to application and work remaining, assessment of lead paint, asbestos, and mold hazards in the property.

The Homeowner Reconstruction and Rehabilitation program will utilize a tiered environmental review process outlined in the Program Environmental Policy and procedures. Any significant findings will be referred to the Environmental Review Unit and consultants to address.

#### 9.9.1 Initial Site Inspection

The initial site inspection is composed of four key tasks. Responsibility for performance of these tasks is noted with each step.

1. The Construction Management Contractors will perform an inspection to determine the Estimated Cost of Repair (ECR) in accordance with the Homeowner Reconstruction Rehabilitation Program inspection protocols and program specifications. The ECR will identify quantities and scopes of work required to repair or replace storm-damaged items and to bring the remainder of the structure to compliance with Program standards and will produce a high-level cost estimate for obvious repairs and if elevation is required, to determine elevation costs.

This inspection will result in a recommendation for one of the following:

- a. Reconstruction for homes that are structurally unsafe to enter or that existing conditions are such that the cost to repair makes reconstruction the cost effective option. OR
- b. Rehabilitation for homes that are determined to be feasible for habitation after repairs are completed.
- 2. The determination of rehab versus reconstruction will determine the elements required by the Tier 2 environmental review.

- 3. Contracted Environmental Firms will perform assessments for deteriorated paint, lead-based paint hazards (i.e. dust-lead and soil-lead) and asbestos-containing materials (presumed or confirmed).
- 4. VIHFA staff will collect all required data and information and complete the site-specific information for environmental reviews including the Tier 2 checklist and obtain historic preservation reviews
- 5. Construction Management Contractors will determine the scope and quality of any repairs (Work in Place or WIP) completed by the applicant for use in the Duplication of Benefits determination.

The Program Counselors will provide the Program Construction Manager documents and information collected during the application process or intake meeting including the property address along with a Right of Entry letter, Duplication of Benefits Questionnaire, and homeowner contact information.

The Construction Manager will contact the applicant to schedule an appointment for the initial site inspection, providing at least 72 hours advance notice. The Program will establish a Program wide protocol for addressing non-responsive applicants that will be included in the Inspections Standard Operating Procedure (Inspections SOP). All communications and attempted communications will be documented in the system of record.

Staff conducting the initial inspection will collect enough data to determine the feasibility for rehabilitation and other key tasks. The damage assessor will collect information from the homeowner regarding damage as well as work that has been initiated or completed. He or she will conduct a room-by-room inspection to document storm damage and identify any repairs needed to bring the home into compliance with construction specifications. The damage assessor will observe and document damages with notes and at a minimum of the following photos:

- Front elevation
- All other exterior elevations
- Interior photos of storm damage
- Interior photos of Minimum Housing Rehabilitation Standards violations
- Adjacent exposures (backyard, Side yards, proximity of dwellings, and any outbuilding)
- Obvious environmental issues

# 9.10 Estimated Cost of Repair (ECR)

The Estimated Cost of Repair (ECR) will include the estimate of funds necessary for the repair and/or reconstruction of the residence and mitigation and elevation efforts to reduce the impact of future storms and/or to repair the storm damage to the home. The ECR will contain a detailed listing of needed repairs, unit of measures as well as quantities, eligible construction activities, necessary environmental mitigation (as required) elevation costs (as required), eligible accessibility features. The program will estimate the cost of reconstruction or rehabilitation using

standard materials, noted as "Standard Grade" with the cost estimates. To develop standard controls for cost reasonableness for each program area, the VIHFA will take a multi-pronged approach. VIHFA and VIHA will consult the best available data from sources such as the Global Property Guide and the Department of Defense Facilities Pricing Guide. Additionally, VIHFA will utilize Walker's Building Estimator's Reference Book, local suppliers, local contractors and its historical data to effectively estimate construction costs. As the program gains additional data, the program will establish a price base island-by-island based on the itemized bid prices submitted by contractors. Prices for construction material and labor vary, often significantly, among suppliers and homebuilding contractors, and both regionally and within the same Territory from Island to Island. See VIHFA Construction Policy for further details on the methodology to develop construction unit pricing.

The following items will NOT be included in the ECR (non-exhaustive list, see Inspections SOP for more detailed listing):

- Purchase of tools and equipment
- Repair or replacement of detached structures such as sheds, garages, swimming pools, decks, docks, or boat ramps (garages or bulkheads will only be included when required by local codes)
- Replacement of special features, trims, and designer features that exceed basic livability requirements and features of standard grade homes such as solar panels, sky lights, wainscoting and wood paneling, Jacuzzis, copper gutters and roofs (these items may be repaired if they present a health or safety hazard or replaced with Program standard quality material)
- Repair or replacement of fencing or security systems
- Replacement of clothes washer and/or dryer
- Replacement of window air conditioner units
- Any product upgrades or repairs in excess of the applicable Housing Rehabilitation Standards
- Dwellings inhabited by disabled or elderly persons (as verified by Program Counselors) will be analyzed as to the special needs of such persons. Improvements such as widened doorways, ramps, level entry and doorways, and grab bars in the bath areas will be included in the scopes of work, if applicable.

# 9.11 Feasibility Determination for Reconstruction or Rehabilitation

The completion of the ECR will result in a recommendation of feasibility for rehabilitation or reconstruction.

For homes that have been destroyed or have major/severe damages (as determined by either a FEMA designation or has a damage which meets the Territory's threshold for substantial damage), and for which repair is not a feasible option, will be reconstructed with the standard priced model house of equal number of bedrooms, if it is determined that rehabilitation is not feasible given the program cap.

For homes that experienced major/sever damages as determined by either a FEMA designation OR has damage which meets the major/severe damage that FEMA has defined and requires Rehabilitation, the ECR will identify quantities and scope of work required to repair or replace storm-damage items and to bring the remainder of the structure/site to compliance with applicable Housing Rehabilitation Standards.

#### 9.11.1 Feasibility Reconsiderations

The homeowner may appeal the feasibility decision up until grant signing. After grant signing, only upon a determination of the Construction Manager, and approval by the Program, will the feasibility determination be changed based on the original feasibility approach no longer being valid or cost reasonable. Exceptions to Feasibility Reconsiderations include the following:

- 1. The local building authority requires the home be demolished
- 2. The Construction Manager makes and updated determination that the house cannot be elevated (if elevation is required).

If the project is adjusted from its original feasibility determination from rehabilitation to reconstruction, a revised environmental review must be prepared prior to the expenditure of funds.

If the homeowner is not in agreement with the feasibility determination, that the structure does not require reconstruction or if the applicant is unwilling to concur with a reconstruction determination, the application will be referred to the Special Cases Panel. The determination of the Panel is final. If the homeowner agrees with the determination, they will proceed to grant signing. If they do not agree, they will be administratively withdrawn from the program.

# 9.12 Validation of Work in Place (WIP)

The WIP refers to repair activities already completed by the homeowner at the time of the initial site inspection. WIP will be reviewed as part of the Duplication of Benefits (DOB). Utilizing the completed Duplication of Benefits (DOB) Questionnaire (Appendix E) from the intake process that indicates the inclusion of completed repairs, the damage assessor will complete a WIP validation. The assessment will include the cost for the repairs that have been completed based on the same basic livability standards for repairs that have not yet been completed.

The damage assessor will verify that the completed repairs match the list of eligible WIP activities provided by the applicant during the intake process and are consistent with storm damage. The damage assessor must determine with reasonable assurance that the repairs claimed by the applicant were made, that the repairs were made after the date of the storm, and that the expenditures were reasonable.

Photos (date stamped) of all homeowner reported repairs, as well as any identified by the assessor during the site inspection, will be documented and included in the assessment report. The damage assessor will assign a value of the cost of repairs to the home (including labor) based on the program's price list. The damage assessor will use standard specifications for all materials, fixtures, equipment, and finishes. The level of quality for all WIP will be consistent with the basic livable standards as established as the Program Minimum Standards.

# 9.12.1 Allowable Costs vs. Upgraded Material in WIP Validation

For the following components, the Construction Managers/Damage Assessor will credit standard allowable costs (i.e. the costs used in the ECR estimate) when performing the WIP assessment:

- Appliances
- Countertops
- Cabinetry
- Flooring
- Bathroom plumbing fixtures (tub, shower, sink, etc.)
- Windows
- Doors

If the homeowner upgraded any of the above items or had upgraded materials in place before the storm, the inspector will assign standard costs for these items in the report. The timing of the upgrade is not relevant.

Other items may have had "upgrades" such as trim or millwork, have been determined to be difficult to differentiate in the field. These items will be included as allowable standard costs.

#### 9.12.2 Ineligible Costs for WIP Validation

Costs incurred for items listed below are ineligible. Costs for ineligible work will not be estimated during the WIP assessment. Ineligible items include, but are not limited to:

- Outbuildings (detached garages, sheds, etc.)
- Decorative landscaping and paving
- Outdoor sprinkler systems
- Pools and hot tubs
- Solar panels
- Decking beyond concrete pad (Note: decking and stairs necessary to meet code requirements for ingress/egress are eligible costs). These costs will be priced in two components: 1) Eligible costs for minimal concrete pad and/or stairs as necessary to meet code requirements and 2) ineligible costs for remaining deck.
- Fences
- Post storm additions (rooms added to original pre-storm structure)
- Outdoor showers
- Outdoor fireplaces

If there is a question whether a repair was made or not made, the damage assessor's professional opinion will be the deciding factor on whether the item should be indicated as validated. If the applicant lists a repair but it is obvious to the damage assessor that the repair has not been completed, the damage assessor will indicate that the repair of the item cannot be validated.

# **9.13 Other Inspections/Assessments**

#### 9.13.1 Lead-Based Paint Risk Assessment

If the home was constructed prior to 1978 and in accordance with 24 CFR 35.930(a), paint on all surfaces will be presumed to be regulated. In accordance with 24 CFR 35.930(d) for residential properties receiving more than \$25,000 per unit in Rehabilitation Assistance per the HUD definition, the program will abate all lead-based paint hazards (soil-lead and dust-lead) and deteriorated paint identified during the Lead (Pb) Risk Assessment. A Lead (Pb) Risk Assessment is required to identify hazards in all target housing properties that are determined feasible for rehabilitation, including the interior/exterior surfaces of the damaged unit and in common areas that service the unit. Projects receiving reconstruction are not required to be tested for lead hazards. Lead (Pb) Risk Assessments must be done by an Environmental Protection Agency (EPA) Certified Lead Risk Assessor Homes determined to contain lead-based paint will be subject to the clearance testing requirements of the HUD Regulations.

Where lead is found, remediation must be conducted by an EPA certified lead remediation contractor, and the lead clearance performed by a EPA Certified Lead Risk Assessor. The contractor doing the abatement cannot perform assessment and clearance.

#### 9.13.2 Mold Assessment and Remediation

Mold assessment will be performed by contractors procured through a mini-bid process. Mold assessment and./or testing of the existing structure is not performed on reconstruction projects. If a visual inspection reveals the presence of mold, additional testing via collection of bulk, swab and air samples is not necessary, unless recommended by the assessor or requested by the homeowner and agreed to by the Construction Manager. Testing for mold should always be performed by a qualified person. The qualified person shall be trained industrial hygienist or an indoor air quality/environmental professional. Testing services will only be provided to homeowners who have signed their grant award.

Visual inspection is the most important initial step in identifying a possible mold problem and in determining remedial strategies. The extent of any water damage and mold growth should be visually assessed and the affected building materials identified. Visual inspection should also include observations of hidden areas where damages may be present, such as crawl spaces, attics, and behind wallboard to the extent feasible without destructive testing or removal of apparently undamaged building materials.

Remediation: Currently there are no governmental standards pertaining to acceptable levels of indoor airborne mold spores and structures. Mold is present everywhere in the environment.

For all projects, identified moisture sources should be eliminated prior to further remediation. Post remediation dehumidification may be necessary to dry the remaining structural framing materials

prior to any rehabilitation. In cases where this occurs the Construction managers will incorporate the cost into the ECR. Areas where mold was or is identified as part of the ISI, the Walk Through or construction will be required to be remediated by the contractors. Materials harboring mold will be cleaned or replaced.

#### 9.13.3 Asbestos Survey Requirement

In accordance with Federal and Territorial laws and regulations, a qualified asbestos inspector must perform a comprehensive building asbestos survey that is based on a thorough inspection to identify the location and condition of asbestos containing materials (ACMS) throughout any structures. When present, small amounts of drywall, mud, floor tile, mastic, etc. will be collected for sampling. Every effort will be made to collect the required samples in the least destructive manner possible. Presumed asbestos containing materials (PACM) will be documented and recorded.

Proper removal and disposal of ACMs will be included in the ECR. ACMs which are friable, or which will be disturbed or removed by renovation or demolition must be removed and disposed in accordance with Federal and Territorial regulations by firms and individuals properly licensed for the work. If asbestos should become apparent once construction begins, procedures align with Territory and local abatement procedures as well as HUD and the Environmental Protection Agency (EPA) requirements will be followed. HFA will conduct a mini bid to select and retain a qualified and certified asbestos inspector to assess suspected ACMs to be disturbed and identified subsequent to execution of the contract. Costs for additional assessment and/or removal will be handled as a change order to the Construction Contractor. All asbestos abatement shall be done in accordance with EPA requirements for air pollution prevention and OSHA requirements for worker protection. The contractor will provide HFA and the Construction Manager with a copy of the Asbestos Waste Disposal Manifest for all ACMs removed from the site, as a condition precedent to final payment.

#### 9.13.4 Environmental Inspection Request and Clearance

Once the initial feasibility is determined, each property is required to secure a Tier 2 Environmental Clearance, and Historic Preservation Clearance. Program environmental team will complete the Tier 2 checklist and historic preservation clearances and work with a third party to conduct environmental clearances. If the Construction Manager and/or Environmental Specialist identifies significant issues that will limit the ability for an applicant to proceed with the reconstruction or rehabilitation of their home, the Program Counselor will notify the Program of the specific concerns that will need to be addressed in order to secure environmental clearance. The Program will work with the Construction Management Services firm to establish agreements and procedures as required to determine the quickest and most efficient ways to address mitigation needs identified through the Tier 2 review process. See Environmental Policy and Procedures for details.

#### 10.0 GRANT SIGNING

A grant signing is conducted before any grant funds are paid on behalf of an applicant. At the grant signing, legal documents are executed that obligate the funds to the homeowner and to reserve the

amount of the grant agreement designated for the homeowner. If escrow funds are required, the homeowner is made aware that funds will need to be placed in escrow before construction can begin.

The Homeowner will review the Scope of Work and select the finishes prior to signing the Grant Agreement. The Grant Agreement requires the Homeowner to certify to the truthfulness of the information that has been provided on which program eligibility is based; and to sign provisions on which the grant agreement is predicated:

- Homeowner Award Calculation, which explains how other resources determined to be a potential DOB were handled and how the grant was calculated. The award will be calculated using the ECR. This may be completed in an Addendum to the Grant Agreement.
- **Flood Insurance Requirement,** which informs the homeowner of the requirement to maintain flood insurance and pass that obligation on to the subsequent owners.
- Subrogation and Assignment Agreement, in which the homeowner agrees that any additional funds the homeowner may receive from potential DOB sources belongs to the Program.
- Ownership Retention Agreement, committing that they will continue to reside in the home as their primary residence for three years from the date the Certificate of Occupancy is issued.
- Hold Harmless Indemnification. Homeowner agrees to indemnify and hold harmless VIHFA and its agents, staff, employees, officers, directors, affiliates, successors and assigns, of and from any and all claims, demands, debts, contracts, expenses, causes of action, lawsuits, damages, and liabilities of every kind and nature, including any claims of owner or employee negligence, whether known or unknown, in law or equity, including any claims against and/or regarding the Contractor or subcontractors, which they have, ever had or may have ("Claims"), arising from or in any way related to contractor's obligations under the agreement with respect to the Project. This includes reasonable attorneys' fees in enforcing this hold harmless indemnification. However, this indemnification does not apply to any acts of gross negligence, or intentional, willful or wanton misconduct of VIHFA.
- **Sufficient Funds Acknowledgement**, in which the homeowner attests to the best of their knowledge that he/she, will provide sufficient funds above and beyond their grant award as required to complete their project.

The Grant Agreement may also include a declaration of covenants and restrictions that the homeowner agrees to abide by.

#### 11.0PRE-CONSTRUCTION ACTIVITIES

#### 11.1 Procurement Processes for Contractor Selection

Construction contractors will be chosen from all of the allowable procurement methods outlined in VIHFA Procurement Policy. Refer to the VIHFA Procurement Policies and Procedures for Allowable Procurement Methods.

# 11.2 Review of Scope

Upon receipt of the environmental clearance and prior to the scope review and execution of the Grant Agreement, the Case Manager will coordinate a scope of work meeting with the homeowner and the Construction Management Services firm. This meeting with the homeowner involves a detailed review of the scope for the reconstruction, including elevation details (if applicable) and discussion of the next steps.

For the Reconstruction Solution the meeting to review Scope will include the following, as appropriate:

- Agreements will be executed with the assigned A/E and builder who will initiate a house fit study including completing a site survey and assessing elevation requirements.
- Upon completion of the initial site survey, determine which reconstruction plans will be available for each site, ensuring that the plans reflect the number of bedrooms determined by the Program.
- Prepare sample floor plan and street façade elevations for applicant review.
- Builder will also have a copy of completed environmental clearance report, geotechnical survey report and site survey.
- Builder will also provide guidance on ADA or special needs requirements to be added as determined by applicant and Program Counselor.

#### 11.2.1 Applicant House Selection Process for Reconstruction Solution

The Program will offer homes of one, two, three- and four-bedroom configurations in sizes that will serve as a standard home. Based on the number of bedrooms and the existing footprint of the damaged home, the Construction Manager, A/E firm and/or Builder will present all allowable plan sets that meet the requirements for the standard home and include footprints up to the current square footage. On a case by case basis, where the original foundation and infrastructure of the home remain, plans will be developed for that specific site. The homeowner may work with the Construction Manager to adjust to a plan that works in their particular circumstances. Applicants, who meet the criteria for accessibility features, may work with the Construction Manager to select standard features to support individual accessibility needs.

Upgrades to finishes or material upgrades will not be permitted.

The applicant will be allotted reasonable time to review materials and make final selections.

# 11.3 Builder Pricing for Rehabilitation Projects

The Construction Managers will secure pricing for each project through a unit pricing process using VIHFA historical data, and current material price list. VIHFA will provide the Construction

Contractor with a Scope of Work that contains a fair and reasonable unit pricing for each project. The Construction Manager will provide a cost proposal applying proposed unit pricing and proposed quantities for each line items of work, resulting in a Total Construction Cost.

#### 11.3.1 Construction Contractor for Rehabilitation Projects and Scope Walk Through

Upon assignment of a project, construction contractors must attend a scope walk that is scheduled by the Construction Manager. The scope walk is performed to ensure that the Construction Manager and the Construction Contractor agree to any required modification to the scope for the project that will be used to price the project. The scope walk is scheduled based on the homeowner's availability for complete access to the home. The Construction Manager must provide the Scope of Work with at least 48 hours of notice to the Construction Contractor for the scheduled scope walk, and the Construction Contractor will need to arrange to attend with subcontractors, if needed. The Construction manager will assign established pricing to each line items within the scope to derive the overall construction costs for the project. The established pricing will utilize data methodology selected by VIHFA and approved by HUD.

# 11.4 Construction Contractors Project Selection Process

Construction contractors will be chosen from all of the allowable procurement methods outlined in VIHFA Procurement Policy. Refer to the VIHFA Procurement Policies and Procedures for Allowable Procurement Methods.

# 12.0 CLOSING: GRANT AGREEMENT AND CONSTRUCTION/ESCROW AGREEMENT FOR PROGRAM-SELECTED CONSTRUCTION CONTRACTORS

The homeowner signs a Grant Agreement with VIHFA that obligates their total grant award of CDBG-DR funds. The Program Manager will be responsible for preparation of all grant agreement, amendments and ancillary documents.

The Program Manager will assemble a form contract, the construction agreement to be executed between the program applicants and assigned construction contractors pertaining to the reconstruction or rehabilitation constructions activities.

The Construction Managers are responsible for managing the proper sequencing of construction projects for homeowners who have program assigned construction contractors to ensure proper controls are in place by the Construction Contractor to adhere to the terms and conditions of the construction contract. The primary purpose of a Notice to Proceed (NTP) is to control the timing of the initiation of construction and avoid any construction project starting without the proper permit or authorization. Only the Construction Manager shall issue an NTP to the Construction Contractor.

# 12.1 Closing Process

The closing process is composed of the following steps:

- 1. Program Counselor to conduct initial Duplication of Benefits utilizing direct fees from FEMA, SBA, NFIP, insurance, charity, etc.
- 2. Environmental Specialist begins the Tier II Environmental Assessment and Testing (if testing is required).
- 3. Construction Manager submits the Allowable Activities (AA) report to Planning and Construction Assistant Director for approval, once approves the AA Report is uploaded into the System of Record.
- 4. Program Counselor conducts preliminary financial analysis based on Allowable Activities (AA) Report, and DOB, to determine if escrow is required.
- 5. If the amount needed to complete the project after DOB calculation exceeds the award cap, then the Homeowner must be notified and advised that the project cannot move forward unit the remaining funding has been identified and confirmed as available by program staff.
- 6. Construction Manager uploads the fully designed construction scope of work (ECR) with back up supporting documentation and budget into the System of Record.
- 7. Planning and Construction Assistant Director approves the ECR, and forwards Approved ECR into the system of record.
- 8. Environmental Specialist completes the Tier II Environmental Assessment, with any required remediation is included, and places it into the system of Record.
- 9. Program Manager reviews and approves completed financial analysis (including submittal of Escrow) and eligibility of applicant, with Senior Homeowner Manager approving.
- 10. Program Counselor will schedule an appointment in coordination with the homeowner, Construction Manager, and relevant staff to:
  - a. Review and approve Scope of Work.
  - b. Execute the Grant Agreement, with all grant conditions, Subrogation Agreement, covenants, and escrow agreement (if needed).
  - c. Review construction schedule, homeowner requirements, and any other preparatory work to be ready for start of construction.
- 11. After the Grant Agreement is signed, the Program Manager approves the development of the architectural drawings.

- 12. After Contractor is selected or assigned, a site visit and construction walkthrough will be conducted with the Construction Manager, and Construction Contractor, and Program Staff deemed necessary to review the Scope of Work.
- 13. Program Manager reviews and approves Final financial analysis, thereafter the Homeowner Senior Manager verifies, and homeowner is notified.
- 14. The Pre-Construction Meeting will be scheduled with the Construction Manager, Program Manager, Homeowner, and selected Construction Contractor:
  - a. Homeowner will execute the Addendum to Grant Agreement reflecting the final construction price, and final grant amount.
  - b. The Construction Contractor will execute the Reconstruction/Rehabilitation Construction Services Contract.
- 15. Upon execution of the required documents and the Construction Contractor and Homeowner satisfying all program requirements, the Construction Manager will issue a Notice to Proceed to initiate construction.
- 16. The contractor will be provided a pre-construction package to include the copy of the building permits and architectural drawings for the project (if required), copies of standard field operational forms, a mobilization payment, in addition to the notice to proceed.

#### 12.1.1 Escrow Agreements and Requirements

VIHFA will create escrow accounts and establish controlled procedures for homeowners to contribute DOB funds that must be used first in funding CDBG-DR funded reconstruction and rehabilitation. VIHFA Collections and Services Unit will ensure that proper controls are in place. All work must be inspected by the Construction Manager, and evidence of payment, along with a signed lien release, will be required to support payments have been received by the construction contractor for work completed.

Where necessary, VIHFA will provide escrow services and the Program will utilize the escrow process to secure funds from the homeowner as described below.

#### 12.1.2 VIHFA Approvals and Funding Reservation

Upon VIHFA final determination of the funding award, Program Counselors will transfer all required documents for grant signing, along with a closing checklist of what has been obtained and what is outstanding for VIHFA review. VIHFA will verify completeness and compliance and approve the file to move forward.

#### 12.1.3 Escrow Accounts

VIHFA will act as agent for both the CDBG-DR Program Grant Funds and for the funds provided by and/or for the benefit of the homeowner. If needed, VIHFA will provide escrow services to

homeowners through its MITAS Loan Servicing. The escrowed funds will be held into an account specifically targeted for the disaster recovery efforts, and thereafter into sub-accounts for each homeowner. Prior to beginning construction, homeowners will be required to provide the required information to open an account (name, mailing address, property description, etc.) and sign the appropriate agreements. These agreements set forth the terms and conditions of the escrow agreements, provisions related to the role and authority of the escrow agent and general conditions related to discharge of Escrow Agent, notice governing law and amendments to the agreements.

# **12.2 Notice to Proceed (NTP)**

The NTP process is composed of four key tasks:

- 1. The Construction Manager gathers information and develops an NTP package.
- 2. The Construction Contractor gathers necessary information, documentation of bond and conducts activities to prepare for demolition (if needed) and construction initiation (e.g. obtains necessary permits).
- 3. Homeowner deposits funding into escrow account (if required).
- 4. Construction Manager issues NTP.

# 12.2.1 Procedure for the Issuance of Notice to Proceed (NTP) when Demolition is not required

The following procedures will be followed by the Construction Manager for issuing any NTP when demolition is not required:

- 1. The Construction Manager will verify with the Program Counselor that all Program required agreements and documents have been fully executed and no additional documents are required from the beneficiary
- 2. The Construction Manager will develop an NTP package to include:
  - a. NTP checklist and all supporting documents required for the subject property to ensure a complete package is on file prior to construction
  - b. Submit the grant package for review by the QA/QC team
  - c. Upload all documents into the system of record
- 3. The Construction Contractor will gather necessary information for inclusion in the NTP Construction Package and takes necessary steps to initiate all construction work. After the contract execution the Construction Contractor initiates the administrative requirements to provide bonds, secure permits, disconnect utilities and have the homeowner move out of the dwelling (if applicable). The Construction Manager will provide proof that the following NTP Conditions have been met:
  - a. Valid performance and payment bonds have been submitted to the Program
- 4. For projects in excess of \$100,000 construction value, the Construction Contractor will provide an overall bonding letter to the Construction Manager, which will

verify the bonding capacity and issue a copy of the bond to the homeowner. The copy of the bond will be provided to the homeowner before the NTP is issued.

- a. All insurance policies are active as required by the contract.
- b. Zoning and land use approvals have been obtained.
- c. Utilities have been properly disconnected and retired.
- d. Contractor obtains construction permits.
- e. Homeowner and any occupants have moved out OR a contents removal plan has been agreed upon between the Construction Contractor and the homeowner.
- f. Contractor holds all valid Registrations and Warranty Program Registrations.
- 5. The Construction Manager issues an NTP for reconstruction or rehabilitation, based on project requirements. The NTP will be issued in writing using the appropriate form. The NTP will be provided in hard copy or a scanned version is e-mailed to the Construction Contractor and the scanned version is uploaded into the homeowner's file.

## 12.2.2 Procedure for the Issuance of Notice to Proceed (NTP) – Demolition Required

When the property needs to be demolished prior to the start of reconstruction, if the local municipality will not issue zoning approval and building permits until the demolition is completed, the additional NTP steps listed below will be followed. All other NTP steps will remain. The NTP process in section 12.2.1 is followed; however, the NTP is only issued for the demolition of the existing structure. The only variance in submittal requirements included the following:

- Zoning and land use approval is not required at the demolition stage and
- Demolition permit MUST have been received.

Once the Construction Contractor satisfactorily completes demolition and gathers the necessary information for the NTP Package, the following procedures must be followed:

- 1. The Construction Contractor will obtain the required permits and ensure the appropriate zoning and land use approvals are obtained and submit all permits and any waste manifest (where asbestos abatement of the demolished structure is involved), required product/material submittal and the construction schedule.
- 2. Upon receipt of all required documents, the Construction Manager will validate that the Construction Contractor met all NTP conditions to proceed with new construction.
- 3. The Construction Manager issues the NTP in writing using the appropriate form in hard copy or by e-mailing the scanned version and will upload the scanned version into the applicant's file.

# 13.0 CONSTRUCTION PROCESS: RECONSTRUCTION AND PROGRAM MANAGED REHABILITATION

The Construction Manager's responsibilities include maintaining and creating paperwork for assignments, overseeing contractor pre-construction meetings, and conducting on site progress inspections. Construction Managers will upload the results of all progress inspections to the system of record and indicate pass/fail status to be used by VIHFA staff for Construction Contractor invoice and draw request processing.

The Program will monitor and track information concerning homeowner, progress through construction and draw request using the System of Record.

## 13.1 Inspections

Construction contractors are responsible for contacting the Construction Manager to request an onsite progress inspection during construction. Inspections will be conducted to verify the work being invoiced has been performed in a workmanlike fashion, and that all materials billed are installed in the structure. Prior to release of the final 10% retention payment, a final inspection will be conducted. Further details regarding interim and final inspections can be found in the Inspections SOP, which will include milestones required to be achieved for reconstructions, methodology for rehabilitation inspections, etc.

The Construction Manager will complete a final inspection and oversee disbursement of the final payment to the contractor as outlined in the contract.

- When work is nearing completion, the contractor will notify the Program of a specific date when the job will be ready for final inspection, which will guarantee that all work has been completed according to contract specifications. If progress inspections were conducted often enough to make mid-course corrections, the final inspection should address those items completed since the last inspection. The final inspection will be as thorough and deliberate as the initial inspection. Finished carpentry, painting, backfilling, electrical fixtures, all homeowner activities, and clean up should be closely checked for completion.
- After the final inspection, the contractor and the Construction Manager will develop the punch list, a list of items written as specifications, which constitute the work necessary to complete the contract. If the punch list contains more than ten (10) items, the contractor is not ready for a final inspection. When the punch list has been prepared, no other work items are expected of the contractor.
- The Program will make sure that the homeowner receives all warranties and instruction booklets for installed equipment.
- After all items on the punch list have been satisfactorily completed, and all warranties issued, the project can be completed. Both the homeowner and the Program must document in writing that the work has been accepted.
- Disbursement of the final payment to the contractor will be made pending receipt of a Final Affidavit of lien from each contractor and a list of all subcontractors.

## **13.2 Draw Request Process**

Once the permits have been issued for a specific site, the Construction Contractor is expected to begin work on the project within Fifteen (15) Days from Notice to Proceed and is expected to submit draw requests for payment based on milestones set by the program.

The Construction Contractor submits Draw Request to the Construction Manager, who schedules an inspection to verify that the work was completed. Once the inspection is completed and qualities are agreed upon from the site inspection, the Construction Manager prepares an inspection report to accompany the Draw Request. The Draw Request, along with accompanying Inspection report, is submitted to the Planning and Construction Assistant Director for approval. If approved, the Payment Request and Inspection Report is electronically filed with Accounting Unit via System of Record. Once the payment is in the system of record, the payment will be forwarded to the Housing Program staff for review and approval. Upon approval from the Housing Program Manager, the payment request is forwarded to the Finance Unit for review, approval and check processing in accordance to the financial policies and procedures.

The program will withhold 10% from each draw for retainage excluding mobilization and any applicable gross receipt tax. Schedule of draw request and the associated payment will be detailed in the construction agreements.

## 13.3 Change Orders

The purpose of the change order is to communicate and record changes to the contract document, contract amount milestones and/or contract time. Change orders are issued when the initial agreed upon scope and/or pricing requires modification. The contractor must complete a Change Order Request Form (CORF) and the homeowner must sign, acknowledging they are aware of and approve the requested changes. The CORF and all supporting documentation must be delivered to the Construction Manager for approval. Homeowner-initiated changes in scope of work will not be accepted after the contract closing unless the change is related to an accessibility issue that has developed since the time of closing.

The Construction Manager will review all requests for change orders and must be approved by Planning and Construction Assistant Director. The Construction Manager will notify the contractor in writing of either approval or denial of the contractor's proposed change order. No change order, regardless of whether there is a cost involved, shall be deemed valid if it is not approved in writing. The change order will be prepared by the contractor, approved by the Construction Manager, and signed by the contractor before the Program's approval. Housing Senior Manager must be notified of all Change Orders. Work completed without written authority will be considered unauthorized and at the contractor's expense. All Change Orders must be supported by a cost reasonableness analysis and will consist of:

- The reason the change is necessary;
- The type and scope of work needed;

- The estimated cost; and
- The estimated number of days to complete.

The Construction Manager will transfer the approved Change Order and all supporting documents to the Program Counselor for recalculation of award amount. If the change results in a modification to the grant agreement between VIHFA and the homeowner, the grant agreement will be amended in addition to the construction agreement. Changes that result in a change to the grant amount will require VHIFA approval to modify the grant agreement.

Costs included in approved change orders are invoiced on the final draw only.

#### **13.4 Construction Warranty**

Construction contractors must provide all warranties at the time of project Close Out. Warranties must meet the all HUD Retrofit Green Building Standards and all construction standards established by VIHFA. Photographs of the construction work will be taken for documentation purposes. The homeowner will be provided instruction booklets and a warranty information binder with an acknowledgement form they have reviewed it with their Construction Contractor.

#### 13.5 Design Services

The Program will fund the design of prototypical homes to be used in the Reconstruction Solution. There will be a minimum of two designs for each of the two-, three- and four-bedroom models. Additional design services required in Reconstruction and Rehabilitation Program Managed Option will be incorporated into the ECR and funded with the individual award.

Design services procured by the homeowner for the Rehabilitation Homeowner Manager Solution will not be funded by the award. If the homeowner has plans prior to joining the program, and these plans meet the program's standards, they may be utilized provided that there are no copy right issues, and the architect agrees in writing to permit their use.

# 14.0 THREE-YEAR OCCUPANCY AND RECAPTURE REQUIREMENTS

Homeowners that receive reconstruction or rehabilitation assistance are required to maintain the property as their principal residence for a minimum of three (3) years following receipt of a Certificate of Occupancy; if the owner either vacates the property or sells the property within the first thirty-six months after project completion he/she will be required to repay a proportional amount of the assistance provided. If the homeowner occupies the property as his/her principal residence for the entire three-year period, no recapture requirements will apply. However, if the owner sells the property, or rents the owner's unit of a duplex, or vacates the property, the VIHFA shall recapture a pro-rated amount of assistance as indicated under the Recapture Requirements.

## **14.1 Recapture Provisions**

The Homeowner Reconstruction and Rehabilitation Program assistance is provided as a grant. A Recapture Requirement will be enforced through Covenant recorded against the property and will require a three-year occupancy period for the homeowner. The occupancy period shall commence upon project completion upon the date of issuance of the certificate of occupancy allowing the property to be occupied.

		Recapture Amount											
	month	month	month	month	month	month	month	month	month	month	month	month	
Year	1	2	3	4	5	6	7	8	9	10	11	12	
		35/36	34/36										
	36/36*	*	*	33/36*	32/36	31/36*	30/36*	29/36*	28/36*	27/36*	26/36*	25/36*	
1	grant	grant	grant	grant	*grant	grant							
		23/36	22/36										
	24/36*	*	*	21/36*	20/36	19/36*	18/36*	17/36*	16/36*	15/36*	14/36*	13/36*	
2	grant	grant	grant	grant	*grant	grant							
		11/36	10/36										
	12/36*	*	*	9/36*	8/36	7/36*	6/36*	5/36*	4/36*	3/36*	2/36*	1/36*	
3	grant	grant	grant	grant	*grant	grant							
	no												
	recaptu												
4	re												

Example:

Grant amount = \$250,000

Sale in year 2, month 2 = 23/36\*grant amount

Recapture amount = \$ 159,722

The Recapture Requirements are outlined in the Homeowner Reconstruction and Rehabilitation Program documents. Examples of Recapture amount due are in Appendix G: Recapture Calculation Examples.

## 14.2 Annual Occupancy Verification

During the three-year Recapture period, homeowners must provide VIHFA with documentation to prove primary residence occupancy, and cannot sell the home during this time. Documentation will include: evidence property taxes are paid current with the property address, owner name (s).

#### 15.0 RECORDS MANAGEMENT

VIHFA Operations and Housing Recovery Staff (including contractors) will comply with 24 C.F.R. Part 5.2, Compliance with the Privacy Act, which requires the safeguarding of personally identifiable information (PII) by:

- Minimizing the use of PII on program documents and records.
- Providing access to PII only to those who require it for official business.
- Securing PII appropriately for paper or electronic forms.

• Training for data security and compliance with the Privacy Act will be provided to all employees and contractors as part of their onboarding process.

In accordance with HUD regulations, as a grantee and recipient of CDBG-DR funds, VIHFA follows the records retention as cited in 2 CFR Part 200.333-337, which includes financial records, supporting documents, statistical records and all other pertinent records are maintained for five years after closeout of the grant between HUD and VIHFA. VIHFA established requirements in its sub-recipient and contractor agreements for compliance with all HUD cross cutting requirements outlined in 2 CFR 200: Appendix II, including record keeping requirements.

Owner occupants are advised that additional information may be required to properly calculate the Grant Amount and that owner occupants should maintain all records, dated receipts, invoices and other documentation related to any repairs, construction, or clean-up of the damaged home for three years from the date VIHFA closes the CDBG-DR program with HUD.

## 16.0 OTHER FEDERAL REQUIREMENTS

## 16.1 Fair Housing/Civil Rights

The Fair Housing Act requires all grantees, sub-recipients, and/or developers funded in whole or in part with HUD financial assistance to certify that no person was excluded from participation in, denied the benefit of, or subjected to discrimination in any housing program or activity because of their age, race, color, creed, religion, familial status, national origin, sexual orientation, military status, sex, disability or marital status. VIHFA complies with and enforces the Civil Rights requirements of Title I of the Housing and Community Development Act and the Fair Housing Law.

## 16.2 Prevention of Fraud, Waste and Abuse

This policy applies to any irregularity, or suspected irregularity, involving employees as well as consultants, vendors, contractors, sub-recipients, sub-grantees, applicants or outside agencies doing business with employees of such agencies, and/or any other parties with a business relationship with VIHFA.

Fraud is an intentional, wrongful act to obtain either money or some other advantage or benefit from government programs. Fraud includes theft, embezzlement, false statements, illegal commissions, kickbacks, conspiracies, obtaining contracts through collusive arrangements, and similar devices.

Waste is an appropriate action or omission by those with controls over government resources that result in taxpayers not receiving reasonable value for money in connection with any government-funded activities. Waste relates primarily to mismanagement, inappropriate actions, and inadequate oversight.

Abuse is an administrative violation of judiciary, court unit, or organization regulation that impairs effective and efficient operations. The violation may result in federal losses, or denial or reduction of lawfully authorized federal benefits to participants.

All applicant forms and agreements should carry the following:

**Warning:** Any person who knowingly makes a false claim or statement to HUD or the USVI may be subject to civil or criminal penalties under 18 U.S.C. 287, 1001 and 31 U.S.C. 3729. Under penalties of perjury, I/we certify that the information presented above is true and accurate to the best of my/our knowledge and belief. I/We further understand that providing false representations herein constitutes an act of fraud. False, misleading or incomplete information may result in my ineligibility to participate in this program or any other programs that will accept this document. Title 18, Section 1001 of the U.S. Code states that a person is guilty of a FELONY if he/she knowingly and willfully makes a false statement to any department of the United States Government.

#### 16.2.1 Actions that Constitute Fraud, Waste and Abuse

This Fraud, Waste, and Abuse Prevention Policy is established to facilitate the development of controls that will aid in the detection and prevention of fraud against the Authority in the administration of all VIHFA programs and the Authority's internal procurement. Some actions constituting fraud are as follows:

- Any dishonest or fraudulent act;
- Misappropriation of funds, securities, supplies, or other assets;
- Impropriety in the handling or reporting of money or financial transactions;
- Profiteering because of insider knowledge of the Authority's activities;
- Disclosing confidential and proprietary information to outside parties;
- Accepting or seeking anything of material value from contractors, vendors, or persons providing services/materials to the Authority.
- Destruction, removal, or inappropriate use of records, furniture, fixtures, and equipment; and/or
- Any similar or related irregularity.

It is the intent of the Authority to promote consistent organizational behavior by providing guidelines and assigning responsibility for the development of controls and conduct of investigations. Any investigative activity required will be conducted without regard to the suspected wrongdoer's length of service, position/title, or relationship to the Authority.

#### 16.2.2 Management Responsibility

Management is responsible for the effectiveness and efficiency of operations, including the protection of Authority assets from fraud, waste, and abuse. Management has the responsibility for the implementation of internal controls to deter and detect fraud and also responsible for assisting in the deterrence and detection of fraud, waste, and abuse by examining and evaluating the adequacy and the effectiveness of the Authority's systems of internal control, commensurate with the extent of the potential risk in the various segments of the organization. Management has primary responsibility for the request for investigation of fraudulent acts committed by or against the Authority.

Management is responsible for the detection and prevention of fraud, misappropriations, and other irregularities. Each member of the management team will be familiar with the types of improprieties that might occur within his or her area of responsibility and will be on alert for any indication of irregularity.

#### 16.2.3 Role of Internal Auditor

VIHFA has designated the Internal Auditor, to serve as the department's Accountability Officer. Any irregularity that is detected or suspected must be reported immediately to the Internal Auditor who coordinates all investigations with the Legal Department, and other affected areas both internal and external. The Internal Auditor reports directly to the Board of VIHFA. The Internal Auditor has a specific role in detecting fraud, waste and abuse, which is itemized as follows:

- To support management in its effort to establish a culture that emphasizes and encourages sound moral ethics, honesty, objectivity and integrity;
- To assist management with the evaluation of internal controls used to detect and mitigate fraud and to make recommendations to strengthen internal controls;
- To evaluate the organizational risk for fraud and pursue fraud investigations;
- To assess the effectiveness of the control environment, its processes and procedures that mitigate the occurrence of fraud on an ongoing and continuous basis;
- To make recommendations to management for improvement of the areas that represent a risk for fraud;
- To maintain an open line of communication with the Executive Director and the Board of Directors to facilitate the reporting of all fraudulent activities or areas that present a risk of fraud;
- To investigate incidences of fraud and to report such occurrences to the Executive Director and the Board of Directors.

#### 16.2.4 Fraud Risk Management

To establish an effective system of internal control, program audit and evaluation processes that provide assurances and safeguards concerning disbursement of all VIHFA's funds, the VIHFA's Audit Division, in conjunction with other departmental personnel, will conduct a thorough and comprehensive enterprise-wide risk assessment. The risk-assessment will serve as the basis for the audit and compliance plans that will address the following:

- 1. Audit of paper application files for anomalies through risk-based sampling;
- 2. Evaluate and test selected internal controls, including any IT-related controls;
- 3. Deliver training to all staff responsible for monitoring or administering all funds that will focus on identification of risk factors, identification of fraud indicators, and the implementation a system of internal control that provides reasonable assurances that funds are being administered in accordance with law, code and policy. The training sessions will emphasize that sound internal controls require the efforts of all departmental personnel, not only auditors and compliance staff;

- 4. Ensure that anti-fraud brochures and posters that include a fraud tip-line to the Authority are distributed and prominently displayed throughout the agency's offices in the Territory, satellite offices and construction sites;
- 5. Liaise with applicable Federal and Territorial law enforcement authorities concerning the disbursement of federal and local funds;
- 6. Implement a comprehensive and effective compliance program that includes investigative protocols, whistleblower procedures, and a process to refer matters to local authorities;
- 7. Ensure that the Authority's auditing, monitoring and evaluation process effectively mitigates the risk of fraud, waste and abuse and the disbursement of funds is transparent to all stakeholders;
- 8. Establish a Quality Assurance mechanism to ensure all federal and local reporting of funds are accurate and timely;
- 9. Develop and implement policies and procedures to assist in ensuring that program requirements are met, including preventing a duplication of benefits, and measures to detect and prevent fraud, waste abuse and mismanagement of funds; and
- 10. Comply with Federal Territorial laws, and DRGR requirements.

#### 16.2.5 CDBG-DR Compliance and Monitoring Section

Pursuant to 21 VIC Ch. 2 Section 103, the Virgin Islands Housing Finance Authority is a body corporate and politic constituting a public corporation and autonomous governmental instrumentality of the Government of the Virgin Islands (the "Authority"). Section 103(x) authorizes the Authority the power to "administer the Community Development Block Grant (CDBG) Program authorized by the Department of Housing and Urban Development". Section 103(m) also authorizes the Authority to do all things necessary to carry out its purposes and exercise the powers granted in Chapter 2.

It is required that all departments administering federal resources including, but not limited to federal reconstruction resources, CDBG, Community Development Block Grant Disaster Recovery (CDBG-DR), HOME Investment Partnership Program (HOME), Emergency Solutions Grants Program (ESG), HOUSING TRUST FUND, and local funds, follow a framework that will provide comprehensive and stringent safeguards to ensure that all federal resources are utilized through an ethical and transparent process. Among other things, such safeguards shall include:

• Each program shall submit all potential procurements involving expenditure of federal reconstruction resources to the CDBG-DR procurement division for review prior to the commencement of the procurement process. The CDBG-DR procurement officer shall determine whether the proposed procurement process complies with applicable public contracting laws, rules and regulations.

• Procurement of goods and services for which local funds will be utilized, must fully comply with the Authority's Procurement Policy.

VIHFA follows a comprehensive fraud-waste-abuse prevention program which consists of integrity monitoring, internal controls assessments, and investigations in order to create a series of "check and balances" to mitigate risks and ensure compliance with Federal and State regulations.

Areas that may require additional oversight or have been identified as problematic areas including duplication of benefits, contracting and procurement, monitoring and fraud reporting, will be subjected to additional monitoring, impromptu visits and inspections. Follow up of these areas and the staff involved will be routinely scheduled. A status of these visits will be appropriately reported with recommendations made for corrective action.

The CDBG-DR Monitoring & Compliance Section is structured to allow for coordination between, and monitoring of, all CDBG-DR programs and internal operations. The primary purpose of CDBG-DR Monitoring & Compliance Section is to ensure that all programs and contractors administering CDBG-DR programs, departments, and sub-recipients comply with applicable State and federal regulations. It also serves as a layer of oversight to mitigate any potential risks, proactively detect and identify areas to prevent and minimize fraud, waste and abuse, and effectively fulfill the goals set forth in the Action Plan.

The CDBG-DR Compliance and Monitoring Section will report in writing, any suspected instance of fraud, waste and abuse to the VIHFA Internal Auditor. The VIHFA Internal Auditor will review received reports for further investigation. Should there be substantial concern, the VIHFA Internal Auditor will ensure that the VIHFA Board of Directors are updated on all reports of fraud, waste and abuse through a monthly report.

#### 16.2.6. Fraud Training and Awareness

Comprehensive fraud training for all employees will occur on an annual basis through training seminars, online webinars, conference calls, or other means and will be repeated periodically to keep employees alert to the potential for fraud. Fraud, waste, and abuse training is designed to meet the following objectives:

- To help establish a sound anti-fraud culture.
- To educate employees about fraud, what to look for, and how to report it.
- To heighten employee awareness, which increases the likelihood that fraud, waste, and abuse will be reported.
- To send a message that the Authority is proactively looking for fraud, that dishonest acts will be detected, and that perpetrators will be held accountable and punished.

#### 16.2.7 Commitment to Confidentiality and Anonymity

The Authority will attempt to ensure that anonymity of the reporter is maintained. When you report, please remember the following concerning confidentiality and anonymity:

- Even if you report anonymously, once the report has been made and the investigation begins, your coworkers or others who are familiar with the situation you are reporting may still be able to guess your identity.
- Whether you report anonymously or not, the Authority will treat your report confidentially.
- It is not possible to guarantee absolute confidentially in all circumstances. In certain cases, disclosure to others inside or outside the Authority may be required by law.

Please do not let these possibilities discourage you from reporting an incident.

#### 16.2.7.1. Whistleblower Protection

Retaliation against an employee who in good faith filed a report of alleged fraud, waste, or abuse or who participated in an investigation is a violation of this Policy.

#### 16.2.7.2.Procedures for Reporting

#### **Internal Reporting**

Any employee who has knowledge of fraud, waste, or abuse, or who has good reason to suspect that such conduct has occurred, shall adhere to the procedures outlined below.

When suspected fraudulent activity, waste, or abuse is observed by, or made known to, an employee, the employee shall immediately report the activity to the Internal Auditor. An employee may also report fraudulent activity, waste, or abuse via the Fraud Hotline. The employee shall not make any attempt to investigate the suspected activity prior to reporting it. An employee shall not destroy, or allow to be destroyed, any document or record of any kind that the employee knows may be relevant to a past, present, or future investigation. An employee must be able to provide adequate information to support an investigation. Mere speculation does not suffice. The report must be made in good faith. An employee who knowingly makes a false or bad faith complaint will be subject to disciplinary and/or legal action.

#### **External Reporting**

The Authority cannot compel citizens and customers (non-employees) to report suspected instances of fraud, waste, or abuse. However, the Authority strongly encourages them to do so by calling the VIHFA's Fraud Hotline 1-800-347-3735, via VIHFA website or the complaint form available online or at the VIHFA office (See Appendix A for sample complaint form).

The Internal Auditor can access the VIHFA's Fraud Hotline and follow through on complaints and tips received. The Internal Auditor is exposed to key processes throughout the organization and as such maintains an open line of communication with the Executive Director and the Board of Directors of the VIHFA to facilitate the reporting of all fraudulent activities and/or areas that present a risk for fraud. Decisions will be made on a case-by-case basis for incidences of fraud, waste and abuse that may need referral to VIHFA's Legal Counsel and/or the Office of the Inspector (OIG) for further action. The legal department shall recommend to the Internal Auditor whether the matter should be considered fraud, waste, or abuse and if so, the matter should be referred to the OIG at 1-800-347-3735 or via email at hotline@hudoig.gov